# Cultivating Community Together



Annual Budget & Financial Plan City of Novi, Michigan



# **City Council**





JUSTIN FISCHER Mayor



LAURA MARIE CASEY Mayor Pro Tem



**DAVE STAUDT** Council Member



BRIAN SMITH Council Member



ERICKA THOMAS Council Member



MATT HEINTZ Council Member



PRIYA GURUMURTHY Council Member

## **City Leadership**

Victor Cardenas City Manager

Charles Boulard Community Development Director

Julie Farkas Library Director

**Tia Gronlund-Fox** Human Resources Director

**Cortney Hanson** City Clerk

Jeff Herczeg Public Works Director

Sabrina Lilla Interim Finance Director Danielle Mahoney Assistant City Manager

Jeff Muck Parks, Recreation & Cultural Services Director

Rob Petty Chief Information Officer

Sheryl Walsh-Molloy Director of Communications

Erick Zinser Director of Public Safety/Chief of Police

Jan Ziozios City Assessor



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### City of Novi Leadership Philosophy: Our Guide to Manage, Recruit/Select, and Follow

We believe employees are **committed to providing exceptional services and take pride in contributing** to the community. Our team members are motivated by fair and positive recognition and possess a sense of value to deliver quality customer service.

We believe **diversity is one of our strengths**. We come from many backgrounds and experiences and, together, have built an open, inclusive and welcoming environment. We ensure each person is treated with the highest level of dignity and respect.

We encourage an **inclusive**, **trusting**, **and supportive environment** that fosters innovative problem-solving initiatives from every aspect of the organization.

We believe in exercising **leadership at all levels**. We believe the opportunity to lead, both formally and informally, is available and encouraged throughout the organization.

We believe team members closest to situations have the greatest potential for quickly and effectively resolving issues and decisions can and should be made by all people throughout the organization.

We are **committed to community engagement**, **responsible stewardship** of the resources entrusted to us, and delivering services in an open and transparent manner.

We encourage and expect team members to dedicate and commit time to future thinking and planning, as well as exploring innovative options to do things better. We understand that we may fail, but we will learn from those experiences.

We pride ourselves on **communicating openly and honestly through a variety of methods** and encourage internal and external feedback that is accurate and timely to most effectively inform all team members.

We believe and take pride in Novi's tradition of leading and partnering with the wider community. We desire to be the first to step up and partner, to be leaders who follow through on mutually beneficial co-operations. With the assistance of schools, service agencies, and other units of government, we can find areas of each of our strengths to provide the best and most efficient service to citizens and businesses.

Revised: 11/11/2021







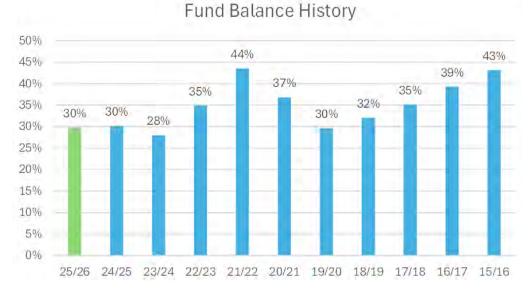
### FY 2025-26 BUDGET MESSAGE Cultivating Community Together

July 1, 2025

Honorable Mayor and City Council Members,

It is my honor to present to City Council the fiscal year 2025-26 annual budget. This document is a comprehensive plan outlining how the City plans to allocate its tax dollars, state shared revenue and other income over the next 12 months. At the time of presentation, the millage (tax) rate remains unchanged from the previous years; however, depending on the inflation rate, a Headlee rollback could occur. The City last experienced a rollback in tax year 2021, fiscal year 2022.

General Fund appropriations are proposed to total \$45,444,288, with \$46,520,926 in revenues, resulting in a return of just greater than \$1 million (\$1,076,638) to the fund balance. The Fund Balance falls within the parameters set by City Council; the percentage remains within the "target range" established at the Council's October 28, 2024, meeting via the revised policy. Thirty percent (30%) of the budgeted expenditures equate to \$13,633,286, which is met in this budget.





Tax Year	Tax Year Rollback
2015	0.9975
2016	0.9974
2017	0.9856
2018	0.9848
2019	0.9855
2020	0.9960
2021	0.9988
2022	0
2023	0
2024	0
2025	.9976

A"Headlee rollback": if taxable value (TV) goes up, then the millage rate generally must be reduced <u>https://www.house.mi.gov/hfa/PDF/FiscalSnapshot/Tax\_Headlee\_Rollbacks\_and\_Millage\_Reduction\_Fraction\_Jan2023.pdf</u>



Maintaining through planned replacement and improvements, the City's capital plan is recommended by the Planning Commission and included in the City's budget for overall budget consideration. The following are some of the significant capital projects as found in the Capital Improvement Plan (CIP);

- West Park Drive Rehabilitation (12 Mile Road to Pontiac Trail) secured outside funding of\$1.8M;
   \$3 M net city costs
- Median Drainage Improvements Novi Road (12-13 Mile) \$514,282
- 12 Mile Road Rehabilitation (Novi Rd to City limits/ Farmington Road)- RCOC; estimated city share \$385,109; construction estimated to commence in 2026
- Neighborhood Sidewalk Repair Program \$650,000
- Neighborhood Roads Rehabilitation, Repaving, and Reconstruction Program \$2,815,718
- Single-axle RDS body truck \$318,492
- Elevator Cab Replacements (2) Meadowbrook Commons \$64,000
- Village Wood Lake Road and Draining Improvements \$1,921,032

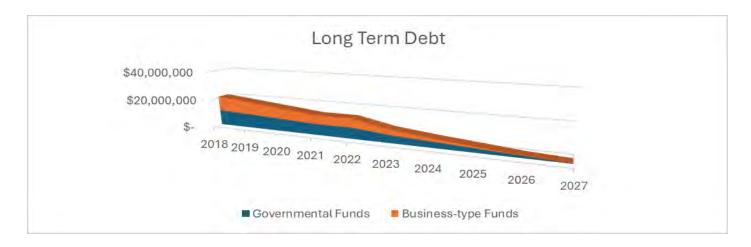
#### Total expenditures for the CIP from all funds are \$ 19,790,066.

		\$2.5 milli <sub>Water</sub>	on	St	5 million orm wer
			\$741,000		\$603,300
		\$1.2 million			Equip ment
Roads	\$12.5 million	Sidewalks	\$448,200 Building	s	\$311,000 Parks

The employee count is being proposed to change by one, per the recommendation of the Mobility Committee. The position will assist in overseeing the Non-motorized activities/projects.

### Debt

As we enter fiscal year 2025-26, we do so nearly debt-free in terms of construction activity. The remaining loans on the City's senior living complex, Meadowbrook Commons, and the Ice Arena are in their final few years of payments. The only remaining governmental debt is on the construction loans tied to the Novi Public Library. Those will be retired by the end of calendar year 2026. However, as this budget plan is implemented, the City will be going before the voters in August 2025, requesting the construction of new public safety facilities with a total construction cost not to exceed \$120 million. If that ballot initiative passes, this budget will reflect the new debt obligations



### The Broad Community

Novi is at the proverbial crossroads, literally and figuratively. Positioned along at I-96, I-275, M-5, and I -696, Novi is the choice of numerous corporations to locate. It's a great launching pad for metro Detroit, with connections to Detroit Metropolitan Airport, the University of Michigan, and Michigan State University. Our schools are continuously ranked in the top five in the state. Novi is indeed a desirable place to call home, where one can lay their head down at night or connect with coworkers at their workplace by day. As the City looks toward 66 years since being incorporated, you, its elected leaders, have taken the ambitious step to chart a course for the City's next 25 years. What does it look like? Who will it serve? How will we serve the next generation of residents? The list of questions is endless. However, the entire 12 months covered by this financial plan will involve efforts to plan for Novi's next 25 years as we all look to grow the community toward 2050.

In the last 25 years, the City has grown by nearly 19,000 residents. During the same period, the staff serving the community has increased by just 21. SEMCOG, the region's planning organization, estimates that the City will grow by nearly another 8,000 by 2050. As efforts to envision the City's future 25 years from now are underway, part of that analysis will involve determining the appropriate size of the City's staff to meet the expectations of its residents and stakeholders.

Uncertainty is another word I would use as we begin to understand the state of the world as this

document is being proposed. Geo-political efforts may have a profound impact on the price at which developers can construct or renovate structures throughout the community. Without continued growth, the City (along with others in Michigan) will experience fiscal constraints.

In a recent Crain's Detroit article, the president of the Citizens Research Council of Michigan provided the following summarized commentary: Michigan's strict property tax laws, including the Headlee Amendment (1978) and Proposal A (1994), limit local government revenue growth. Headlee rolls back tax rates if property values rise faster than inflation, while Proposal A caps annual taxable value increases and resets them upon ownership transfer. Although these measures were designed to control tax burdens, they unintentionally create a cycle that suppresses revenue growth. Despite rising property values in recent years, these tax limitations have prevented local governments from fully reaping the benefits of the increased market value.

#### https://www.crainsdetroit.com/crains-forum-inner-ring-suburbs/population-loss-tax-limits-spelltrouble-michigan-suburbs

These factors — economic uncertainty and structural tax constraints — are among the primary causes of long-term pressures that prevent local governments in Michigan from fully benefiting from increased property values. As a result, the City must remain strategic in managing its resources, prioritizing essential services, and planning for sustainable growth to ensure Novi's financial stability in the years ahead. This budget does that.

But that comes at a cost. The "costs of doing business" as a local government continues to rise. Parts for our rolling fleet, repairs to heavy equipment, contracts for inspectors, auditing fees, cleaning services, and subscriptions for software are all increasing. Mandated expanded hours and services for voting have resulted in increased costs for services and equipment to support those efforts. Acquisition costs for new vehicles, including both light and heavy equipment, have increased. Discounts for municipal pricing are no longer available to us. These are a small fraction of the implications of this budget that were taken into consideration in its preparation.

Of course, we're not alone in this. Novi is part of a larger metropolitan area that encompasses numerous entities supported by the city's residents and stakeholders — the "community" to which we all belong and contribute. And we do indeed contribute to that broader community, adding yet another layer to the costs that this budget has to consider. As shared on page 13, the City only retains about 27% of the taxes collected within its borders (\$204 million was collected by the City in the tax year 2024 on behalf of state and other (non-Novi) local governments. Of that \$204 million, \$150 million was forwarded by the City to other various taxing entities in southeast Michigan).

And not all of that 27% support from the City's residents and businesses tax dollars is spent directly on them. Some of that is paid out for safety and security that is affected by or for others. For example, the Michigan State Fair, held at a private facility, is also supported by the City. Our City tax dollars support the Michigan State Police in responding to incidents on the numerous freeways that run through or along the City's borders. The City is home to 16 hotels with 1,873 rooms, and all those establishments are responsible for a 2% tax payable to the Visit Detroit Tourism Bureau. Additionally, the Detroit Regional Convention Facility Authority (DRCFA), which owns and operates Huntington Place (formerly Cobo Hall, overseen by the same personnel as the visitors bureau), charges an extra 1.5% for hotels with 81-160 rooms and 5% for facilities with more than 160 rooms. These relatively unseen expenditures add to more direct tax collections paid to other entities on behalf of that broader community of which we're a part. The recently passed transit millage supports the 21,668 number of rides via People's Express. Note – we don't collect the hotel taxes, nor do we distribute those.

This litany of other costs to the City, seen and unseen, and the reminder that so much of our budget process is constrained by other forces at the state level, in particular, aren't intended as a complaint. It's an acknowledgment that, as we prepare this budget, we recognize our role within a larger community. While this brings numerous benefits that we gladly enjoy, it also entails additional obligations that fall outside the scope of this budget but which we understand and acknowledge. This budget is the best budget we can propose to make sure that we provide all that our residents and businesses need and have come to expect, but for the best value we can provide.

### The Message in this Budget

As we move forward into the 2025-26 fiscal year, this budget reflects our ongoing commitment to responsible financial stewardship, strategic growth, and a shared vision for Novi's future. By investing in infrastructure, public services, and long-term planning, we are laying the groundwork for a thriving community that strikes a balance between fiscal responsibility and the needs of residents and businesses alike. While challenges such as rising costs, tax limitations, and economic uncertainties persist, this budget ensures that Novi remains well-positioned to adapt, innovate, and continue providing high-quality services. Together, we will cultivate a resilient and vibrant community—one that honors our past, meets the needs of today, and prepares for a strong and prosperous future.

Respectfully submitted,

Victor Cardenas City Manager

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### City Council Strategic Goals & Strategies

On Saturday, January 6th, 2024, at an Early Input Budget Session, the Novi City Council met to discuss Strategic Themes & Broad Goal categories. At that meeting, City Council voted to reinstate short term and long term goals. As in years past, City Council used a real-time collaborative brainstorming application to prioritize goals. The goals that received a majority vote (five or more) from City Council guide the City Manager in creating the FY 2024-25 and FY 2025-26 Budgets. The City Council goals are as follows:



### **OPERATE** a world-class, sustainable local government.

### Goals — Short Term

- Create and adopt a comprehensive Community Strategic Plan to envision the future state of our community in the year 2050
- Establish an Environmental Sustainability Committee to study all aspects of environmental sustainability in the City and at minimum, develop an Environmental Sustainability Action Plan
- Increase engagement and outreach efforts with Novi's Diverse Populations
- Explore further service consolidation and joint opportunities with the Novi Community School District
- Review and update current board and commission structure and add new boards/commissions as appropriate to maximize opportunities for resident engagement and input to City Staff

### Goals — Long Term

- Develop a plan to renew the Capital Improvement (CIP) millage to get it on the ballot in advance of expiration
- Prioritize and implement the top three Action Plans from the "Environmental Sustainability Action Plan"
- Continue efforts to reduce the unfunded and long-term liabilities by pursuing a strategy of Defined Contribution retirement plans (or Hybrid DB/DC where appropriate)

### **BUILD** a desirable and vibrant community for residents and businesses

### Goals — Short term

- Investigate and improve ongoing power issues experienced by Novi residents by collecting data from DTE and working with neighboring communities
- Review the Woodlands and Wetlands Ordinance and make any necessary revisions to ensure we are balancing the protection of natural resources with development
- Assess and create a Novi (Town Center Area) Vibrancy Strategy that is organized under four pillars: Home, Economic Center, Destination, and Safe & Welcoming Place
- Create a broadband master plan

### Goals — Long term

- Build a Community Facility that serves and connects all our residents
- Develop walkable 'Pocket Parks' in areas of the city where there are no walkable parks
- Pursue partnership with Northville for a Trail connection from Novi-Northville, possibly near the railroad bridge on Eight Mile Rd (e.g. presentation at Walkable Novi)

### **INVEST** properly in being a Safe Community at all times for all people.

### Goals — Short term

- Develop a plan to capitalize on the County's Transit Millage to ensure utilization of the tax dollars the City infuses into the system
- Investigate opportunities to improve and enhance the City's Yard Waste Collection by offering a drop-off facility during off months
- Update the Sidewalk Maintenance Policy and evaluate all City sidewalks over the next five years, making repairs as recommend in the policy
- Collaborate with the City of Northville, Northville Township, Wayne County to ensure 8 Mile Road is re-constructed between Novi and Haggerty Roads
- In 2023, the percentage of our roads in Poor (PASER 1-3) condition was ~9% and the percentage
  of roads in Fair (PASER 4-5) condition was ~40% (~50% combined). Maintain road funding levels to
  decrease the number of roads with a PASER score of Poor Condition (1-3) and Fair (4-5) to ~45%
  of the total road network by 2026

### Goals — Long term

- Develop a plan to ensure senior transit is financially sustainable given the growth in Novi's senior population and requests to add additional service times, routes, etc.
- Continue to support accreditation (or re-accreditation) of Police, Fire, Dispatch, Parks, Recreation, Cultural Services, Public Works, etc.

# NOVI BY THE NUMBERS

Novi encompasses an area of approximately 31.6 square miles or 20,417 acres and is about thirty miles northwest of downtown Detroit, in the southern portion of Oakland County. The City surrounds about two-thirds of Walled Lake, and the gently rolling topography of the area has made the City one of the most attractive places in Michigan to live.

The City of Novi is governed by a seven-member City Council under the Council/Manager form of government. A full range of City services are provided including police, fire, parks, recreation, forestry, library, planning and zoning, building and engineering, and various maintenance services. In addition to the usual City services, Novi offers a senior citizen housing facility, Meadowbrook Commons, and an Ice Arena.

Since its original settlement and incorporation in February, 1969, the City has seen remarkable changes. Once a stand-alone settlement, Novi now finds itself in the heart of the Detroit Metropolitan region. Novi's location at the crossroads of several major transportation routes has thrust the City into a period of unprecedented growth and development. Novi is presently home to prestigious schools, quality residential neighborhoods, a thriving retail and high-tech economy, and beautifully preserved natural areas. Novi has indeed changed and the change has been dramatic.

The 2020 Census estimates Novi's population as 66,243.

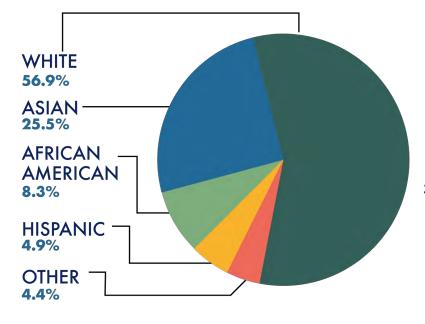
Note for City of Novi : Incorporated as of the 1970 Census from Village of Novi. Population numbers prior to 1970 are of the village. The Village of Novi was incorporated in 1958 from the majority of Novi Township. Population numbers not available before 1960 as area was part of Novi Township.

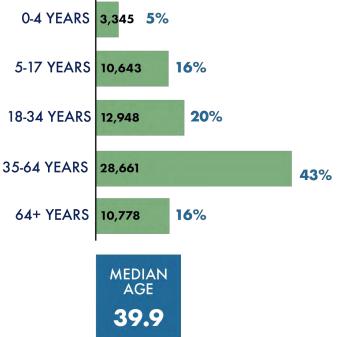




### POPULATION BY RACE

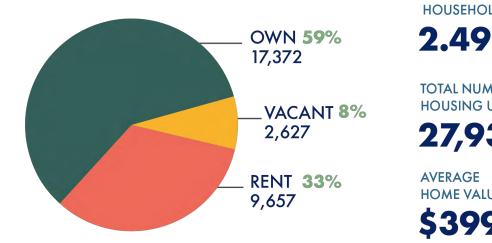
### **POPULATION BY AGE**





#### **EDUCATIONAL ATTAINMENT** DID NOT GRADUATE HIGH SCHOOL 2.47% **HIGH SCHOOL** GRADUATE **GRADUATE**/ 13.83% INCOME PROFESSIONAL DEGREE 31.4% SOME COLLEGE, MEDIAN HOUSEHOLD INCOME **NO DEGREE** 10.25% \$110,938 **BACHELOR'S** ASSOCIATE'S DEGREE DEGREE 36.78% 5.33% PER CAPITA INCOME \$59,955 2.4% UNEMPLOYMENT RATE

### **HOUSING UNITS**



AVERAGE **HOUSEHOLD SIZE** 



TOTAL NUMBER OF HOUSING UNITS 27,934

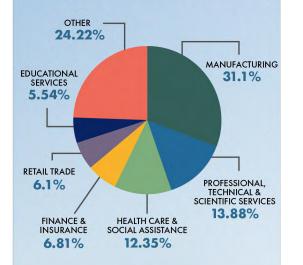


**AVERAGE HOME VALUE** \$399,100





**EMPLOYMENT** 





### **TOP EMPLOYERS**

EMPLOYER	EMPLOYEES
Henry Ford Novi Providence	2,395
Harman	935
Novi Community Schools	683
ITC Holding, Inc.	583
Ryder System	500
Yanfeng	450
Hanon	375
Lineage Logistics	371
Fox Run	331
Intier/Magna	311

### TOTAL EMPLOYMENT

2019	2025
And the second se	
57,672	59,786
57,672	59,780

### **MAJOR TAXPAYERS**

TAXPAYER	TAXABLE VALUE
Redwood-ERC Novi LLC/Fox Run Village	\$70,200,820
TVO Mall Owner LLC/Twelve Oaks Mall (Taubma	ın) <b>\$56,879,690</b>
Singh Development/Waltonwood	\$45,480,860
Providence Hospital	\$37,860,250
Detroit Edison	\$37,283,210
International Transmission Co	\$36,612,580
Occidental Development Ltd.	\$33,086,230
Haggerty Corp./HCP Land LLC	\$30,820,970
TBON LLC (Bowman)	\$29,490,750
GR Meadowbrook LLC	\$22,211,100

### TAX VALUE ILLUSTRATION

To determine how much of your property taxes go to City services, multiply your home's taxable value by the City's millage rate: \$199,550 x 0.0105376 = \$2,102.78

To determine your monthly expense for City services, divide the annual amount by 12 months.

### \$2,102.78 ÷ 12 = \$175.23

Monthly expense for City services: \$175.23



QUICK CALC (Every \$100,000 of home value is \$527.64 in City tax per year or \$43.97 per month)

### VALUE OF YOUR NOVI DOLLAR

The following list represents a sample of the City services provided for the \$175 per month tax.

FIRE PROTECTION / PREVENTION / SAFETY · COMMUNITY FESTIVALS AND EVENTS · GOVERNMENT ADMINISTRATION · SCHOOL CROSSING GUARDS · COMMUNITY DEVELOPMENT · PUBLIC PARKS AND TRAILS · STREET MAINTENANCE / REPAIR · OLDER ADULT SERVICES AND PROGRAMS · GRANTS



CITY ORDINANCE ENFORCEMENT · STORMWATER MANAGEMENT · NEW ROAD CONSTRUCTION · SNOW AND ICE REMOVAL · COMMUNITY PUBLICATION · BUILDING AND FIRE INSPECTION · POLICE PROTECTION · TRAFFIC CONTROL · LIBRARY SERVICES · SIDEWALK REPAIR · STREET LIGHTING



For comparison purposes, one \$6 coffee per day equals **\$180** monthly.

### **Property Tax Breakdown**











#### PARK AMENITY **HIGHLIGHTS**

00 ATHLETIC FIELDS

Ģ

SPORT COURTS & COURSES



PLAYGROUNDS



LAKE WITH BEACH ACCESS



SHELTERS







Free and open to the public between Memorial Day and Labor Day.



**PICKLEBALL COURTS** Novi has 12 dedicated pickleball courts and four convertible courts.



### **PUBLIC ART**

Villa Barr Art Park is a four-acre property that includes a home, studio and multiple sculpture installations created and previously owned by David Barr and dancer Beth Dwaihy Barr.

### **GENERAL FUND EXPENDITURES**

The City's General Fund budget is a plan for providing essential services to the public. Total General Fund budgeted expenditures are allocated as follows:



### **Public Safety** 55.5% \$25.3M

Police patrol, Fire operations, Police & Fire investigation, Citywide emergency preparedness and Traffic enforcement



### **General Government**

24% \$10.8M City Council, City Manager, City Clerk, Human Resources, Technology, Finance and Assessing



### **Public Works**

10% \$4.6M

Administration, Engineering, Field Operations and Fleet Asset Management.

### **Community & Economic Development**

10% \$4.3M Planning & Zoning, Ordinance enforcement, Economic Revitalization



Transfers 0.4% \$220K



Recreation & Culture 0.1% \$38K Parks & Recreation, Facilities maintenance FY 25-26 TOTAL **\$45.5M** 

General Fund Expenditures by Department This page intentionally left blank.

### Significant Budgetary Items and Trends

#### **Headlee Amendment**

The Headlee amendment of the State Constitution can reduce the amount of operating millages allowed by City Charter. This amendment limits the growth in property tax revenue from existing property to the rate of inflation. It accomplishes this by reducing millages proportionally by the amount that market changes exceed the State's inflation rate multiplier. The table on this page shows the millages, revenues, remaining capacities and the proportion of each funds' property tax revenue.

#### CITY CHARTER RATES, HEADLEE MAXIMUM RATES AND 2025 TAX LEVY ADJUSTED CHARTER MAXIMUM CITY REMAINING HEADLEE 2024 2025 2025 LEVY OPERATING FUNDS CHARTER CAPACITY **GENERAL FUND-Operating** 6.5000 4.7505 4.7390 4.7390 **GENERAL FUND-PA 359 Advertising\*** 0.0000 3.9214 3.9120 0.0095 3.9025 MUNICIPAL STREET FUND 1.5000 1.4197 1.4162 1.4162 **PUBLIC SAFETY** 1.8000 1.3518 1.3485 1.3485 -PARKS AND RECREATION 0.5000 0.3648 0.3639 0.3639 **DRAIN REVENUE FUND** 1.0000 0.7303 0.7285 0.6358 0.0927 1.0000 **CIP FUND** 0.9514 0.9491 0.9491 1.0000 LIBRARY FUND 0.7303 0.7285 0.7285 Last Fiscal Year of DEBT SERVICE FUNDS Levy 2008 LIBRARY DEBT FUND (as needed) N/A N/A 0.3471 2027-28 10.5376

		MILLAGE			REMAINING
OPERATING FUNDS	2024-25	2025-26	CHANGE	REVENUE	CAPACITY
GENERAL FUND	4.7505	4.7390	(0.0115)	\$ 24,777,005	ş -
GENERAL FUND-PA 359 Advertising*	0.0100	0.0095	(0.0005)	50,000	-
MUNICIPAL STREET FUND	1.4197	1.4162	(0.0035)	7,383,942	-
PUBLIC SAFETY	1.3518	1.3485	(0.0033)	6,965,085	-
PARKS AND RECREATION	0.3648	0.3639	(0.0009)	1,879,533	-
DRAIN REVENUE FUND	0.6120	0.6358	0.0238	3,149,632	613,152
CIP FUND	0.9514	0.9491	(0.0023)	4,902,010	-
LIBRARY FUND	0.7303	0.7285	(0.0018)	3,762,784	-
	10.1905	10.1905	0.0000	\$ 52,869,991	
DEBT SERVICE FUNDS					
2008 LIBRARY DEBT FUND	0.3471	0.3471	0.0000	1,788,331	
	10.5376	10.5376	0.0000	\$ 54,658,322	

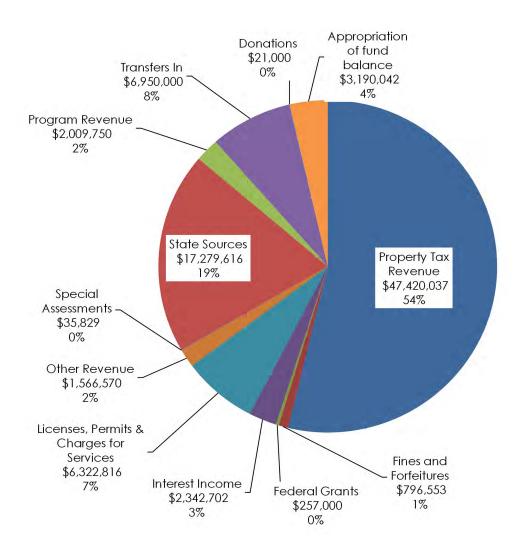
\*Per Public Act 359 of 1925, levy up to 4 mils not to exceed \$50,000

NOTE: 2025 tax year Headlee Rollback is .9976

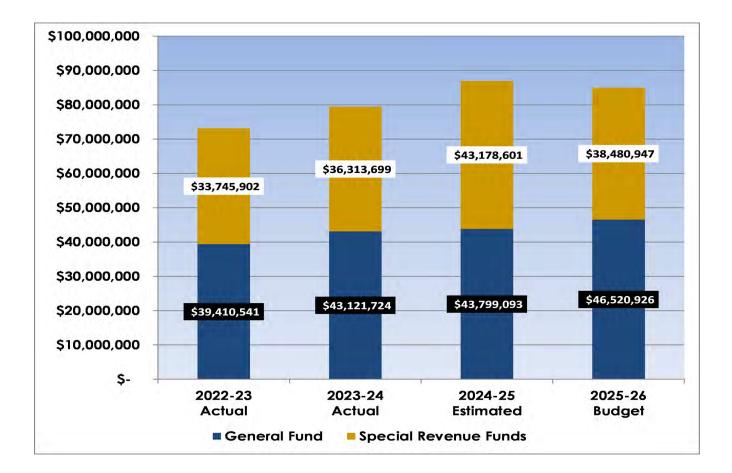
#### Fiscal Year 2025-2026 Budgeted Revenues (by category)

The following represents Fiscal Year 2025-26 budgeted revenue (General Fund and Special Revenue Funds), as well as a four-year comparison of revenue by fund.

ESTIMATED REVENUES	GE	NERAL FUND	SPE	CIAL REVENUE FUNDS	TOTAL BUDGETED
Property Tax Revenue	\$	31,558,707	\$	15,861,330	\$ 47,420,037
Fines and Forfeitures		252,000		544,553	\$ 796,553
Federal Grants		126,000		131,000	\$ 257,000
Interest Income		1,748,409		594,293	\$ 2,342,702
Licenses, Permits & Charges for Services		3,937,816		2,385,000	\$ 6,322,816
Other Revenue		865,620		700,950	\$ 1,566,570
Special Assessments		-		35,829	\$ 35,829
State Sources		8,032,374		9,247,242	\$ 17,279,616
Program Revenue		-		2,009,750	\$ 2,009,750
Transfers In		-		6,950,000	\$ 6,950,000
Donations		-		21,000	\$ 21,000
Appropriation of fund balance		-		3,190,042	\$ 3,190,042
TOTAL ESTIMATED REVENUES	\$	46,520,926	\$	41,670,989	\$ 88,191,915



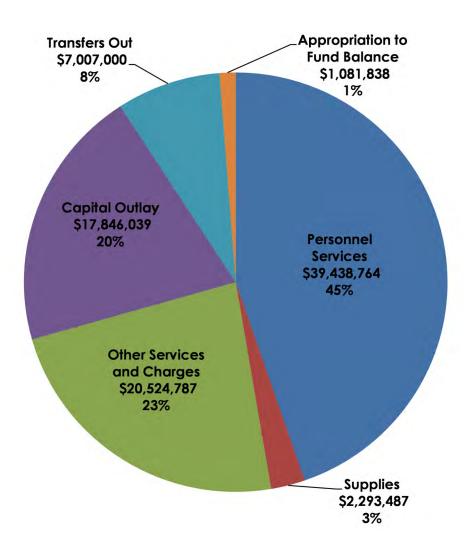
Fund	2022-23 Actual	2023-24 Actual	2024-25 Estimated	2025-26 Budget	% Change Estimated 2024-25 & Budget 2025-26
GENERAL FUND	\$ 39,410,541	\$ 43,121,724	\$ 43,799,093	\$ 46,520,926	6.21%
SPECIAL REVENUE FUNDS					
Major Street	6,151,740	7,483,187	8,832,395	8,701,602	-1.48%
Local Street	8,059,527	6,961,321	7,756,775	7,131,915	-8.06%
Municipal Street	6,725,481	7,490,307	7,661,230	8,074,689	5.40%
Parks, Recreation & Cultural Services	3,701,655	4,194,979	3,700,385	3,926,642	6.11%
Drain	2,736,523	3,235,738	7,793,211	3,147,750	-59.61%
Tree	218,605	295,827	386,471	385,547	-0.24%
Rubbish Collection	2,116,486	2,122,736	2,297,000	2,365,000	2.96%
Forfeiture	228,810	263,141	530,990	486,553	-8.37%
Library	3,507,954	3,827,334	3,930,672	4,009,420	2.00%
Library Contribution	60,931	156,688	72,033	35,000	-51.41%
Community Development Block Grant	151,751	176,833	131,000	131,000	0.00%
Opioid Settlement Fund	50,610	69,779	50,610	50,000	-1.21%
West Oaks St. Street Lighting	7,529	7,529	7,529	7,529	0.00%
American Resuce Plan Act (ARPA)	-	-	-	-	0.00%
West Lake Dr Street Lighting	3,300	3,300	3,300	3,300	0.00%
Town Center St. Street Lighting	25,000	25,000	25,000	25,000	0.00%
	\$ 33,745,902	\$ 36,313,699	\$ 43,178,601	\$ 38,480,947	-10.88%
TOTAL REVENUE	\$ 73,156,443	\$ 79,435,423	\$ 86,977,694	\$ 85,001,873	-2.27%



#### Fiscal Year 2025-26 Budgeted Expenditures (by category)

The following represents Fiscal Year 2025-26 budgeted expenditures (General Fund and Special Revenue Funds), as well as a four-year comparison of expenditures by fund.

EXPENDITURES	GI	ENERAL FUND	SPE	CIAL REVENUE FUNDS	TOTAL BUDGETED
Personnel Services	\$	34,490,781	\$	4,947,983	\$ 39,438,764
Supplies		1,174,037		1,119,450	\$ 2,293,487
Other Services and Charges		8,212,147		12,312,640	\$ 20,524,787
Capital Outlay		1,542,323		16,303,716	\$ 17,846,039
Transfers Out		25,000		6,982,000	\$ 7,007,000
Appropriation to Fund Balance		1,076,638		5,200	\$ 1,081,838
TOTAL EXPENDITURES	\$	46,520,926	\$	41,670,989	\$ 88,191,915



### Changes Presented between the Recommended to Adopted Budget

	Ger	eral Fund		
	Recomm	nended Budget		
		Budget	Projected	Projected
		<u>2025-26</u>	<u>2026-27</u>	<u>2027-28</u>
Total R	evenues	\$ 46,520,926	\$ 47,946,031	\$ 48,984,911
Total A	ppropriations	45,564,288	46,965,945	48,984,911
	Net Revenues (Appropriations)	956,638	980,086	-
Beginning	Fund Balance	12,644,502	13,601,140	14,581,226
Ending Fur	nd Balance	\$ 13,601,140	\$ 14,581,226	\$ 14,581,226
-		200/	240/	200/
Fu	nd balance as a % of expenditures	30%	31%	30%
	Buda	et Adjustments		
		75,000	_	
Broadhanc				
Broadband Transfers (	•	,	(200.000)	(200.000
Transfers (	Dut - Parks and Rec	(195,000)	(200,000)	
Transfers (	•	,	(200,000) (200,000)	(200,000 ( <b>200,000</b>
Transfers (	Dut - Parks and Rec	(195,000) (120,000)	(200,000)	
Transfers ( <b>To</b> t	Dut - Parks and Rec tal appropriations increase (decrease)	(195,000) (120,000)	(200,000)	
Transfers ( <b>To</b> t	Dut - Parks and Rec tal appropriations increase (decrease) Adopted Budget (5/5	(195,000) (120,000) 5/25 City Council Me	(200,000)	(200,000
Transfers ( To Adopte	Dut - Parks and Rec tal appropriations increase (decrease) Adopted Budget (5/5	(195,000) (120,000) 5/25 City Council Me Budget	(200,000) eeting) Projected	(200,000 Projected <u>2027-28</u>
Transfers ( Tot Adopte Total Re	Dut - Parks and Rec tal appropriations increase (decrease) Adopted Budget (5/s ed Budget	(195,000) (120,000) 5/25 City Council Me Budget <u>2025-26</u>	(200,000) eeting) Projected <u>2026-27</u>	(200,000 Projected <u>2027-28</u>
Transfers ( Tot Adopte Total Re	Dut - Parks and Rec tal appropriations increase (decrease) Adopted Budget (5/ ed Budget evenues	(195,000) (120,000) 5/25 City Council Me Budget <u>2025-26</u> \$ 46,520,926	(200,000) eeting) Projected <u>2026-27</u> \$ 47,946,031	(200,000 Projected <u>2027-28</u> \$ 48,984,911
Transfers ( Tot Adopte Total R Total A	Dut - Parks and Rec tal appropriations increase (decrease) Adopted Budget (5/ ed Budget evenues ppropriations	(195,000) (120,000) 5/25 City Council Me Budget 2025-26 \$ 46,520,926 45,444,288	(200,000) eeting) Projected <u>2026-27</u> \$ 47,946,031 46,765,945	(200,000 Projected <u>2027-28</u> \$ 48,984,911 48,784,911
Transfers ( Tot Adopte Total R Total A	Dut - Parks and Rec tal appropriations increase (decrease) Adopted Budget (5/ ed Budget evenues ppropriations Net Revenues (Appropriations) Fund Balance	(195,000) (120,000) 5/25 City Council Me Budget 2025-26 \$ 46,520,926 45,444,288 1,076,638	(200,000) Projected 2026-27 \$ 47,946,031 46,765,945 1,180,086	(200,000 Projected 2027-28 \$ 48,984,911 48,784,911 200,000

Notes

A Addition of broadband study to City Council departmental budget

Reduction of Parks and Recreation transfer . Transfer was in part to support purchase of an older adult vehicle. The City is
 no longer provides older adult transportation services, therefore, the vehicle is no longer needed nor is the General Fund subsidy.

#### Changes in council approved 2024-25 Budget for Fiscal Year 2025-2026

	A	024-2025 Council .pproved 2025-26	Prop	oosed 2025- 26	Change			
Revenue Reduction:								
Older Adults - S.M.A.R.T. Contract	\$	54,450	\$	-	\$	(54 <i>,</i> 450)		
Older Adults - Transportation		10,000		-		(10,000)		
Transfer from General Fund		220,000		175,000		(25,000) *		
	\$	284,450	\$	175,000	\$	(89,450)		
Expenditure Reduction:								
Gasoline and Oil - OAS Transportation	\$	25,000		10,000	\$	(15,000)		
Vehicle Maintenance - OAS Transportation		20,000		8,000		(12,000)		
LDV044 Transit Vehicle-OAS (201)		95,820		0		(95 <i>,</i> 820)		
Older Adults - Transportation		220,000		80,000		(140,000)		
	\$	360,820	\$	98,000	\$	(262,820)		
				Net Change	\$	(173,370) ^		

\* Change in transfer was a reduction of \$45,000, only \$25,000 relates to transportation subsidy. Conclude to show only transportation portion of reduction of \$25,000

^ Conclude to reduce transfer in from General Fund to reflect the reduction of expenses in Parks and Recreation.

### Changes Presented between the Recommended to Adopted Budget

Parks, Recreation	, & Cul	tural Services Fu	und									
Recom	mende	d Budget										
Budget Projected												
		<u>2025-26</u>		<u>2026-27</u>	<u>2027-28</u>							
Total Revenues	\$	3,981,642	\$	3,977,972	\$	4,150,913						
Total Appropriations		3,981,642		3,977,972		4,150,913						
Net Revenues (Appropriations)		-		-		-						
Beginning Fund Balance		986,682		986,682		986,682						
Ending Fund Balance	\$	986,682	\$	986,682	\$	986,682						
Fund balance as a % of expenditures		25%		25%		24%						
Bud	get Adj	ustments										
Transfer In - General Fund		(195,000)		(200,000)		(200,000						
Reduction in non program related expenditures		(75,000)		(75,000)		(75,000						
Increase in program revenues (net)		120,000		125,000		125,000						
Total appropriations increase (decrease)		-		-		-						
Adopted Budget (5	/5/25 (											
Adopted Budget		Budget		Projected	Projected							
Tabal Davida	~	2025-26	ć	2026-27	<i>~</i>	2027-28						
Total Revenues	\$	3,926,642	\$	3,902,972	\$	4,075,913						
Total Appropriations		3,926,642		3,902,972		4,075,913						
Net Revenues (Appropriations)		-		-		-						
Beginning Fund Balance	\$	986,682 986,682	\$	986,682 986,682	\$	986,682 986,682						
	Ş	900,002	Ş	900,002	Ş	900,082						
Ending Fund Balance												

A Reduction of Parks and Recreation transfer . Transfer was in part to support purchase of an older adult vehicle. The City is no Changes in council approved 2024-25 Budget for Fiscal Year 2025-2026

	Coun	024-2025 cil Approved 2025-26	Prop	osed 2025- 26		Change
Revenue Reduction:						
Older Adults - S.M.A.R.T. Contract	\$	54,450	\$	-	\$	(54 <i>,</i> 450)
Older Adults - Transportation		10,000		-		(10,000)
Transfer from General Fund		220,000		175,000		(25,000) *
	\$	284,450	\$	175,000	\$	(89,450)
Expenditure Reduction:						
Gasoline and Oil - OAS Transportation	\$	25,000		10,000	\$	(15,000)
Vehicle Maintenance - OAS Transportation		20,000		8,000		(12,000)
LDV044 Transit Vehicle-OAS (201)		95,820		-		(95,820)
Older Adults - Transportation		220,000		80,000		(140,000)
	\$	360,820	\$	98,000	<u>\$</u>	(262,820)
				Net Change	\$	(173,370) ^

\* Change in transfer was a reduction of \$45,000, only \$25,000 relates to transportation subsidy. Conclude to show only transportation portion of reduction of \$25,000

^ Conclude to reduce transfer in from General Fund to reflect the reduction of expenses in Parks and Recreation.

- **B** Reduction in non program related expenditures
- C Increase in program revenue (net)

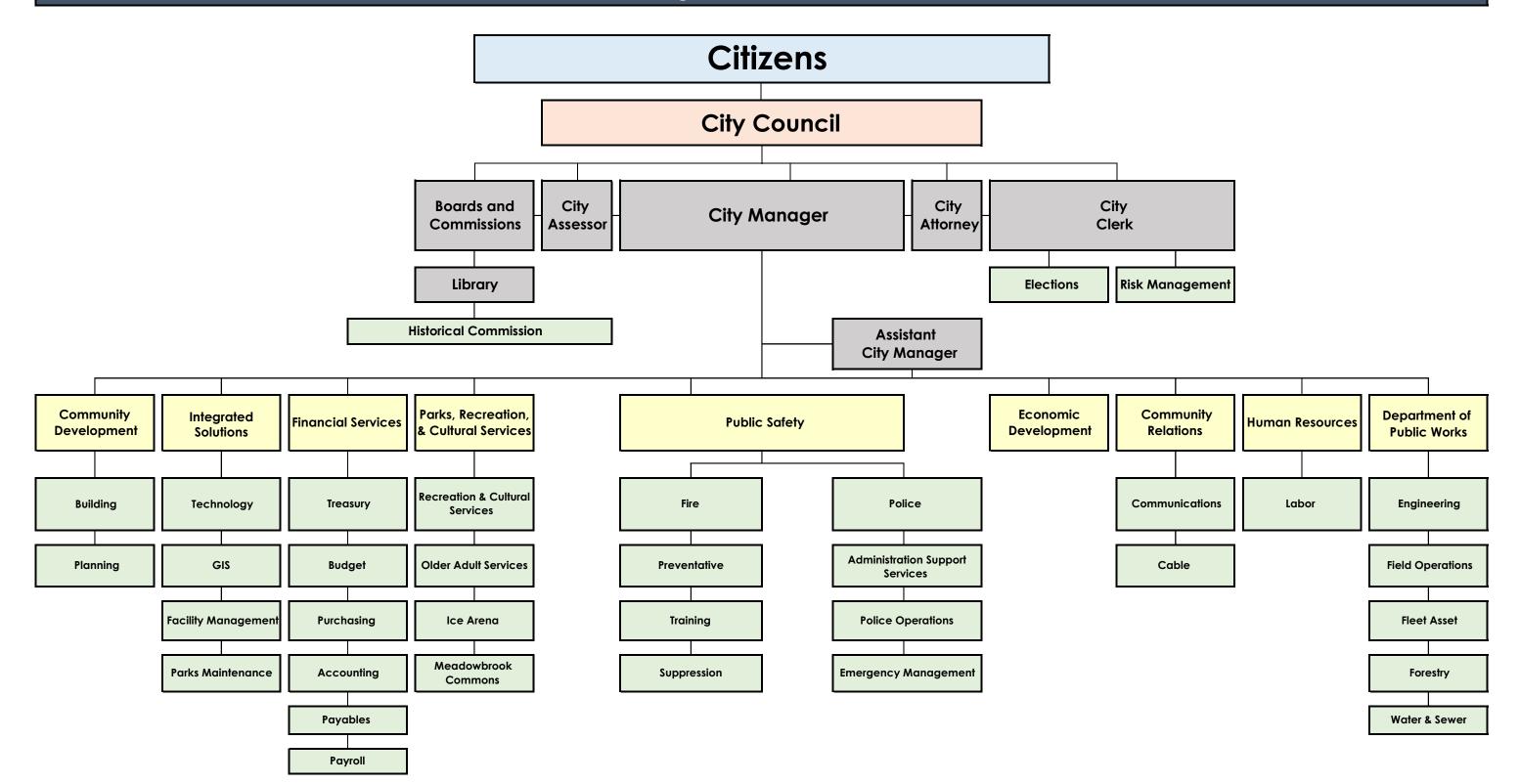
### Changes Presented between the Recommended to Adopted Budget

T	ree Fu	nd				
Recom	mende	d Budget				
		Budget 2024-25		Projected 2025-26		rojected 2026-27
Total Revenues	\$	385,547	\$	380,217	\$	382,965
Total Appropriations		835,547		680,217		682,965
Net Revenues (Appropriations)		(450,000)		(300,000)		(300,000
Beginning Fund Balance		1,550,531		1,100,531		800,531
Ending Fund Balance	\$	1,100,531	\$	800,531	\$	500,531
Budg	get Adj	ustments				
Tree inventory		(140,000)		-		-
Total appropriations increase (decrease)		(140,000)		-		-
Adopted Budget (5,	/5/25 (	City Council Mee	ting)			
Adopted Budget		Budget	F	Projected	Р	rojected
		<u>2024-25</u>		<u>2025-26</u>	2	<u>2026-27</u>
Total Revenues	\$	385,547	\$	380,217	\$	382,965
Total Appropriations		695,547		680,217		682,965
Net Revenues (Appropriations)		(310,000)		(300,000)		(300,000
Beginning Fund Balance		1,550,531		1,240,531		940,531
Ending Fund Balance	\$	1,240,531	\$	940,531	\$	640,531

A Elimination of tree inventory

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### **Organizational Chart**



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### CONSOLIDATED FINANCIAL SCHEDULE

		Governmental Funds															
	G	FUND BUDGET 2025-26		SPECIAL REVENUE FUNDS BUDGET 2025-26		DEBT SERVICE FUNDS BUDGET 2025-26		CAPITAL PROJECT FUNDS BUDGET 2025-26	PI	ERMANENT FUNDS BUDGET 2025-26	E	ENTERPRISE SERVIC FUNDS FUND BUDGET BUDG		NTERNAL SERVICE FUNDS BUDGET 2025-26	ICE FIDUCI IDS FUNI GET BUDG		TOTAL BUDGET BUDGET 2025-26
ESTIMATED REVENUES		Carl and colling			1.1		16	and and									 a state of a
Property tax revenue	\$	31,558,707	\$	15,861,330	\$	1,764,049	\$	4,811,010	\$		\$	0.000	\$	1.1	\$	2	\$ 53,995,096
Capital Contributions		-		5 / A 55		~				-		1,100,000		-			\$ 1,100,000
Donations		a		21,000		-		-		-		·*				0+0	\$ 21,000
Federal grants		126,000		131,000				-		-		~				E.	\$ 257,000
Fines and forfeitures		252,000		544,553				÷		5		×					\$ 796,553
Interest income		1,748,409		594,293		1,051		127,121		163,000		312,400		60,000		2,572,000	\$ 5,578,274
Licenses, permits, and charges for services		3,937,816		2,385,000		-		380,000				-		3,748,000		~	\$ 10,450,816
Older adult program revenue		-		218,950		-				-				÷			\$ 218,950
Operating Revenue						-		-		-		32,741,570					\$ 32,741,570
Other revenue		865,620		700,950		-						825,383		420,000			\$ 2,811,953
Program Revenue				1,790,800		2		-				1,925,900		-			\$ 3,716,700
Special Assessments Levied				35,829										1		100-0	\$ 35,829
State sources		8,032,374		9,247,242		5,000		-				-		-		×.	\$ 17,284,616
Tap In Fees				1.1						5,000		-		14		*	\$ 5,000
Transfers in				6,950,000		-				32,000		1.		8 A. 10 194		100 July 100	\$ 6,982,000
TOTAL ESTIMATED REVENUES	\$	46,520,926	\$	38,480,947	\$	1,770,100	\$	5,318,131	\$	200,000	\$	36,905,253	\$	4,228,000	\$	2,572,000	\$ 135,995,357
APPROPRIATIONS																	
Personnel services	\$	34,490,781	\$	4,947,983	\$	-	\$		\$	1.	\$	1,786,910	\$	3,875,000	\$	1,434,000	\$ 46,534,674
Supplies		1,174,037		1,119,450		-						125,875					\$ 2,419,362
Other services and charges		8,212,147		12,312,640		400		1,450		-		31,795,004		6,000		309,000	\$ 52,636,641
Capital outlay		1,542,323		16,303,716				176,681		-		3,756,035				10 M M	\$ 21,778,755
Debt Service		-		2		1,415,700		92,000		-		1,032,429		1		8	\$ 2,540,129
Transfer Out		25,000		6,982,000										1			\$ 7,007,000
TOTAL APPROPRIATIONS	\$	45,444,288	\$	41,665,789	\$	1,416,100	\$	270,131	\$		\$	38,496,253	\$	3,881,000	\$	1,743,000	\$ 132,916,561
Estimated Beginning Unassigned Fund Balance - July 1, 2025	\$	12,644,502		10,954,201		867,641		(1,093,579)		2,403,900		186,534,465		3,267,780		37,402,671	\$ 252,981,581
Estimated Ending Unassigned Fund Balance - June 30, 2026	\$	13,721,140	\$	7,769,359	Ş	1,221,641	\$	3,954,421	Ş	2,603,900	Ş	184,943,465	\$	3,614,780	Ş	38,231,671	\$ 256,060,377
Fund balance as a percentage of total annual expenditures		30%		19%		86%		1464%		0%		480%		93%		2193%	193%

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### **General Fund**

GENERAL FUND													
		ACTUAL 2023-24		ESTIMATED 2024-25		BUDGET 2025-26		PROJ 2026-27	ECTED 2027-28				
ESTIMATED REVENUES													
PROPERTY TAX REVENUE													
Property Tax Revenue - Current Levy	\$	22,187,093	\$	23,555,777	\$	24,792,005	\$	25,725,128	\$	26,750,134			
Property Tax Revenue - County Chargebacks		19,650		38,704		25,000		25,000		25,000			
Property Tax Revenue - Tax Tribunal Accr		(19,400)		(25,000)		(10,000)		(17,000)		(25,000)			
Property Tax Revenue - Brownfield Cap 2008		(2,453)		(2,813)		-		-		-			
Property Tax Revenue - Police & Fire Levy		6,223,955		6,564,000		6,868,000		7,154,000		7,431,000			
Property Tax Revenue-Brownfld Cap B3 17		(99,513)		(129,437)		(109,310)		(114,557)		(120,056)			
Property Tax Revenue - PA 359 Advertising		49,872		49,486		50,000		50,000		50,000			
Property Tax Revenue - CIA Cap 2018		(199,758)		(259,417)		(268,634)		(307,586)		(352,186)			
Property Tax Revenue-Brownfld Cap B4 21		(2,312)		(2,869)		(3,558)		(4,412)		(5,471)			
Property Tax Revenue-Brownfld Cap B4X 21		(287)		(287)		(296)		(305)		(314)			
Property Tax Revenue - C/Y Delequent PPT		(39,386)		(42,000)		(42,000)		(43,000)		(44,000)			
Trailer Tax fees		10,431		10,500		12,500		12,500		12,500			
Penalty and interest		191,714		197,500		245,000		260,000		290,000			
PROPERTY TAX REVENUE	\$	28,319,606	\$	29,954,144	\$	31,558,707	\$	32,739,768	\$	34,011,607			
DONATIONS													
Restricted Fire donations		350		-		-		-		-			
Winter Fest - Donations/Sponsorships		10,300		9,900		-		-		-			
DONATIONS	\$	10,650	\$	9,900	\$	-	\$	-	\$	-			
FEDERAL GRANTS													
Federal forfeitures-reimbursement only	\$	-	\$	30,000	\$	-	\$	-	\$	-			
SS Task Force Reimbursement		32,374		20,000		20,000		20,000		20,000			
FBI - OT Reimbursement		18,112		18,000		18,000		18,000		18,000			
Federal Grants		8,489		10,000		10,000		10,000		10,000			
TIA Grant		26,959		25,000		28,000		29,000		30,000			
Federal Grants - Other - ARPA		8,000		-		-		-		-			
HIDTA Federal AP Services		45,826		50,000		50,000		50,000		50,000			
FEDERAL GRANTS	\$	139,760	\$	153,000	\$	126,000	\$	127,000	\$	128,000			
FINES AND FORFEITURES													
Court fees and fines	\$	224,299	\$	300,000	\$	230,000	\$	250,000	\$	250,000			
Motor carrier fines and fees		13,300		25,000		22,000		25,000		25,000			
FINES AND FORFEITURES	\$	237,599	\$	325,000	\$	252,000	\$	275,000	\$	275,000			
STATE SOURCES													
State and other grants	\$	15,143	\$	29,915	\$	20,000	\$	250,000	\$	20,000			
State Grants - Fire		1,629		94,500		-		-		-			
Police training grant		178,809		136,748		55,000		55,000		55,000			
State Grants - Local Comm Stab Share		51,220		60,000		65,000		70,000		75,000			
State revenue sharing		7,425,525		7,438,923		7,892,374		8,056,445		8,223,927			
STATE SOURCES	\$	7,672,326	\$	7,760,086	\$	8,032,374	\$	8,431,445	\$	8,373,927			

		GEN	IERA	L FUND						
		ACTUAL		ESTIMATED		BUDGET			ECTED	
LICENSES, PERMITS & CHARGES FOR SVCS		2023-24		2024-25		2025-26		2026-27		2027-28
Clerks Dept Fees (prior business regist)	\$	7,270	\$	9,875	\$	10,000	\$	10,000	\$	10,000
Liquor license fees	Ψ	131,952	Ψ	75,000	Ψ	130,000	Ψ	130.000	Ψ	130,000
Engineering review fees		80,448		125,000		100,000		105,000		110,000
Plan and landscape review fees		67,540		125,000		100,000		100,000		100,000
Wet, Wood, Landscape insp/review fees		96,028		250,000		125,000		130,000		135,000
Grading Permits		-		125		-		-		-
Building permits		809,442		575,000		800,000		800,000		800,000
Plan review fees		383,032		275,000		400,000		400,000		400,000
Refrigeration permits		85,210		75,000		80,000		80,000		80,000
Electrical permits		280,806		230,000		280,000		280,000		280,000
-										
Heating permits		175,161		175,000		205,000		205,000		205,000
Plumbing permits		91,073		125,000		100,000		105,000		110,000
Other charges		156,566		200,000		300,000		300,000		300,000
Court abatement revenue		-		14,500		14,500		14,500		14,500
Soil erosion fees		17,029		27,000		20,000		22,000		25,000
Cable franchise fees		656,791		700,000		650,000		650,000		625,000
Weed cutting revenue		14,941		14,500		15,000		16,000		17,000
Board of appeals		15,245		20,000		20,000		20,000		20,000
Police department-miscellaneous revenue		153,511		149,000		150,000		150,000		150,000
Police dispatch service revenue		157,467		163,766		170,316		177,129		184,214
Police contracted services		143,937		125,000		150,000		150,000		150,000
Fire Station #5 revenue		11,931		12,000		18,000		18,000		18,000
Administrative reimburse		76,617		95,000		100,000		105,000		110,000
LICENSES, PERMITS & CHARGES FOR SVCS	\$	3,611,997	\$	3,560,766	\$	3,937,816	\$	3,967,629	\$	3,973,714
INTEREST INCOME										
Interest on Investments	\$	639,310	\$	329,635	\$	600,000	\$	550,000	\$	500,000
Medstar Interest rental income		1,569		-		-		-		-
Interest - Cell tower leases		17,276	\$	-	\$	-	\$	-	\$	-
Interest on interfund borrow-CIP Fund		42,512		44,000		48,000		15,000		-
Interest on Trust & Agency Funds		915,519		719,965		800,000		715,000		665,000
Unrealized gain (loss) on investments		508,228		66,477		300,409		254,669		207,143
INTEREST INCOME	\$	2,124,414	\$	1,160,077	\$	1,748,409	\$	1,534,669	\$	1,372,143
OTHER REVENUE										
Miscellaneous income	\$	128,517	\$	150,000	\$	160,000	\$	170,000	\$	170,000
Filming permit revenue		289		-		-		-		-
Other grant funds		-		30,000		-		-		-
Library Network Charges		37,009		45,600		50,000		51,000		52,000
Fire Department		8,390		10,000		10,000		10,000		10,000
State of the City revenue		_		5,000		_		-		-
Spring into Novi/Ethnic Taste & Tune Rev		1,500		_		-		-		-
Novi Township assessment		21,089		22,534		22,350		23,250		23,250
RRRASOC Hosting Fees		16,000		16,000		16,000		16,000		16,000
Cell tower revenue		35,460		50,350		37,000		38,000		39,000
Insurance Reimbursement		80,376		81,166		80,000		72,000		75,000
Comm Relations Reimb (Engage)		-		10,050		-		, 2,000		-
		365,270		365,270		365,270		365,270		365,270
Municipal service charges Fire Department Hosted Training		- 365,270		5,000		- 365,270		505,270		565,270
Sale of fixed assets		- 63,610		85,150		- 125,000		- 125,000		- 100,000
OTHER REVENUE	\$	757,510	\$	876,120	\$	865,620	\$	870,520	\$	850,520
SBITA Lease Financing	\$	165,537	\$	-	\$	-	\$	-	\$	-
Cannon Lease Proceeds		82,325		-				-		-
OTHER FINANCING SOURCES (USES) TOTAL ESTIMATED REVENUES	<u>\$</u> \$	247,862 43,121,724	\$ \$	43,799,093	\$ \$	46,520,926	\$ \$	47,946,031	\$ \$	48,984,911
	Ŷ	40,121,724	Ŷ	40,777,070	Ŷ	40,520,720	Ŷ	47,740,001	Ŷ	40,704,711

		G	ENE	RAL FUND				
		ACTUAL 2023-24	I	ESTIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	ECTED	2027-28
APPROPRIATIONS					 	 		
Dept 101.00-CITY COUNCIL								
PERSONNEL SERVICES	\$	35,681	\$	36,093	\$ 36,101	\$ 36,102	\$	36,103
SUPPLIES		1,197		200	187	186		185
OTHER SERVICES AND CHARGES		20,896		212,702	101,012	26,112		26,212
TOTAL Dept 101.00-CITY COUNCIL	\$	57,774	\$	248,995	\$ 137,300	\$ 62,400	\$	62,500
Dept 172.00-CITY MANAGER								
PERSONNEL SERVICES	\$	599,884	\$	686,661	\$ 710,263	\$ 735,222	\$	765,476
SUPPLIES		10,095		1,500	1,500	1,500		1,500
OTHER SERVICES AND CHARGES		119,555		124,156	 115,935	 122,535		116,135
TOTAL Dept 172.00-CITY MANAGER	\$	729,534	\$	812,317	\$ 827,698	\$ 859,257	\$	883,111
			Financ	ial Services				
Dept 191.00-FINANCE DEPARTMENT								
PERSONNEL SERVICES	\$	867,141	\$	973,120	\$ 1,023,261	\$ 1,062,380	\$	1,090,556
SUPPLIES		12,417		9,500	9,500	9,500		9,500
OTHER SERVICES AND CHARGES		76,384		90,495	 98,234	 99,934		102,234
TOTAL Dept 191.00-FINANCE DEPARTMENT	\$	955,942	\$	1,073,115	\$ 1,130,995	\$ 1,171,814	\$	1,202,290
Dept 253.00-TREASURY DEPARTMENT								
PERSONNEL SERVICES	\$	395,471	\$	382,182	\$ 416,755	\$ 433,321	\$	448,613
SUPPLIES		30,820		33,000	34,000	35,000		35,000
OTHER SERVICES AND CHARGES		45,185		47,720	 56,053	 58,153		58,153
TOTAL Dept 253.00-TREASURY DEPARTMENT	\$	471,476	\$	462,902	\$ 506,808	\$ 526,474	\$	541,766
Financial Services Total	\$	1,427,418	\$	1,536,017	\$ 1,637,803	\$ 1,698,288	\$	1,744,056
Dept 215.00-CITY CLERK								
PERSONNEL SERVICES	\$	741,267	\$	715,464	\$ 777,435	\$ 812,203	\$	846,776
SUPPLIES		121,066		113,000	75,000	75,000		75,000
OTHER SERVICES AND CHARGES		218,349		322,403	250,103	251,103		251,103
CAPITAL OUTLAY		-		12,200	 -	 250,000		-
TOTAL Dept 215.00-CITY CLERK	\$	1,080,682	\$	1,163,067	\$ 1,102,538	\$ 1,388,306	\$	1,172,879
Dept 257.00-ASSESSING DEPARTMENT								
PERSONNEL SERVICES	\$	492,804	\$	671,790	\$ 695,474	\$ 718,364	\$	742,286
SUPPLIES		18,756		19,500	20,500	20,500		20,500
OTHER SERVICES AND CHARGES		259,178		185,455	 215,600	 215,600		215,600
TOTAL Dept 257.00-ASSESSING DEPARTMENT	\$	770,738	\$	876,745	\$ 931,574	\$ 954,464	\$	978,386
Dept 266.00-CITY ATTORNEY, INSURANCE, & CLAIM	S							
OTHER SERVICES AND CHARGES	\$	745,353	\$	792,200	\$ 809,100	\$ 860,000	\$	890,000
CAPITAL OUTLAY		29,091		45,000	 40,000	 40,000		40,000
TOTAL Dept 266.00-CTY ATTRNY, INSUR, & CLAIMS	\$	774,444	\$	837,200	\$ 849,100	\$ 900,000	\$	930,000

	_	G	ENE	RAL FUND				
		ACTUAL 2023-24		ESTIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	ECTED	2027-28
•		In	tegra	ed Solutions	 			
Dept 228.00-IS TECHNOLOGY								
PERSONNEL SERVICES	\$	1,000,424	\$	958,930	\$ 1,015,677	\$ 1,046,839	\$	1,078,304
SUPPLIES		63,414		92,700	108,380	108,880		108,880
OTHER SERVICES AND CHARGES		570,539		507,910	713,491	697,910		712,050
CAPITAL OUTLAY		139,882		13,630	 -	 13,461		345,561
TOTAL Dept 228.00-IS TECHNOLOGY	\$	1,774,259	\$	1,573,170	\$ 1,837,548	\$ 1,867,090	\$	2,244,795
Dept 265.00-IS FACILITY MANAGEMENT								
PERSONNEL SERVICES	\$	437,085	\$	439,476	\$ 480,476	\$ 494,580	\$	508,718
SUPPLIES		23,402		36,192	20,100	20,100		20,100
OTHER SERVICES AND CHARGES		886,011		752,262	867,674	821,674		828,674
CAPITAL OUTLAY		664,090		345,810	 -	 174,063		693,190
TOTAL Dept 265.00-IS FACILITY MANAGEMENT	\$	2,010,588	\$	1,573,740	\$ 1,368,250	\$ 1,510,417	\$	2,050,682
Dept 265.10-IS PARK MAINTENANCE								
PERSONNEL SERVICES	\$	695,096	\$	670,134	\$ 751,158	\$ 775,777	\$	803,252
SUPPLIES		49,909		45,340	35,000	36,000		36,000
OTHER SERVICES AND CHARGES		491,332		509,932	545,905	548,005		555,795
CAPITAL OUTLAY		143,273		-	 81,306	 49,830		-
TOTAL Dept 265.10-IS PARK MAINTENANCE	\$	1,379,610	\$	1,225,406	\$ 1,413,369	\$ 1,409,612	\$	1,395,047
Integrated Solutions Total	\$	5,164,457	\$	4,372,316	\$ 4,619,167	\$ 4,787,119	\$	5,690,524
Dept 270.00-HUMAN RESOURCES								
PERSONNEL SERVICES	\$	559,826	\$	565,766	\$ 653,560	\$ 676,893	\$	700,570
SUPPLIES		1,774		2,500	2,000	2,000		2,200
OTHER SERVICES AND CHARGES		213,027		215,135	 189,729	 220,720		227,239
TOTAL Dept 270.00-HUMAN RESOURCES	\$	774,627	\$	783,401	\$ 845,289	\$ 899,613	\$	930,009
			Pub	lic Safety				
Dept 301.00-POLICE DEPARTMENT								
PERSONNEL SERVICES	\$	14,309,471	\$	14,740,565	\$ 15,359,047	\$ 15,807,988	\$	16,603,187
SUPPLIES		507,672		415,000	422,170	427,455		449,560
OTHER SERVICES AND CHARGES		1,192,120		1,239,951	1,181,436	1,185,736		1,198,436
CAPITAL OUTLAY		631,319		78,190	 351,908	 372,900		321,450
TOTAL Dept 301.00-POLICE DEPARTMENT	\$	16,640,582	\$	16,473,706	\$ 17,314,561	\$ 17,794,079	\$	18,572,633
Dept 336.00-FIRE DEPARTMENT								
PERSONNEL SERVICES	\$	6,413,418	\$	6,277,149	\$ 6,794,401	\$ 6,971,432	\$	7,207,482
SUPPLIES		238,444		329,000	218,500	247,000		226,500
OTHER SERVICES AND CHARGES		1,041,515		786,424	804,852	773,852		808,852
CAPITAL OUTLAY		68,178		-	 255,129	 197,745		295,192
TOTAL Dept 336.00-FIRE DEPARTMENT	\$	7,761,555	\$	7,392,573	\$ 8,072,882	\$ 8,190,029	\$	8,538,026
Public Safety Total	\$	24,402,137	\$	23,866,279	\$ 25,387,443	\$ 25,984,108	\$	27,110,659

		G	SENE	RAL FUND				
		ACTUAL 2023-24		ESTIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	ECTED	2027-28
		Corr	nmunit	y Development				
Dept 371.00-COMMUNITY DEVELOPMENT-BUILDING	3							
PERSONNEL SERVICES	\$	1,935,822	\$	1,869,156	\$ 2,013,727	\$ 2,094,039	\$	2,165,207
SUPPLIES		16,376		37,200	29,200	27,800		27,800
OTHER SERVICES AND CHARGES		215,001		211,018	217,763	227,763		240,763
CAPITAL OUTLAY		58,242		9,262	 -	 -		-
TOTAL Dept 371.00-COMM DEVELOP-BUILDING	\$	2,225,441	\$	2,126,636	\$ 2,260,690	\$ 2,349,602	\$	2,433,770
Dept 701.00-COMMUNITY DEVELOPMENT-PLANNIN	1G							
PERSONNEL SERVICES	\$	672,695	\$	651,473	\$ 713,601	\$ 738,582	\$	763,427
SUPPLIES		2,627		5,400	4,300	4,300		4,300
OTHER SERVICES AND CHARGES		155,461		60,436	 58,258	 58,258		58,258
TOTAL Dept 701.00-COMM DEVELOP-PLANNING	\$	830,783	\$	717,309	\$ 776,159	\$ 801,140	\$	825,985
Community Development Total	\$	3,056,224	\$	2,843,945	\$ 3,036,849	\$ 3,150,742	\$	3,259,755
		Сс	วฑฑบเ	nity Relations				
Dept 725.00-CR ADMINISTRATION								
PERSONNEL SERVICES	\$	431,636	\$	421,564	\$ 465,604	\$ 484,249	\$	503,329
SUPPLIES		9,658		7,900	8,900	8,900		8,900
OTHER SERVICES AND CHARGES		428,347		360,094	344,122	344,322		344,522
CAPITAL OUTLAY		28,668		20,000	 10,000	 -		-
TOTAL Dept 725.00-CR ADMINISTRATION	\$	898,309	\$	809,558	\$ 828,626	\$ 837,471	\$	856,751
Dept 725.10-CR STUDIO 6								
PERSONNEL SERVICES	\$	215,554	\$	219,378	\$ 228,498	\$ 235,998	\$	241,663
SUPPLIES		7,761		5,000	5,000	5,000		5,000
OTHER SERVICES AND CHARGES		57,348		44,258	 42,912	 43,212		43,512
TOTAL Dept 725.10-CR STUDIO 6	\$	280,663	\$	268,636	\$ 276,410	\$ 284,210	\$	290,175
Community Relations Total	\$	1,178,972	\$	1,078,194	\$ 1,105,036	\$ 1,121,681	\$	1,146,926
Dept 728.00 ECONOMIC DEVELOPMENT								
PERSONNEL SERVICES	\$	137,025	\$	-	\$ 192,638	\$ 197,947	\$	203,354
SUPPLIES		46		-	-	-		-
OTHER SERVICES AND CHARGES		31,579		-	36,089	36,089		36,089
TOTAL Dept 728.00 ECONOMIC DEVELOPMENT	\$	168,650	\$	-	\$ 228,727	\$ 234,036	\$	239,443
Dept 773.00-NOVI YOUTH ASSISTANCE								
PERSONNEL SERVICES	\$	22,706	\$	26,943	\$ 27,330	\$ 28,150	\$	28,901
SUPPLIES		1,143		3,200	1,500	1,500		1,500
TOTAL Dept 773.00-NOVI YOUTH ASSISTANCE	\$	23,849	\$	30,143	\$ 28,830	\$ 29,650	\$	30,401
Dept 803.00-HISTORICAL COMMISSION								
OTHER SERVICES AND CHARGES	\$	20,563	\$	8,700	\$ 8,700	\$ 8,700	\$	8,700
TOTAL Dept 803.00-HISTORICAL COMMISSION	\$	20,563	\$	8,700	\$ 8,700	\$ 8,700	\$	8,700

	G	ENE	RAL FUND					
	ACTUAL 2023-24		ESTIMATED 2024-25		BUDGET 2025-26	PROJ 2026-27	ected	2027-28
	 Depa	rtmer	nt of Public Work	s		 		
Dept 441.00-DPW ADMINISTRATION DIVISION								
PERSONNEL SERVICES	\$ 417,568	\$	398,663	\$	421,059	\$ 436,832	\$	452,920
SUPPLIES	12,503		12,100		12,800	12,800		12,800
OTHER SERVICES AND CHARGES	189,397		200,268		203,202	203,202		203,202
CAPITAL OUTLAY	-		-		19,940	-		-
TOTAL Dept 441.00-DPW ADMINISTRATION	\$ 619,468	\$	611,031	\$	657,001	\$ 652,834	\$	668,922
Dept 441.10-DPW ENGINEERING DIVISION								
PERSONNEL SERVICES	\$ 313,884	\$	255,585	\$	512,642	\$ 543,060	\$	572,209
SUPPLIES	1,508		1,884		2,000	2,000		2,000
OTHER SERVICES AND CHARGES	101,821		123,759		92,473	93,743		94,843
CAPITAL OUTLAY			-		-	7,570		-
TOTAL Dept 441.10-DPW ENGINEERING DIVISION	\$ 417,213	\$	381,228	\$	607,115	\$ 646,373	\$	669,052
Dept 441.20-DPW FIELD OPERATIONS DIVISION								
PERSONNEL SERVICES	\$ 684,374	\$	715,175	\$	757,718	\$ 766,832	\$	808,051
SUPPLIES	116,927		154,500		139,500	141,500		144,500
OTHER SERVICES AND CHARGES	738,059		943,205		896,516	903,516		908,516
CAPITAL OUTLAY	 32,017		611,748		110,500	 -		-
TOTAL Dept 441.20-DPW FIELD OPERATIONS	\$ 1,571,377	\$	2,424,628	\$	1,904,234	\$ 1,811,848	\$	1,861,067
Dept 441.30-DPW FLEET ASSET DIVISION								
PERSONNEL SERVICES	\$ 433,656	\$	388,268	\$	444,356	\$ 441,892	\$	448,932
SUPPLIES	21,248		25,982		24,000	24,000		24,000
OTHER SERVICES AND CHARGES	353,950		359,569		362,988	372,988		377,988
CAPITAL OUTLAY	 25,535		415,957		673,540	 712,646		522,601
TOTAL Dept 441.30-DPW FLEET ASSET DIVISION	\$ 834,389	\$	1,189,776	\$	1,504,884	\$ 1,551,526	\$	1,373,521
Department of Public Works Total	\$ 3,442,447	\$	4,606,663	\$	4,673,234	\$ 4,662,581	\$	4,572,562
Dept 905.00 - Debt Service Dept								
DEBT SERVICE	\$ 76,434	\$	-	\$	-	\$ -	\$	-
	\$ 76,434	\$	-	\$	-	\$ -	\$	-
Dept 966.00-TRANSFER TO OTHER FUNDS								
TRANSFERS OUT	\$ 2,333,777	\$	175,000	\$	25,000	\$ 25,000	\$	25,000
TOTAL Dept 966.00-TRANSFER TO OTHER FUNDS	\$ 2,333,777	\$	175,000	\$	25,000	\$ 25,000	\$	25,000
TOTAL APPROPRIATIONS	\$ 45,482,727	\$	43,238,982	\$	45,444,288	\$ 46,765,945	\$	48,784,911
NET OF REVENUES/APPROPRIATIONS	\$ (2,361,003)	\$	560,111	\$	1,076,638	\$ 1,180,086	\$	200,000
BEGINNING FUND BALANCE	 14,445,394		12,084,391		12,644,502	 13,721,140		14,901,226
ENDING FUND BALANCE	\$ 12,084,391	\$	12,644,502	\$	13,721,140	\$ 14,901,226	\$	15,101,226
Fund balance as a percentage of total annual expenditures	27%	_	29%		30%	32%		31%

\* Total Appropriations include service improvements, capital outlay, light-duty vehicles, and capital improvements. The level of such expenditures is dictated by available funds from accumulated fund balance and anticipated revenue above annual expenditures in conjunction with the targeted fund balance.

# Special Revenue Funds

	ACTUAL	I	STIMATED	BUDGET	PROJI	ECTE	D
	2023-24		2024-25	2025-26	2026-27		2027-28
STIMATED REVENUES							
Interest income	\$ 294,545	\$	125,027	\$ 60,560	\$ 66,900	\$	66,339
Federal grants	-		8,016	-	-		-
State sources	6,217,555		6,374,322	6,535,042	6,699,815		6,868,742
Other revenue	127,457		249,924	-	-		-
Transfers in	843,630		2,075,106	2,106,000	-		-
OTAL ESTIMATED REVENUES	\$ 7,483,187	\$	8,832,395	\$ 8,701,602	\$ 6,766,715	\$	6,935,081
APPROPRIATIONS							
Other services and charges	\$ 1,298,633	\$	1,812,813	\$ 1,844,365	\$ 1,589,515	\$	1,589,665
Capital outlay	4,743,335		12,905,942	7,406,237	2,992,359		2,271,025
Transfers out	-		-	-	2,410,907		3,079,391
OTAL APPROPRIATIONS	\$ 6,041,968	\$	14,718,755	\$ 9,250,602	\$ 6,992,781	\$	6,940,081
NET OF REVENUES/APPROPRIATIONS - FUND 202	\$ 1,441,219	\$	(5,886,360)	\$ (549,000)	\$ (226,066)	\$	(5,000
BEGINNING FUND BALANCE	5,919,485		7,360,704	1,474,344	925,344		699,278
ENDING FUND BALANCE	\$ 7,360,704	\$	1,474,344	\$ 925,344	\$ 699,278	\$	694,278

	ACTUAL 2023-24	E	STIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	ECTI	D 2027-28
ESTIMATED REVENUES							
Interest income	\$ 37,418	\$	56,464	\$ 24,715	\$ 23,067	\$	22,674
State sources	2,133,463		2,197,311	2,263,200	2,331,100		2,401,000
Transfers in	4,790,440		5,503,000	4,844,000	4,640,907		7,585,391
TOTAL ESTIMATED REVENUES	\$ 6,961,321	\$	7,756,775	\$ 7,131,915	\$ 6,995,074	\$	10,009,065
APPROPRIATIONS							
Other services and charges	\$ 2,577,121	\$	2,932,365	\$ 2,827,915	\$ 2,238,065	\$	3,738,065
Capital outlay	2,647,593		6,724,295	4,500,000	4,787,009		6,000,000
IOTAL APPROPRIATIONS	\$ 5,224,714	\$	9,656,660	\$ 7,327,915	\$ 7,025,074	\$	9,738,065
NET OF REVENUES/APPROPRIATIONS - FUND 203	\$ 1,736,607	\$	(1,899,885)	\$ (196,000)	\$ (30,000)	\$	271,000
BEGINNING FUND BALANCE	1,092,449		2,829,056	929,171	733,171		703,171
ENDING FUND BALANCE	\$ 2,829,056	\$	929,171	\$ 733,171	\$ 703,171	\$	974,171

### **MUNICIPAL STREET FUND**

	ACTUAL	I	ESTIMATED	BUDGET	PROJ	ECTE	D
	2023-24		2024-25	2025-26	2026-27		2027-28
ESTIMATED REVENUES							
Property tax revenue	\$ 6,532,886	\$	6,963,067	\$ 7,257,082	\$ 7,463,661	\$	7,675,066
Interest income	400,929		212,163	213,607	102,838		62,026
Licenses, permits & charges for services	108,077		20,000	20,000	20,000		20,000
Other revenue	153,801		150,000	241,000	157,000		160,000
State sources	294,614		316,000	343,000	345,000		370,000
TOTAL ESTIMATED REVENUES	\$ 7,490,307	\$	7,661,230	\$ 8,074,689	\$ 8,088,499	\$	8,287,092
APPROPRIATIONS							
Other services and charges	\$ 529,681	\$	684,600	\$ 727,175	\$ 694,275	\$	682,375
Capital outlay	345,800		2,831,964	1,553,514	4,424,224		3,867,717
Transfers out	5,634,070		7,578,106	6,950,000	2,230,000		4,506,000
TOTAL APPROPRIATIONS	\$ 6,509,551	\$	11,094,670	\$ 9,230,689	\$ 7,348,499	\$	9,056,092
NET OF REVENUES/APPROPRIATIONS - FUND 204	 980,756	\$	(3,433,440)	\$ (1,156,000)	\$ 740,000	\$	(769,000)
BEGINNING FUND BALANCE	4,543,566		5,524,322	2,090,882	934,882		1,674,882
ENDING FUND BALANCE	\$ 5,524,322	\$	2,090,882	\$ 934,882	\$ 1,674,882	\$	905,882
Fund balance as a percentage of total annual expenditures	85%		19%	10%	23%		10%

### PARKS, RECREATION & CULTURAL SERVICES FUND

	ACTUAL	_	STIMATED	BUDGET		PROJ	ECTE	D
	 2023-24		2024-25	 2025-26	_	2026-27		2027-28
ESTIMATED REVENUES								
Property tax revenue	\$ 1,678,638	\$	1,771,762	\$ 1,845,227	\$	1,908,420	\$	1,962,568
Donations	103,189		1,965	500		500		500
Interest income	117,103		40,968	60,165		52,532		54,595
Older adult program revenue	302,535		240,100	218,950		192,950		212,950
Other revenue	204,184		47,820	1,000		1,000		1,000
Program revenue	1,755,445		1,564,770	1,790,800		1,736,570		1,832,300
State sources	8,885		8,000	10,000		11,000		12,000
Transfers in	25,000		25,000	-		-		-
TOTAL ESTIMATED REVENUES	\$ 4,194,979	\$	3,700,385	\$ 3,926,642	\$	3,902,972	\$	4,075,913
APPROPRIATIONS								
Personnel services	\$ 1,547,543	\$	1,579,387	\$ 1,801,551	\$	1,863,636	\$	1,926,647
Supplies	64,412		163,925	215,250		217,900		217,900
Other services and charges	1,909,151		1,533,394	1,579,911		1,557,436		1,563,436
Capital outlay	596,723		501,585	329,930		264,000		367,930
Transfers out	706,211		-	-		-		-
TOTAL APPROPRIATIONS	\$ 4,824,040	\$	3,778,291	\$ 3,926,642	\$	3,902,972	\$	4,075,913
NET OF REVENUES/APPROPRIATIONS - FUND 208	\$ (629,061)	\$	(77,906)	\$ 	\$	-	\$	-
BEGINNING FUND BALANCE	1,693,649		1,064,588	986,682		986,682		986,682
ENDING FUND BALANCE	\$ 1,064,588	\$	986,682	\$ 986,682	\$	986,682	\$	986,682
Fund balance as a percentage of total annual expenditures	22%		26%	25%		25%		24%



	DRAIN FU	ND							
	ACTUAL 2023-24	E	STIMATED 2024-25		BUDGET 2025-26		PROJ 2026-27	ECTE	D 2027-28
ESTIMATED REVENUES	 2023-24		2024-25		2023-20	_	2020-27		2027-20
Property tax revenue	\$ 2,813,024	\$	2,969,236	\$	3,090,551	\$	3,177,747	\$	3,268,994
State sources	14,873		13,000		15,000		16,000		17,000
Interest income	76,961		25,028		32,199		24,412		18,899
Other revenue	9,933		10,000		10,000		10,000		10,000
Transfers in	320,947		4,775,947		-		1,363,945		-
TOTAL ESTIMATED REVENUES	\$ 3,235,738	\$	7,793,211	\$	3,147,750	\$	4,592,104	\$	3,314,893
APPROPRIATIONS									
Personnel services	\$ 129	\$	-	\$	-	\$	-	\$	-
Other services and charges	1,386,670		1,854,531		1,369,068		1,370,018		1,370,018
Capital outlay	2,378,118		5,938,680		1,746,682		3,222,086		1,484,875
Transfers out	-		-		32,000		-		460,000
TOTAL APPROPRIATIONS	\$ 3,764,917	\$	7,793,211	Ş	3,147,750	\$	4,592,104	\$	3,314,893
NET OF REVENUES/APPROPRIATIONS - FUND 211	\$ (529,179)	\$		\$		\$	-	\$	-
BEGINNING FUND BALANCE	529,179		-		-		-		-
ENDING FUND BALANCE	\$ 	\$		\$		\$		\$	

## **TREE FUND**

	ACTUAL 2023-24	E	STIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	 ) 2027-28
ESTIMATED REVENUES						
Interest income	\$ 116,477	\$	71,471	\$ 70,547	\$ 65,217	\$ 67,965
Other revenue	179,350		315,000	315,000	315,000	315,000
TOTAL ESTIMATED REVENUES	\$ 295,827	\$	386,471	\$ 385,547	\$ 380,217	\$ 382,965
APPROPRIATIONS						
Personnel services	\$ 94,413	\$	105,563	\$ 91,120	\$ 93,765	\$ 96,513
Supplies	209		1,000	1,000	1,000	1,000
Other services and charges	478,647		485,848	603,427	585,452	585,452
Capital outlay	489,439		-	-	-	-
TOTAL APPROPRIATIONS	\$ 1,062,708	\$	592,411	\$ 695,547	\$ 680,217	\$ 682,965
NET OF REVENUES/APPROPRIATIONS - FUND 213	 (766,881)	\$	(205,940)	\$ (310,000)	\$ (300,000)	\$ (300,000)
BEGINNING FUND BALANCE	2,523,352		1,756,471	1,550,531	1,240,531	940,531
ENDING FUND BALANCE	\$ 1,756,471	\$	1,550,531	\$ 1,240,531	\$ 940,531	\$ 640,531

## **RUBBISH COLLECTION FUND**

	ACTUAL	E	STIMATED	BUDGET	PROJ	ECTE	D
	 2023-24		2024-25	2025-26	2026-27		2027-28
ESTIMATED REVENUES							
Interest income	\$ 523	\$	-	\$ -	\$ -	\$	-
Licenses, permits & charges for services	2,122,213		2,297,000	2,365,000	2,435,000		2,509,000
TOTAL ESTIMATED REVENUES	\$ 2,122,736	\$	2,297,000	\$ 2,365,000	\$ 2,435,000	\$	2,509,000
APPROPRIATIONS							
Other services and charges	\$ 2,122,736	\$	2,297,000	\$ 2,365,000	\$ 2,435,000	\$	2,509,000
TOTAL APPROPRIATIONS	\$ 2,122,736	\$	2,297,000	\$ 2,365,000	\$ 2,435,000	\$	2,509,000
NET OF REVENUES/APPROPRIATIONS - FUND 226	\$ 	\$		\$ -	\$ -	\$	-
BEGINNING FUND BALANCE	 -		-	 -	 -		-
ENDING FUND BALANCE	\$ -	\$	-	\$ -	\$ -	\$	-



#### FORFEITURE FUND

	ACTUAL 2023-24				BUDGET 2025-26		PRO. 2026-27		) 2027-28
ESTIMATED REVENUES									
Transfers in	\$	-	\$ 150,000	\$	-	\$	-	\$	-
Federal grants		37,342	-		-		-		-
Fines and forfeitures		222,632	324,490		451,553		458,244		483,056
Interest income		3,167	-		-		-		-
Other revenue		-	56,500		35,000		35,000		35,000
TOTAL ESTIMATED REVENUES	\$	263,141	\$ 530,990	\$	486,553	\$	493,244	\$	518,056
APPROPRIATIONS									
Supplies	\$	23,077	\$ 20,000	\$	20,000	\$	17,000	\$	17,000
Capital outlay		304,711	536,510		466,553		476,244		501,056
TOTAL APPROPRIATIONS	\$	327,788	\$ 556,510	\$	486,553	\$	493,244	\$	518,056
NET OF REVENUES/APPROPRIATIONS - FUND 262	\$	(64,647)	\$ (25,520)	\$	-	\$	-	\$	
BEGINNING FUND BALANCE		90,167	25,520		-		-		-
ENDING FUND BALANCE	\$	25,520	\$ 	\$	-	\$		\$	-

## COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

		ACTUAL	ES	TIMATED	I	BUDGET		PROJ	ECTED	)
	:	2023-24	:	2024-25	:	2025-26	:	2026-27	2	2027-28
ESTIMATED REVENUES										
Federal grants	\$	176,833	\$	157,281	\$	131,000	\$	131,000	\$	131,000
TOTAL ESTIMATED REVENUES	\$	176,833	\$	157,281	\$	131,000	\$	131,000	\$	131,000
APPROPRIATIONS										
Other services and charges	\$	187,536	\$	131,000	\$	131,000	\$	131,000	\$	131,000
TOTAL APPROPRIATIONS	\$	187,536	\$	131,000	\$	131,000	\$	131,000	\$	131,000
NET OF REVENUES/APPROPRIATIONS - FUND 274	\$	(10,703)	\$	26,281	\$		\$		\$	-
BEGINNING FUND BALANCE		(15,578)		(26,281)		-		-		-
ENDING FUND BALANCE	\$	(26,281)	\$		\$		\$		\$	-

### **OPIOID SETTLEMENT FUND**

		ACTUAL	E	STIMATED	I	BUDGET		PROJ	ECTE	<b>)</b>
	:	2023-24		2024-25	:	2025-26	2	2026-27	:	2027-28
ESTIMATED REVENUES										
Other revenue	\$	69,779	\$	50,610	\$	50,000	\$	50,000	\$	50,000
TOTAL ESTIMATED REVENUES	\$	69,779	\$	50,610	\$	50,000	\$	50,000	\$	50,000
APPROPRIATIONS										
Other services and charges	\$	-	\$	50,610	\$	50,000	\$	50,000	\$	50,000
TOTAL APPROPRIATIONS	\$	-	\$	50,610	\$	50,000	\$	50,000	\$	50,000
NET OF REVENUES/APPROPRIATIONS - FUND 285	\$	69,779	\$	-	\$		\$		\$	
BEGINNING FUND BALANCE		50,610		120,389		120,389		120,389		120,389
ENDING FUND BALANCE	\$	120,389	\$	120,389	\$	120,389	\$	120,389	\$	120,389

# STREET LIGHTING (WEST OAKS STREET) FUND

	ACTUAL		ESTIMATED		В	BUDGET		PROJECTED				
	2	023-24	2	024-25	2	025-26	2	026-27	2	027-28		
ESTIMATED REVENUES			-						-			
Special assessments levied	\$	7,529	\$	7,529	\$	7,529	\$	7,529	\$	7,529		
TOTAL ESTIMATED REVENUES	\$	7,529	\$	7,529	\$	7,529	\$	7,529	\$	7,529		
APPROPRIATIONS												
Other services and charges	\$	5,146	\$	5,229	\$	5,329	\$	5,429	\$	5,529		
TOTAL APPROPRIATIONS	\$	5,146	\$	5,229	\$	5,329	\$	5,429	\$	5,529		
NET OF REVENUES/APPROPRIATIONS - FUND 281	\$	2,383	\$	2,300	\$	2,200	\$	2,100	\$	2,000		
BEGINNING FUND BALANCE		51,546		53,929		56,229		58,429		60,529		
ENDING FUND BALANCE	\$	53,929	\$	56,229	\$	58,429	\$	60,529	\$	62,529		

# STREET LIGHTING (WEST LAKE DRIVE) FUND

	ACTUAL		ESTIMATED		BUDGET		PROJECTED				
	20	023-24	2	024-25	20	025-26	20	026-27	20	027-28	
ESTIMATED REVENUES											
Special assessments levied	\$	3,300	\$	3,300	\$	3,300	\$	3,300	\$	3,300	
TOTAL ESTIMATED REVENUES	\$	3,300	\$	3,300	\$	3,300	\$	3,300	\$	3,300	
APPROPRIATIONS											
Other services and charges	\$	3,157	\$	3,300	\$	3,300	\$	3,300	\$	3,300	
TOTAL APPROPRIATIONS	\$	3,157	\$	3,300	\$	3,300	\$	3,300	\$	3,300	
NET OF REVENUES/APPROPRIATIONS - FUND 286	\$	143	\$		\$		\$		\$	-	
BEGINNING FUND BALANCE		4,056		4,199		4,199		4,199		4,199	
ENDING FUND BALANCE	\$	4,199	\$	4,199	\$	4,199	\$	4,199	\$	4,199	

# STREET LIGHTING (TOWN CENTER STREET) FUND

	-	CTUAL 023-24	 TIMATED 024-25	_	UDGET 025-26	PROJ 2026-27		ECTED 2	027-28
ESTIMATED REVENUES			 						
Special assessments levied	\$	25,000	\$ 25,000	\$	25,000	\$	25,000	\$	25,000
TOTAL ESTIMATED REVENUES	\$	25,000	\$ 25,000	\$	25,000	\$	25,000	\$	25,000
APPROPRIATIONS									
Other services and charges	\$	20,988	\$ 22,300	\$	22,000	\$	23,000	\$	24,000
TOTAL APPROPRIATIONS	\$	20,988	\$ 22,300	\$	22,000	\$	23,000	\$	24,000
NET OF REVENUES/APPROPRIATIONS - FUND 287	\$	4,012	\$ 2,700	\$	3,000	\$	2,000	\$	1,000
BEGINNING FUND BALANCE		27,950	31,962		34,662		37,662		39,662
ENDING FUND BALANCE	\$	31,962	\$ 34,662	\$	37,662	\$	39,662	\$	40,662

## **Debt Service Funds**

#### LIBRARY CONSTRUCTION DEBT FUND

	ACTUAL	E	STIMATED	BUDGET			ECTED	
	 2023-24	_	2024-25	 2025-26	_	2026-27	20	027-28
ESTIMATED REVENUES								
Property tax revenue	\$ 1,606,068	\$	1,695,913	\$ 1,764,049	\$	191,484	\$	-
Interest income	8,211		287	1,051		100		-
State sources	31,624		25,000	5,000		5,000		-
TOTAL ESTIMATED REVENUES	\$ 1,645,903	\$	1,721,200	\$ 1,770,100	\$	196,584	\$	
APPROPRIATIONS								
Debt service	\$ 1,412,900	\$	1,416,700	\$ 1,415,700	\$	1,417,800	\$	-
Other services and charges	408		500	400		425		-
TOTAL APPROPRIATIONS	\$ 1,413,308	\$	1,417,200	\$ 1,416,100	\$	1,418,225	\$	
NET OF REVENUES/APPROPRIATIONS - FUND 371	 232,595	\$	304,000	\$ 354,000	\$	(1,221,641)	\$	
BEGINNING FUND BALANCE	331,046		563,641	867,641		1,221,641		-
ENDING FUND BALANCE	\$ 563,641	\$	867,641	\$ 1,221,641	\$		\$	

## **Capital Project Funds**

CAPITAL	IMPROV	EMENT PR	00	FRAM (CIF	<b>')</b> F	UND			
	ACTUAL 2023-24		I	ESTIMATED 2024-25		BUDGET 2025-26	PROJ 2026-27	ectei	) 2027-28
ESTIMATED REVENUES							 		
Property tax revenue	\$	4,377,501	\$	4,617,408	\$	4,811,010	\$ 4,948,264	\$	-
Interest income		46,061		3,641		10,890	10,736		-
Donations		-		322,731		-	-		-
Other Revenue		-		68,000		-	-		-
State sources		200,000		10,555		-	-		-
TOTAL ESTIMATED REVENUES	\$	4,623,562	\$	5,022,335	\$	4,821,900	\$ 4,959,000	\$	-
APPROPRIATIONS									
Other services and charges	\$	815	\$	1,000	\$	900	\$ 1,000	\$	-
Debt service		153,512		206,000		92,000	15,000		-
Capital outlay		9,825,271		3,330,302		-	-		-
IOTAL APPROPRIATIONS	\$	9,979,598	\$	3,537,302	\$	92,900	\$ 16,000	\$	-
NET OF REVENUES/APPROPRIATIONS - FUND 401		(5,356,036)	\$	1,485,033	\$	4,729,000	\$ 4,943,000	\$	
BEGINNING FUND BALANCE		(3,695,068)		(9,051,104)		(7,566,071)	(2,837,071)		2,105,929
ENDING FUND BALANCE *	\$	(9,051,104)	\$	(7,566,071)	\$	(2,837,071)	\$ 2,105,929	\$	2,105,929

\* The City has opted to borrow internally utilizing long-term capital reserve funds in lieu of formally issuing bonds in order to complete several significant projects in FY 2018-19 since it was determined to be the most beneficial way to handle the financing. Governmental accounting rules require this type of borrowing to be recorded on the balance sheet and not as revenue like it would if bonds were issued. This fund will continue to have a negative fund balance due to this accounting rule; therefore, a formal Deficit Elimination Plan will be filed with the State annually (as planned) until the loans are paid off over the life of the ten year levy (see the Debt Service section for internal borrowing schedules).



## **GUN RANGE FACILITY FUND**

	ACTUAL 2023-24		ESTIMATED 2024-25		BUDGET 2025-26		PROJ 2026-27		ECTED	2027-28
ESTIMATED REVENUES										
Licenses, permits & charges for services	\$	126,400	\$	71,000	\$	100,000	\$	95,000	\$	90,000
Interest income		26,660		5,000		15,681		15,371		14,181
TOTAL ESTIMATED REVENUES	\$	153,060	\$	76,000	\$	115,681	\$	110,371	\$	104,181
APPROPRIATIONS										
Capital outlay	\$	38,599	\$	28,000	\$	176,681	\$	120,371	\$	9,181
TOTAL APPROPRIATIONS	\$	38,599	\$	28,000	\$	176,681	\$	120,371	\$	9,181
NET OF REVENUES/APPROPRIATIONS - FUND 409		114,461	\$	48,000	\$	(61,000)	\$	(10,000)	\$	95,000
BEGINNING FUND BALANCE		479,378		593,839		641,839		580,839		570,839
ENDING FUND BALANCE	\$	593,839	\$	641,839	\$	580,839	\$	570,839	\$	665,839

### SPECIAL ASSESSMENT REVOLVING FUND

	ACTUAL 2023-24	E	STIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	ECTE	D 2027-28
ESTIMATED REVENUES		_				_	
Interest income	\$ 188,086	\$	66,525	\$ 80,550	\$ 75,575	\$	70,600
TOTAL ESTIMATED REVENUES	\$ 188,086	\$	66,525	\$ 80,550	\$ 75,575	\$	70,600
APPROPRIATIONS							
Other services and charges	\$ -	\$	525	\$ 550	\$ 575	\$	600
TOTAL APPROPRIATIONS	\$ -	\$	525	\$ 550	\$ 575	\$	600
NET OF REVENUES/APPROPRIATIONS - FUND 418	 188,086	\$	66,000	 80,000	\$ 75,000	\$	70,000
BEGINNING FUND BALANCE	4,529,761		4,717,847	4,783,847	4,863,847		4,938,847
ENDING FUND BALANCE	\$ 4,717,847	\$	4,783,847	\$ 4,863,847	\$ 4,938,847	\$	5,008,847

# PUBLIC IMPROVEMENT FUND - CAPITAL FUND

	ACTUAL 2023-24		E	ESTIMATED BUDGET 2024-25 2025-26		PRC 2026-27		JECTED 202	27-28	
ESTIMATED REVENUES										
TRANSFERS IN	\$	3,014,988	\$	-	\$	-	\$	-	\$	-
TOTAL ESTIMATED REVENUES	\$	3,014,988	\$	-	\$	-	\$	-	\$	
APPROPRIATIONS										
Capital outlay	\$	581,512	\$	2,433,476	\$	-	\$	-	\$	-
TOTAL APPROPRIATIONS	\$	581,512	\$	2,433,476	\$	-	\$	-	\$	-
NET OF REVENUES/APPROPRIATIONS - FUND 463	\$	2,433,476	\$	(2,433,476)	\$	-	\$		\$	-
BEGINNING FUND BALANCE		-		2,433,476		-		-		-
ENDING FUND BALANCE	\$	2,433,476	\$	-	\$	-	\$	-	\$	

# PEG CABLE - CAPITAL FUND

	ACTUAL		_	STIMATED	BUDGET			ECTED	
		2023-24		2024-25		2025-26	2026-27		2027-28
ESTIMATED REVENUES									
Licenses, permits & charges for services	\$	291,987	\$	305,000	\$	280,000	\$ 270,000	\$	260,000
Interest income		48,282		12,000		20,000	21,000		22,000
TOTAL ESTIMATED REVENUES	\$	340,269	\$	317,000	\$	300,000	\$ 291,000	\$	282,000
APPROPRIATIONS									
Capital outlay	\$	848,030	\$	57,885	\$	-	\$ -	\$	-
TOTAL APPROPRIATIONS	\$	848,030	\$	57,885	\$		\$ -	\$	-
NET OF REVENUES/APPROPRIATIONS - FUND 463		(507,761)	\$	259,115	\$	300,000	\$ 291,000	\$	282,000
BEGINNING FUND BALANCE		1,295,452		787,691		1,046,806	1,346,806		1,637,806
ENDING FUND BALANCE	\$	787,691	\$	1,046,806	\$	1,346,806	\$ 1,637,806	\$	1,919,806



# **Permanent Fund**

### DRAIN PERPETUAL MAINTENANCE FUND

	ACTUAL 2023-24	I	STIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	ECTED 2027-28		
ESTIMATED REVENUES								
Interest income	\$ 378,543	\$	130,000	\$ 163,000	\$ 165,000	\$	135,000	
Tap-in fees	-		5,000	5,000	5,000		5,000	
Transfers in	-		-	32,000	-		460,000	
TOTAL ESTIMATED REVENUES	\$ 378,543	\$	135,000	\$ 200,000	\$ 170,000	\$	600,000	
APPROPRIATIONS								
Transfers out	\$ 320,947	\$	4,775,947	\$ -	\$ 1,363,945	\$	-	
TOTAL APPROPRIATIONS	\$ 320,947	\$	4,775,947	\$ 	\$ 1,363,945	\$		
NET OF REVENUES/APPROPRIATIONS - FUND 152	 57,596	\$	(4,640,947)	\$ 200,000	\$ (1,193,945)	\$	600,000	
BEGINNING FUND BALANCE	6,987,251		7,044,847	2,403,900	2,603,900		1,409,955	
ENDING FUND BALANCE	\$ 7,044,847	\$	2,403,900	\$ 2,603,900	\$ 1,409,955	\$	2,009,955	

# Enterprise Funds

	10	CE ARENA	FUI	ND				
		ACTUAL 2023-24	E	STIMATED 2024-25	BUDGET 2025-26	PROJ 2026-27	ECTED 2027-28	
ESTIMATED REVENUES					 	 		
Program revenue	\$	2,030,224	\$	1,874,001	\$ 1,925,900	\$ 1,942,900	\$	1,958,900
Interest income		148,149		24,667	31,902	31,745		31,150
Other revenue		50,726		41,200	42,000	43,000		44,000
TOTAL ESTIMATED REVENUES	\$	2,229,099	\$	1,939,868	\$ 1,999,802	\$ 2,017,645	\$	2,034,050
APPROPRIATIONS								
Supplies	\$	31,037	\$	34,440	\$ 27,000	\$ 27,500	\$	28,000
Other services and charges		2,143,925		1,620,928	1,695,305	1,695,815		1,681,050
Capital outlay		-		1,086,137	858,497	110,330		75,000
Debt service		11,440		-	-	-		-
TOTAL APPROPRIATIONS	\$	2,186,402	\$	2,741,505	\$ 2,580,802	\$ 1,833,645	\$	1,784,050
NET OF REVENUES/APPROPRIATIONS - FUND 570		42,697	\$	(801,637)	\$ (581,000)	\$ 184,000	\$	250,000
BEGINNING FUND BALANCE		5,159,158		5,201,855	4,400,218	3,819,218		4,003,218
ENDING FUND BALANCE	\$	5,201,855	\$	4,400,218	\$ 3,819,218	\$ 4,003,218	\$	4,253,218
Estimated Change in Fund Balance		1%		-15%	-13%	5%		<b>6</b> %



#### **SENIOR HOUSING FUND**

	ACTUAL		ACTUAL ESTIMATED					PROJECTED					
		2023-24		2024-25		2025-26		2026-27		2027-28			
ESTIMATED REVENUES													
Operating revenue	\$	2,159,124	\$	2,180,220	\$	2,203,220	\$	2,225,353	\$	2,337,120			
Federal grants		150,000		-		-		-		-			
Donations		-		250,000		-		-		-			
Interest income		69,667		26,730		36,000		41,064		46,419			
Other revenue		27,712		27,400		30,400		30,400		30,400			
TOTAL ESTIMATED REVENUES	\$	2,406,503	\$	2,484,350	\$	2,269,620	\$	2,296,817	\$	2,413,939			
APPROPRIATIONS													
Supplies	\$	10,258	\$	8,875	\$	9,875	\$	9,875	\$	9,875			
Other services and charges		1,415,364		885,347		973,316		971,004		988,334			
Capital outlay		3,850		274,783		164,000		975,938		631,730			
Debt service		51,868		1,035,558		1,032,429		-		-			
TOTAL APPROPRIATIONS	\$	1,481,340	\$	2,204,563	\$	2,179,620	\$	1,956,817	\$	1,629,939			
NET OF REVENUES/APPROPRIATIONS - FUND 574		925,163	\$	279,787	\$	90,000	\$	340,000	\$	784,000			
BEGINNING FUND BALANCE		8,274,905		9,200,068		9,479,855		9,569,855		9,909,855			
ENDING FUND BALANCE	\$	9,200,068	\$	9,479,855	\$	9,569,855	\$	9,909,855	\$	10,693,855			
Estimated Change in Fund Balance		11%		3%		1%		4%		8%			

		ACTUAL		ESTIMATED		BUDGET		PROJ	ECTE	D
		2023-24		2024-25		2025-26		2026-27		2027-28
ESTIMATED REVENUES	_									
Operating revenue	\$	26,184,107	\$	28,155,625	\$	30,538,350	\$	32,037,960	\$	33,613,100
Capital contributions		3,953,534		1,100,000		1,100,000		1,100,000		1,100,000
Interest income		1,398,135		721,620		757,481		758,299		712,546
Other revenue		193,959		220,000		240,000		245,000		250,000
TOTAL ESTIMATED REVENUES	\$	31,729,735	\$	30,197,245	\$	32,635,831	\$	34,141,259	\$	35,675,646
APPROPRIATIONS										
Personnel services		1,646,109		1,737,622		1,786,910		1,844,494		1,902,254
Supplies		83,272		82,750		89,000		92,000		95,000
Other services and charges		30,933,259		28,564,412		29,126,383		30,253,933		31,685,133
Capital outlay		-		18,679,160		2,733,538		3,450,832		2,693,259
TOTAL APPROPRIATIONS	\$	32,662,640	\$	49,063,944	\$	33,735,831	\$	35,641,259	\$	36,375,646
NET OF REVENUES/APPROPRIATIONS - FUND 592		(932,905)	\$	(18,866,699)	\$	(1,100,000)	\$	(1,500,000)	\$	(700,000
BEGINNING FUND BALANCE		192,453,996		191,521,091		172,654,392		171,554,392		170,054,392
ENDING FUND BALANCE	S	191,521,091	s	172,654,392	s	171,554,392	<u>s</u>	170,054,392	s	169,354,392

Estimated Change in Fund Balance	0%	-10%	-1%	-1%	0%

# Internal Service Fund

### SELF INSURANCE HEALTHCARE FUND

	ACTUAL 2023-24		ESTIMATED 2024-25		BUDGET 2025-26	PROJ 2026-27	JECTED 2027-28		
	 2020-24		2024-23		2023-20	 2020-27		2027-20	
Licenses, Permits, and Charges for Services	\$ 3,786,655	\$	3,554,000	\$	3,748,000	\$ 3,948,000	\$	4,106,000	
Interest income	112,725		51,000		60,000	65,000		70,000	
Other revenue	290,482		400,000		420,000	440,000		460,000	
TOTAL ESTIMATED REVENUES	\$ 4,189,862	\$	4,005,000	\$	4,228,000	\$ 4,453,000	\$	4,636,000	
APPROPRIATIONS									
Other services and charges	\$ 3,600	\$	4,200	\$	6,000	\$ 6,000	\$	6,000	
Personnel Services	3,206,603		3,330,800		3,875,000	4,055,000		4,260,000	
TOTAL APPROPRIATIONS	\$ 3,210,203	\$	3,335,000	\$	3,881,000	\$ 4,061,000	\$	4,266,000	
NET OF REVENUES/APPROPRIATIONS - FUND 677	 979,659	\$	670,000	\$	347,000	\$ 392,000	\$	370,000	
BEGINNING FUND BALANCE	1,618,121		2,597,780		3,267,780	3,614,780		4,006,780	
ENDING FUND BALANCE	\$ 2,597,780	\$	3,267,780	\$	3,614,780	\$ 4,006,780	\$	4,376,780	
Estimated Change in Fund Balance	61%		26%		11%	11%		<b>9</b> %	

# **Fiduciary Fund**

	RETIREE	HEALTHC	ARE	BENEFITS FU	ND				
		ACTUAL 2023-24		ESTIMATED 2024-25		BUDGET 2025-26	PROJ 2026-27	ECTED	2027-28
ESTIMATED REVENUES									
Contributions-Employer	\$	-	\$	-	\$	-	\$ -	\$	-
Interest income		4,428,615		2,400,000		2,572,000	2,717,000		2,872,000
Other revenue		-		-		-	-		-
TOTAL ESTIMATED REVENUES	\$	4,428,615	\$	2,400,000	\$	2,572,000	\$ 2,717,000	\$	2,872,000
APPROPRIATIONS									
Personnel Services	\$	1,394,268	\$	1,434,000	\$	1,434,000	\$ 1,491,000	\$	1,551,000
Other services and charges		268,582		304,000		309,000	328,000		328,000
TOTAL APPROPRIATIONS	\$	1,662,850	\$	1,738,000	\$	1,743,000	\$ 1,819,000	\$	1,879,000
NET OF REVENUES/APPROPRIATIONS - FUND 737	\$	2,765,765	\$	662,000	\$	829,000	\$ 898,000	\$	993,000
BEGINNING FUND BALANCE		33,974,906		36,740,671		37,402,671	38,231,671		39,129,671
ENDING FUND BALANCE	\$	36,740,671	\$	37,402,671	\$	38,231,671	\$ 39,129,671	\$	40,122,671





# **Novi Public Library**

The Library Board unanimously approved its 2025-2026 budget on February 13, 2025. The budget for 2025 -2026 shows the potential usage of fund balance in the amount of \$620,242 to offset the expenditures. The Library Board and Library Director is aware of this potential usage and the usage of additional fund balance in future years.

Based on the approved budgets that were submitted to the City Finance Dept. on February 13, 2025, there is an additional estimated year-end savings in fiscal year 2024-2025 of approximately \$118,000. With the year not complete, the Board and Director are planning for at least an additional \$100,000 in savings in personnel and operational costs. The Board and Director are also watching other expenditure budget lines for savings.

Annually, when budgets are created for the Library, Library Administration takes into account all positions being filled for the full fiscal year, all projects being completed by end of year and all expenses to come in on target based on past years' data. This is being watched carefully by the Library Board and Director. Over the past few years as the building has aged, the Library has experienced rising costs for HVAC repairs, elevator upgrades and repairs, building cleaning, book collections (both in print and digital) as well as many needed upgrades to the library's technology systems (firewall, security camera system, Wi-Fi upgrades). The concern for these rising operational costs have been shared with City Leadership and members of City Council over the past few years knowing these operational costs were continuing to rise and the need to ask for additional support would be needed in the future.

The Library Board and Director provide a conservative outlook for the budgets annually so that there are no surprises during the year. The Library Board and Director look at projects that can be held off if costs are of concern, and detailed conversations occur with all Library Board members during budget sessions to determine the needs of the Library. The 272 Library Contributed Fund has been historically used for large capital projects such as annual parking lot resurfacing, furniture replacement in the public areas of the library, a Teen Area renovation, etc. This account has a current fund balance of \$1.5 million. In the 2025-2026 budget there are plans for a replacement of the Automated Materials Handling System (AMHS), which is fifteen years old, technology replacements for public areas, furniture replacement and an architect review of the main entrance lobby for heating concerns.

When the new library was approved by Novi residents in 2007, an increase in personnel costs to operate the new building was not requested, even though it has taken four additional full-time employees from 2010-2025 to provide the services the Novi community has requested. These added positions include: International Language Librarian, Early Literacy Librarian, Outreach Librarian and Digital Services Librarian. The bond was for building costs only. The footprint for the Library was going from approximately 24,000 sq. ft. to 59,000 sq. ft. It was understood that any additional costs for the new library building, during the next ten to twelve years, would need to come from fund balances. It has now been over fifteen years. The Library Board and Director have been cautiously utilizing the reserves in the fund balance to offset expenditures when needed, and for the first time, this amount has been greater than in previous years, as well as projecting larger needs in the future.

### Current Plan of Action:

- A reserve study is being conducted in June 2025 to determine future capital costs for the Library.
- The Library currently has 23 full-time positons and 40 part-time positions. There are no additional positions being added to the organization.

- Review current programming and service statistics to reduce the amount of events and resources that are currently being offered by the Library, if necessary.
- Review the current usage of the Library to consider a reduction in public hours, if necessary.
- Review current state and federal funds that could impact services for the public.

At this time, the Library Board and Director are bringing to City Council's attention the need to consider future operational funding for the Novi Public Library. The debt service for the current building bond will expire in 2026-2027. We are requesting a portion of those funds to be reallocated for operational purposes, including anticipated capital costs for repairs and replacements. The Library Board and Director do not feel the full amount of approximately \$1.6 million, which is currently being collected from resi-

	L	IBRARY FL	JND						
		ACTUAL	ESTIMATED			BUDGET	PROJ	ECTE	D
		2023-24		2024-25		2025-26	 2026-27		2027-28
ESTIMATED REVENUES									
Property tax revenue	\$	3,360,599	\$	3,573,424	\$	3,668,470	\$ 3,749,691	\$	3,837,327
Donations		14,453		13,950		8,000	8,000		8,000
Fines and forfeitures		98,413		88,000		93,000	93,000		93,000
Interest income		211,206		120,172		110,000	110,000		60,000
Other revenue		57,540		48,900		48,950	48,950		50,600
State sources		85,123		86,226		81,000	81,000		81,000
TOTAL ESTIMATED REVENUES	\$	3,827,334	\$	3,930,672	\$	4,009,420	\$ 4,090,641	\$	4,129,927
APPROPRIATIONS									
Personnel services	\$	2,448,749	\$	2,789,005	\$	3,055,312	\$ 3,150,928	\$	3,246,886
Supplies		641,277		759,700		790,200	814,000		832,900
Other services and charges		670,067		750,741		784,150	798,150		828,050
Capital outlay		34,074		37,000		-	-		-
Transfers out		35,238		-		-	-		-
TOTAL APPROPRIATIONS	\$	3,829,405	\$	4,336,446	\$	4,629,662	\$ 4,763,078	\$	4,907,836
NET OF REVENUES/APPROPRIATIONS - FUND 271		(2,071)	\$	(405,774)	\$	(620,242)	\$ (672,437)	\$	(777,909)
BEGINNING FUND BALANCE		2,598,740		2,596,669		2,190,895	1,570,653		898,216
ENDING FUND BALANCE	\$	2,596,669	\$	2,190,895	\$	1,570,653	\$ 898,216	\$	120,307

#### LIBRARY CONTRIBUTION FUND

	ACTUAL		ESTIMATED			BUDGET	PROJ	D	
		2023-24		2024-25		2025-26	2026-27		2027-28
ESTIMATED REVENUES									
Donations	\$	30,692	\$	32,485	\$	12,500	\$ 12,500	\$	12,500
Interest income		90,758		39,548		22,500	22,500		22,500
Transfers in		35,238		-		-	-		-
TOTAL ESTIMATED REVENUES	\$	156,688	\$	72,033	\$	35,000	\$ 35,000	\$	35,000
APPROPRIATIONS									
Supplies	\$	100,278	\$	26,317	\$	93,000	\$ 63,500	\$	98,900
Capital outlay		111,046		173,450		300,800	37,300		37,300
TOTAL APPROPRIATIONS	\$	211,324	\$	199,767	\$	393,800	\$ 100,800	\$	136,200
NET OF REVENUES/APPROPRIATIONS - FUND 272	\$	(54,636)	\$	(127,734)	\$	(358,800)	\$ (65,800)	\$	(101,200)
BEGINNING FUND BALANCE		1,698,587		1,643,951		1,516,217	1,157,417		1,091,617
ENDING FUND BALANCE	\$	1,643,951	\$	1,516,217	\$	1,157,417	\$ 1,091,617	\$	990,417

# Fund Balance

La Parta a la Anta a

#### **Definition**

FUND BALANCE,

NUES, & EXPENDIT

Fund Balance is the difference between assets and liabilities in a governmental fund. The governmental funds account for the City's bread-and-butter, are typically tax-supported activities of a government (as opposed to enterprise funds, which are self-supporting, business-like activities), and include the following:

- General Fund where a government accounts for everything not reported in another fund
- Special Revenue Funds for reporting specific sources that are limited to being used for a particular purpose
- Debt Service Funds which account for the repayment of debt
- Capital Project Funds which track the accumulation and use of resources for construction, acquiring, and rehabilitating capital assets (such as buildings and roads)
- Permanent Funds where a government reports principal amounts that are restricted to being invested to produce income but cannot be spent

### GASB 54

GASB Statement No. 54 creates five components of fund balance, though not every government or governmental fund will report all components. This approach is intended to provide users consistent and understandable information about a fund's net resources. The five components are:

#### Nonspendable Fund Balance

\*cannot be spent (legally restricted or in unspendable form)

- Amounts that cannot be spent due to form; for example, inventories and prepaid amounts. Also, long-term loan and notes receivables, and property held for resale would be reported here unless the proceeds are restricted, committed or assigned.
- Amounts that must be maintained intact legally or contractually (corpus or principal of a permanent fund)

#### Restricted Fund Balance

\*externally imposed (law, creditor, bond covenant)

 Amounts constrained for a specific purpose by external parties, constitutional provision or enabling legislation. This is the same definition used by GASB Statement No. 34, Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments, for restricted net assets.

### **Committed Fund Balance**

#### \*constraints approved by Council

- Amounts constrained for a specific purpose by a government using its highest level of decision-making authority. It would require action by the same group to remove or change the constraints placed on the resources.
- Action to constrain resources must occur prior to year-end; however, the amount can be determined in the subsequent period.

#### Assigned Fund Balance

\*constrained by intent by City Council, or by the City Manager, or by a body/person to which City Council designates the authority

- For all governmental funds other than the general fund, any remaining positive amounts not classified as non-spendable, restricted or committed.
- For the general fund, amounts constrained for the intent to be used for a specific purpose by a governing board or a body or official that has been delegated authority to assign amounts. Amount reported as assigned should not result in a deficit in unassigned fund balance.

#### **Unassigned Fund Balance**

#### \*available to spend, unrestricted

- For the general fund, amounts not classified as nonspendable, restricted, committed or assigned. The general fund is the only fund that would report a positive amount in unassigned fund balance.
- For all governmental funds other than the general fund, amount expended in excess of resources that are nonspendable, restricted, committed or assigned (a residual deficit). In determining a residual deficit, no amount should be reported as assigned.

					Go۱	ernmental Fu	nds											
				SPECIAL		DEBT	(	CAPITAL						NTERNAL				
	Ģ	GENERAL		REVENUE	S	ERVICE	P	ROJECT	P	ERMANENT	Eľ	NTERPRISE		SERVICE	FI	DUCIARY		TOTAL
		FUND		FUNDS		FUNDS		FUNDS		FUNDS		FUNDS		FUNDS		FUNDS		BUDGET
	_	BUDGET 2025-26		BUDGET 2025-26		BUDGET 2025-26		BUDGET 2025-26		BUDGET 2025-26		BUDGET 2025-26		BUDGET 2025-26		BUDGET 2025-26		BUDGET 2025-26
TOTAL ESTIMATED REVENUES	s	46,520,926	s	38,480,947	s	1,770,100	s	5,318,131	s	200,000	s	36,905,253	s	4,228,000	s	2,572,000	s	135,995,357
TOTAL APPROPRIATIONS		45,444,288		41,665,789		1,416,100		270,131		-		38,496,253		3,881,000		1,743,000		132,916,561
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS	\$	1,076,638	\$	(3,184,842)	\$	354,000	\$	5,048,000	\$	200,000	\$	(1,591,000)	\$	347,000	\$	829,000	\$	3,078,79
BEGINNING FUND BALANCE		12,644,502		10,954,201		867,641		(1,093,579)		2,403,900		186,534,465		3,267,780		37,402,671	\$	252,981,581
ENDING FUND BALANCE	S	13,721,140	S	7,769,359	s	1,221,641	S	3,954,421	s	2,603,900	s	184,943,465	s	3,614,780	s	38,231,671	S	256,060,377

## **Fund Balance Schedule**

# Revenue Sources, Assumptions, and Trend Analysis

Revenue forecasting is a standard practice for the City of Novi. Individual revenue line-items are reviewed for their historical trends in order to project revenues over the next three years. The forecast is also based on economic factors, as well as information provided by the State and County. In order to prepare for unexpected events and lower than anticipated revenues or higher than anticipated expenditures, the City budgets conservatively. The following is a summary of revenue sources including underlying assumptions and significant trends.

#### Property Tax Revenue

Property tax revenue is a tax assessed by the City of Novi and paid by property owners. Property taxes are billed twice annually on July 1st and December 1st.

The City of Novi's current millage rate of 10.5376 mills, which has been in effect since tax year 2017, has been assumed to continue into fiscal year 2027. In fiscal year 2028, the library debt mileage is reduced. The maximum allowable millage rates are used for all funds except the Drain Fund. Taxable value projections are as of February 2025 and include new construction estimates as well as recent trends of commercial and industrial properties having significant vacancies and appealing their assessments. A significant factor that has been taken into account is the expected decrease in the personal property tax, per the new State of Michigan Iaw (SB 10) that erases the personal property tax on the industrial property and other businesses with equipment less than \$80,000. The State continues to review personal property and may implement further reductions in the future.

• The City anticipates an overall net increase in taxable value of 273,995,450, or 5.5%, for fiscal year 2025-2026 based on an inflation rate of 3.1% and new construction in the amount of 15.0 million.

- A 3.0% taxable value increase for fiscal year 2026-2027 and a 3.0% taxable value increase for fiscal year 2027-2028 are being assumed including 20.0 million for each tax year in cumulative net new construction.
- Penalties and interest are based on historical collections.

#### Licenses, Permits & Charges for Services

This revenue includes fees for various services and licenses with the majority being building and planning-related. Revenues also include, but are not limited to, liquor licenses, cable television fees, rubbish collection fees, and public-safety related revenues.

Fees paid by developers and contractors for plan review and inspections of commercial, industrial and residential construction partially cover the cost of the Community Development Department. This revenue is difficult to project since it is directly related to construction activity.

#### **Operating Revenue**

This revenue represents charges to customers for water and sewer usage, fees collected at the ice arena, and rents collected at the senior housing facility.

Operating revenue in the Water and Sewer Fund is anticipated to increase by 4.0% - 8.0% annually based on projections and anticipated new customers. The Ice Arena and Senior Housing Facility are anticipating 2% - 5.0% annual inflationary increases.

#### State Sources

#### State Revenue Sharing

The City uses the estimates from the State of Michigan Department of Treasury for 2025-2026 and assumes distribution increases will be at approximately 2.0% annually for the subsequent two years. (State-shared revenue is defined later in this section.)

#### MDOT Act 51

The City used the Michigan Department of Transportation estimates for fiscal year 2025-2026 and estimates an annual increase of 2.6% for the subsequent two fiscal years. (MDOT Act 51 revenue is defined later in this section.)

#### Program Revenue/Older Adult Program Revenue

This revenue source is from the many programs offered by the Parks, Recreation, and Cultural Services department and Ice Arena. Program revenues represent approximately 50% of the Parks, Recreation, and Cultural Services Fund revenue with the other half being the dedicated property tax levy.

#### **Transfers In**

The Major Street, Local Street, and Municipal Street funds transfer in funds from each other to cover construction costs as detailed in the six-year CIP plan. The primary source of the transfers is a dedicated road millage in the Municipal Street Fund. The Parks, Recreation and Cultural Services Fund receives a transfer in from the General Fund to help fund capital projects. The Capital Improvement Program (CIP) Fund may receive a transfer in from the General Fund to help fund to help fund capital projects. The Economic Development Fund receives a transfer in from the General Fund for its share of property tax revenue. The Drain Perpetual Maintenance Fund may receive a transfer in from the Drain Fund to replenish some of the endowment; or vice versa to replenish the Drain Fund.

#### Property Tax Revenue

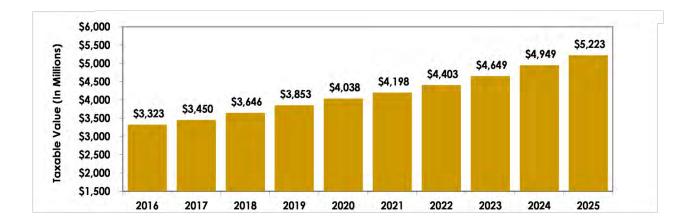
Property taxes are expressed in terms of millage with one mill being equal to \$1.00 per thousand dollars of taxable value.

Assessing records maintain two values for each property in the City. Prior to Proposal A all property was taxed based on the State Equalized Value (S.E.V.), which represents 50% of true cash value. Proposal A limits the increase in value attributed to market change to the lower of 5% or the Inflation Rate Multiplier (previously referred to as Consumer Price Index). The one exception is the properties changing ownership, which brings the taxable value back up to the S.E.V.

The following shows recent history of taxable values and percentage change from prior year:

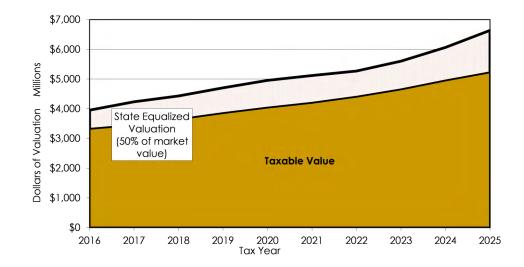
	-	-	
Fiscal Year	Tax Year	axable Value millions)	% Change
2016-2017	2016	\$ 3,323	3.7%
2017-2018	2017	\$ 3,450	3.8%
2018-2019	2018	\$ 3,646	5.7%
2019-2020	2019	\$ 3,853	5.7%
2020-2021	2020	\$ 4,038	4.8%
2021-2022	2021	\$ 4,198	4.0%
2022-2023	2022	\$ 4,403	4.9%
2023-2024	2023	\$ 4,649	5.6%
2024-2025	2024	\$ 4,949	6.5%
2025-2026	2025	\$ 5,223	5.5%

#### Ten Year Taxable Value City of Novi, Michigan



#### Ten Year Taxable Value Compared to State Equalized Valuation City of Novi, Michigan

Fiscal	Tax Liability	State Equalized (50% of marke		Taxable V	alue	% Taxable
Year	Year	Amount	% Change	Amount	% Change	Value of SEV
2016-2017	2016	\$3,952,090,850	6.7%	\$3,323,044,630	3.7%	84.1%
2017-2018	2017	\$4,234,030,940	7.1%	\$3,450,116,990	3.8%	81.5%
2018-2019	2018	\$4,429,863,848	4.6%	\$3,645,653,370	5.7%	82.3%
2019-2020	2019	\$4,704,211,310	6.2%	\$3,852,942,000	5.7%	81.9%
2020-2021	2020	\$4,953,366,010	5.3%	\$4,038,736,310	4.8%	81.5%
2021-2022	2021	\$5,117,122,329	3.3%	\$4,198,690,199	4.0%	82.1%
2022-2023	2022	\$5,268,635,410	3.0%	\$4,402,609,530	4.9%	83.6%
2023-2024	2023	\$5,599,482,760	6.3%	\$4,649,264,350	5.6%	83.0%
2024-2025	2024	\$6,061,702,140	8.3%	\$4,948,823,730	6.4%	81.6%
2025-2026	2025	\$6,558,233,790	8.2%	\$5,222,819,180	5.5%	79.6%



The 1994 SEV established the base for taxable value calculations beginning in 1995. In addition to SEV, a taxable value was determined for each property. Taxable value is the lower of either capped value or SEV. Capped value increases are limited to the lesser of 5% or the rate of inflation. Although SEV continues to be based on market conditions, taxable value is thus in place to control property tax increases. Additions or losses to a property will increase or reduce the taxable value of that property. In the year following a property transfer, the taxable value of that property will uncap to the SEV. Novi's total taxable value rate of change moves larger than the SEV largely due to the uncapping of properties from sales and the addition of new construction. In the coming decades, as Novi reaches build-out and ages, under current rules, yearly increases in taxable value will be closer to capped consumer price index (termed Inflation Rate Multiplier by the State of Michigan).

### Actual, Estimated, Budgeted, and Projected Taxable Values

The following is a historical look at actual taxable values, as well as estimated, budgeted, and projected taxable values; including property tax revenue and millage rates.

				CITY	OF NOVI TAXABLE	VAL	UE, MILLAGE RATE
Taxable Value	ACTUAL 2017 <u>FY 2017-18</u>		ACTUAL 2018 FY 2018-19		ACTUAL 2019 FY 2019-20		ACTUAL 2020 FY 2020-21
		•					
Taxable Value - Real (Residential) \$		\$	2,389,711,290	\$	2,533,927,750	\$	2,661,331,380
Taxable Value - Real (Commercial / Industrial)	936,712,960		999,114,730		1,051,495,340		1,098,657,170
Taxable Value - Personal Property	246,268,600	S	256,827,350	S	267,518,910	S	278,747,760
Adjusted Taxable Value*_\$	3,450,116,990	\$	3,645,653,370	\$	3,852,942,000	\$	4,038,736,310
% change in adjusted taxable value	3.8%		5.7%		5.7%		4.8%
Millage Rate **							
General Fund	4.9206		4.8458		4.7755		4.7563
General Fund - PA 359 Advertising	-		0.0137		0.0129		0.0123
Municipal Street Fund	1.4708		1.4484		1.4273		1.4215
Police and Fire	1.4003		1.3790		1.3590		1.3535
Parks, Recreation, and Cultural Services Fund	0.3780		0.3722		0.3668		0.3653
Drain Fund	0.2648		0.4157		0.5583		0.5978
Capital Improvement Program (CIP) Fund	0.9856		0.9706		0.9565		0.9526
Library Fund	0.7567		0.7451		0.7342		0.7312
Total Operating	10.1768		10.1905		10.1905		10.1905
Library Construction Debt Fund	0.3608		0.3471		0.3471		0.3471
2010 Refunding Debt Fund	-		-		-		-
2002 Street & Refunding Debt Fund	-		-		-		-
Total Debt	0.3608		0.3471		0.3471		0.3471
Total Millage Rate	10.5376		10.5376		10.5376		10.5376
Property Tax Revenue							
General Fund \$	17,200,885	\$	18,215,984	\$	18,299,800	\$	19,098,299
General Fund - PA 359 Advertising		Ŧ	50,000	Ŧ	50,000	Ŧ	50,000
Municipal Street Fund	5,069,973		5,371,752		5,473,078		5,712,989
Police and Fire	4,843,646		5,130,968		5,227,356		5,438,167
Parks, Recreation, and Cultural Services Fund	1,295,457		1,371,654		1,406,590		1,468,077
Drain Fund	908,899		961,410		2,143,534		2,398,860
Capital Improvement Program (CIP) Fund	3,400,871		3,611,648		3,676,064		3,818,955
Library Fund	2,604,070		2,752,785		2,815,536		2,938,712
Total Operating \$		\$	37,466,201	\$	39,091,958	\$	40,924,059
Library Construction Debt Fund	1,245,100		1,265,832		1,333,195		1,397,542
Total Debt_\$	· · · · ·	\$	1,265,832	\$	1,333,195	\$	1,397,542
Total Property Tax Revenue	36,568,901	\$	38,732,033	\$	40,425,153	\$	42,321,601

\* Includes reduction for Personal Property Tax write-off, Tax Tribunals Adjustments and chargebacks

\*\* No estimated rollback for fiscal year ending 2026. No Headlee rollback assumed for fiscal years ending 2027 & 2028.

Note: Fiscal 2025 taxable values have incorporated board of review adjustments through December 2024

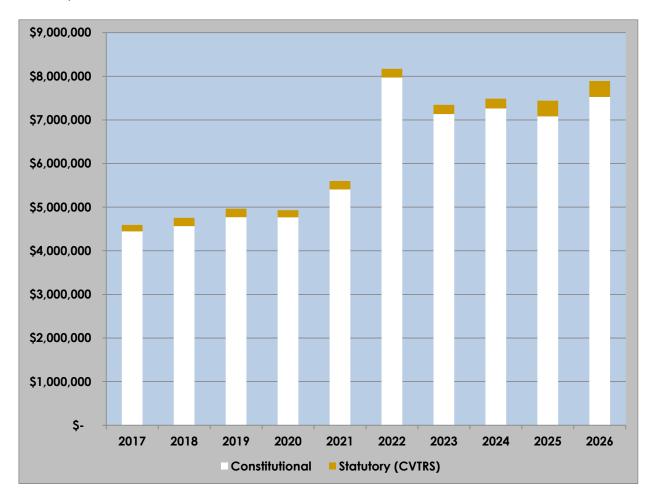
ND	PROPERTY TAX REVEN	UE HISTORY, BUDGET	AND PROJECTIONS						
				Г		EY 2	2025-2026 BUDGET		
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	<u>, , , ,</u>	PROJ	ECTE	D
	2021	2022	2023	2024	2025		2026		2027
	2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26		FY 2026-27		FY 2027-28
	2,775,266,092 \$	2,941,366,920 \$	3,148,345,420 \$	3,384,721,021	\$ 3,562,363,370	\$	3,704,857,905	\$	3,853,052,221
	1,145,328,330	1,187,826,620	1,248,376,410	1,310,761,179	1,394,008,200		1,449,768,528		1,507,759,269
	278,095,777	273,415,990	252,542,520	253,341,530	266,447,610		269,112,086		271,803,207
5	4,198,690,199 \$	4,402,609,530 \$	4,649,264,350 \$	4,948,823,730		\$	5,423,738,519	Ş	5,632,614,697
	4.0%	4.9%	10.7%	6.4%	5.5%	5	3.8%		3.9%
	1 7505	1 750 5	17505			_	1 750 5		1 750 5
	4.7505	4.7505	4.7505	4.7505	4.7505		4.7505		4.7505
	0.0119	0.0113	0.0113	0.0100	0.0100		0.0099		0.0099
	1.4197	1.4197	1.4197	1.4197	1.4197		1.4197		1.4197
	1.3518	1.3518	1.3518	1.3518	1.3518		1.3518		1.3518
			0.3648	0.3648	0.3648		0.3648		0.3648
	0.6101	0.6107	0.6107	0.6120	0.6120		0.7303		0.7303
	0.9514	0.9514	0.9514	0.9514	0.9514		0.9514		0.0000
	0.7303	0.7303	0.7303	0.7303	0.7303		0.7303		0.7303 9.3573
	0.3471	0.3471	0.3471	0.3471	0.3471		0.0868		7.35/3
	0.3471	0.34/1	0.34/1	- 0.34/1	0.34/1		-		
	_								
	0.3471	0.3471	0.3471	0.3471	0.3471		0.0868		0.0000
	10.5376	10.5376	10.5376	10.5376	10.5376		10.3955		9.3573
5	19,897,843 \$	20,711,130 \$		23,132,658	•	\$	25,263,268	\$	26,228,107
	50,000	50,000	50,000	50,000	50,000		50,000		50,000
	5,946,998	6,186,798	6,532,886	6,963,067	7,257,082		7,463,661		7,675,066
	5,655,895	5,885,183	6,223,956	6,564,000	6,868,000		7,154,000		7,431,000
	1,527,542	1,590,121	1,678,638	1,771,762	1,845,227		1,908,420		1,962,568
	2,553,455	2,661,112	2,813,024	2,969,236	3,090,551		3,177,747		3,268,994
	3,985,024	4,145,914	4,377,501	4,617,408	4,811,010		4,948,264		-
	3,059,011	3,182,484	3,360,599	3,547,534	3,668,470		3,749,691		3,837,327
	42,675,768 \$	44,412,742 \$					53,715,051	\$	50,453,062
	1,457,701	1,520,471	1,606,067	1,695,913	1,764,049		191,484	_	-
<u>\$</u>	1,457,701 \$	1,520,471 \$		1,695,913			191,484	\$	-
Ş	44,133,469 \$	45,933,213 \$	48,486,305 \$	51,311,578	\$ 53,737,596	Ş	53,906,535	\$	50,453,062

#### State Shared Revenue

The State Revenue Sharing is unrestricted General Fund revenue and is the second largest source of revenue in that fund. The State Shared Revenue Program consists of two components; constitutional and statutory (CVTRS). The constitutional portion is guaranteed and distributed on a per capita basis. The CVTRS (city, village, and township revenue sharing) program, established by legislature in fiscal year 2016, requires each eligible local unit to meet certain accountability and transparency requirements in order to receive payments.

In accordance with the State Constitution of 1963, Article IX, Section 10, as amended, constitutional revenue sharing payments are based on 15% of the 4% portion of Michigan's 6% sales tax collections. Distributions are made to all Michigan cities, villages, and townships on a population basis on the last business day of the even numbered months (October, December, February, April, June, and August). The revenue sharing population is defined by the Glenn Steil State Revenue Sharing Act of 1971, 1971 Public Act 140, as amended (MCL 141.903(1)). For purposes of distributing revenue, population is based on the most recent census adjusted by 50% for any institutional population.

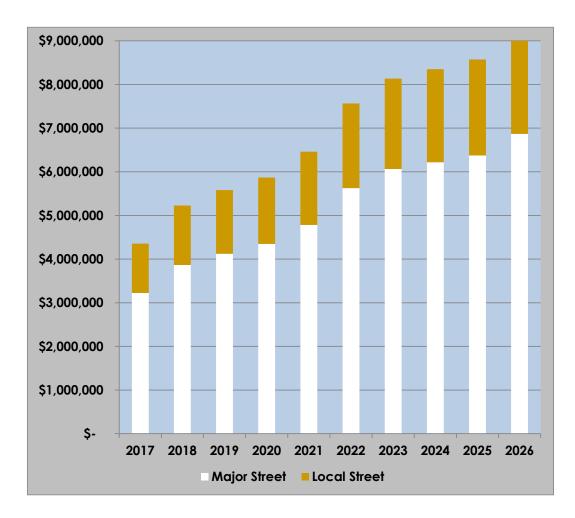
State Revenue Sharing surpassed the 2001 funding level of \$4,448,257 as of 2017 and continues to steadily increase. Despite the 2020 decrease in revenue due to the COVID pandemic, the 2020 census reflected a population increase of 11,019 and continues to have a positive impact on Novi's State Shared Revenue (2022 included a one-time census adjustment in the amount of approximate-ly \$1.0 million.)



	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
	ACTUAL	PROJECTED	ESTIMATED							
Constitutional	\$ 4,445,931	\$ 4,563,358	\$ 4,771,476	\$ 4,766,836	\$ 5,405,071	\$ 7,971,951	\$ 7,132,815	\$ 7,262,903	\$ 7,082,318	\$ 7,526,819
Statutory (CVTRS)	\$ 146,155	\$ 190,996	\$ 190,867	\$ 162,710	\$ 195,257	\$ 199,162	\$ 211,112	\$ 223,758	\$ 356,605	\$ 365,555
Total	\$ 4,592,086	\$ 4,754,354	\$ 4,962,343	\$ 4,929,546	\$ 5,600,328	\$ 8,171,113	\$ 7,343,927	\$ 7,486,661	\$ 7,438,923	\$ 7,892,374

#### Act 51 – Michigan Transportation Fund

The State of Michigan's Constitution provides funds for transportation purposes. Act 51 of 1951, as amended, creates the Michigan Transportation Fund, whereas revenues are collected through highway user taxes, state motor fuel taxes, vehicle registration fees, and other miscellaneous automobile related taxes. They are distributed by formula to state trunk lines, county road commissions, cities, and villages. These funds are utilized for maintenance and construction of neighborhood roads and other City streets within the Major and Local Street funds. The 2020 census reflected an increase in Novi's population of 11,019 and, similar to State-shared revenues, has had a positive impact on Novi's Act 51 revenues.



	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
	ACTUAL	PROJECTED	ESTIMATED							
Major Street	\$ 3,225,703	\$ 3,865,139	\$ 4,123,583	\$ 4,348,220	\$ 4,783,639	\$ 5,627,890	\$ 6,064,643	\$ 6,217,555	\$ 6,374,322	\$ 6,868,742
Local Street	\$ 1,129,243	\$ 1,362,035	\$ 1,456,456	\$ 1,519,226	\$ 1,677,732	\$ 1,935,902	\$ 2,071,470	\$ 2,133,463	\$ 2,197,311	\$ 2,401,000
Total	\$ 4,354,946	\$ 5,227,174	\$ 5,580,039	\$ 5,867,446	\$ 6,461,370	\$ 7,563,792	\$ 8,136,113	\$ 8,351,018	\$ 8,360,266	\$ 9,269,742

# Expenditure Sources, Assumptions, and Trend Analysis

Expenditure forecasting is a standard practice for the City of Novi. Individual expenditure line-items are reviewed for their historical trends in order to project expenditures over the next three years. The forecast is also based on economic factors, as well as information provided by the State and County. In order to be prepared for unexpected events and lower than anticipated revenues or higher than anticipated expenditures, the City budgets conservatively. A summary of expenditures including underlying assumptions and significant trends is included on this page and the following page.

### **Personnel Services**

The personnel assumptions are based on the number of staff as presented in the Departmental Information - Personnel Summary section of this budget document. Any cost savings as a result of vacancies or positions filled at lower than budgeted amounts increase the fund balance and is used in planning for the subsequent year's budget.

- Salary and wages are assumed to increase 3.0% annually for all non-union employees. Union salary and wages are pursuant to each of the current collective bargaining agreements.
- Employee health insurance is assumed to increase 4.0% annually based on prior years and the current trend of costs and claims. (The City went self-insured for a portion of its health insurance in fiscal year 2020 to minimize future insurance costs.)
- Workers compensation insurance is assumed to increase 18.0% annually based on prior years and the current trend of costs.
- Defined benefit pension contributions are based on the actuarial required contribution for fiscal year 2025-2026 and are assumed to increase by approximately 5.0% in fiscal years 2026-2027 and 2027-2028.

### Supplies and Other Services and Charges

Annual increases between 0% - 5.0% is assumed for most supplies and other services and charges; certain maintenance items increase based on historical median rate (i.e. road maintenance items). Liability and property insurance is assumed to increase 5.0% annually based on prior years and the current trend of costs and claims.

### **Capital Outlay and Non-Recurring Items**

Capital outlay and non-recurring items are budget requests submitted by departments. The City of Novi has a track record of replacing and maintaining assets, which, not unlike businesses, allows the City flexibility in deferring capital purchases for a period of time during financially tight years.

#### **Debt Service**

Debt service is based on the principal and interest payments included in the City's debt schedules as presented in the Capital Program and Debt section of this budget document.

#### **Transfers** Out

The Major Street, Local Street, and Municipal Street funds transfer funds out to each other to cover construction costs as detailed in the six-year CIP plan. The General Fund transfers to the Parks, Recreation and Cultural Services Fund to help fund capital projects and older adult transportation. CIP Fund to help fund capital projects. The General Fund also transfers to the Economic Development Fund its share of property tax revenue. The Drain Fund may transfer to the Perpetual Maintenance Fund to replenish some of the endowment.

# **Capital Improvement Program**

## Introduction

The City of Novi's Capital Improvement Program (CIP) is a planning tool, with a goal to identify and schedule capital improvements for fiscal years ending 2026-2031. The CIP is summarized within this budget document and also can be viewed interactively on our CIP website <a href="https://bit.ly/3iBOqxq">https://bit.ly/3iBOqxq</a>. Here you can find detailed descriptions of the projects, maps, cost estimates, graphs, and other support documentation.

The CIP is an opportunity to formulate strategic long-term policy decisions that extend beyond the 2025-2026 fiscal year. Each year, the City of Novi invests significant time and resources to design, construct, and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the City must carefully balance the need for such assets with our requirements to sustain a strong financial position.

Novi's CIP addresses projects that are needed, or will be needed, across a broad spectrum of areas. Annually, a significant amount of effort is expounded to update the CIP to ensure not only critical needs are being met, but also that the cost, scope and timing of all projects are coordinated throughout. Coordinating the timing of different projects in the same location is particularly important since it helps us to minimize service disruptions.

The CIP allows for responsible and thoughtful planning of future major expenditures that are not necessarily financed or automatically included in the annual budgeting process. That said, the CIP is not always an exhaustive list of all projects that will be completed in any given year.

Specifically, the purpose of the CIP is to:

- Identify and evaluate the needs for public facilities.
- Determine cost estimates for each capital project submitted.
- Determine if there will be future operating costs for such projects.
- Determine potential sources of funding for such projects.
- Adopt policies for implementing capital improvement construction.
- Anticipate and pre-plan projects with an emphasis on seizing opportunities for partnerships and alternative funding.

The projects identified in the CIP represent the City of Novi's plan to serve residents and anticipate the needs of a growing and dynamic community. The following documents are considered in preparation of the CIP:

- Master Plan for Land Use & Thoroughfare Master Plan
- Water System Master Plan
- Storm Water Master Plan
- Sanitary Sewer Capacity Management Sanitary Sewer Master Plan

- Strategic Community Recreation and Master Park Plan
- Pathway and Sidewalk Prioritization Analysis and Process
- Non-Motorized Master Plan; renamed Active Mobility Plan
- Parking Lot Inventory and Maintenance Plan
- ADA Compliance and Transition Plan for City Owned Pathways
- ADA Compliance Transition Plan for City Owned Facilities
- Transportation Asset Management Plan/Road Report
- Bridge Inspection Reports

### Definition of a Capital Improvement

A capital improvement is defined as any new equipment, construction, acquisition or improvement to public lands, buildings or structures in excess of \$25,000 with a minimum life expectancy of five years. Maintenance-oriented, operational or continuous expenditures are not considered to be capital improvements.

### Impact of Capital Budget on the Operating Budget

As new policies and programs are approved, both the operating and capital budgets are impacted. For example, an increase in service levels approved as part of the operating budget would have long-term effects on the Capital Improvements Program. Conversely, a restrictive change to the use of long-term debt would slow capital programs. Regardless of the difference between the operating and capital budgets, the two are interdependent. Budgetary policy states that all foreseeable operating costs related to capital projects be estimated and provided for as part of the review process associated with the Capital Improvements Program. In addition, departments are required to include costs associated with operating and maintaining capital projects that are requested for the upcoming year.

### Legal Basis of the Capital Improvements Program

The Capital Improvements Program has been authorized by the Michigan Planning Enabling Act (Public Act 33 of 2008). This mandate gives responsibility for preparing a CIP to local Planning Commission bodies, and reads as follows:

### 125.3865 Capital improvements program of public structures and improvements; preparation; basis.

Section. 65:

"(1) To further the desirable future development of the local unit of government under the master plan, a planning commission, after adoption of a master plan, shall annually prepare a capital improvements program of public structures and improvements, unless the planning commission is exempted from this requirement by charter or otherwise. If the planning commission is exempted, the legislative body either shall prepare and adopt a capital improvements program, separate from or as a part of the annual budget, or shall delegate the preparation of the capital improvements program to the chief elected official or a nonelected administrative official, subject to final approval by the legislative body. The capital improvements program shall show those public structures and improvements, in the general order of their priority that in the commission's judgment will be needed or desirable and can be undertaken within the ensuing 6-year period. The capital improvements program shall be based upon the requirements of the local unit of government for all types of public structures and improvements. Consequently, each agency or department of the local unit of government with authority for public structures or improvements shall upon request furnish the planning commission with lists, plans, and estimates of time and cost of those public structures and improvements."

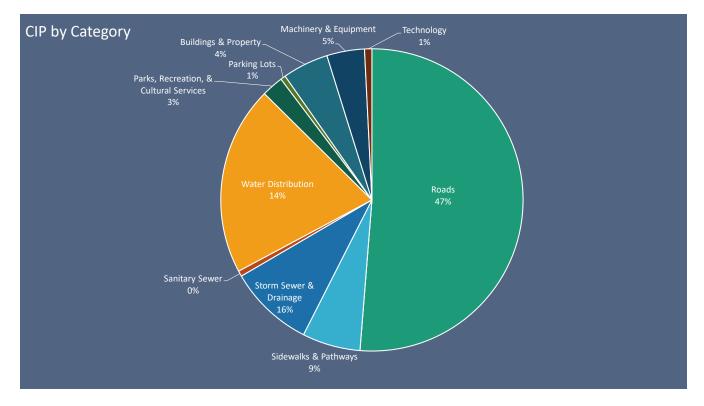
### Planning and Benefits of the Capital Improvements Program

The CIP is first and foremost, a planning tool. With thoughtful foresight and review as a result of a CIP, the many outstanding capital projects that communities are faced with implementing every year, can be viewed as one package, rather than as small, fragmented groups or lists, with no unified sense of focus and direction. When capital improvements begin with careful planning and study, the City of Novi's chances for receiving State and Federal grants are greatly enhanced. Some grants require the inclusion of a CIP with their application. Formulation of a CIP assists those involved to look at alternative funding mechanisms that might not have been considered before. Instead of relying on local revenue sources alone. The CIP often avoids reactive planning, and instead replaces it with balanced arowth initiatives.

	BUDGET PROJECTED				CTE	D							
		FY 2025-26 YR 1		FY 2026-27 YR 2		FY 2027-28 YR 3		FY 2028-29 FY 2029-30 YR 4 YR 5				FY 2030-31 YR 6	Total Budget
Roads	\$	12,508,096	\$	11,681,711	\$	9,035,215	\$	9,422,289	\$	6,973,478	\$	15,321,934	\$ 64,942,723
Intersections & Signals	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Sidewalks & Pathways	\$	1,168,405	\$	924,224	\$	3,867,717	\$	796,661	\$	900,000	\$	4,192,200	\$ 11,849,207
Storm Sewer & Drainage	\$	1,509,932	\$	2,799,743	\$	344,195	\$	3,920,931	\$	1,242,362	\$	13,630,614	\$ 23,447,777
Sanitary Sewer	\$	-	\$	776,692	\$	-	\$	-	\$	-	\$	-	\$ 776,692
Water Distribution	\$	2,500,000	\$	2,500,000	\$	2,500,000	Ş	2,500,000	\$	6,949,029	\$	2,500,000	\$ 19,449,029
Parks, Recreation, & Cultural Services	\$	310,970	\$	264,000	\$	200,000	\$	1,205,588	\$	1,728,474	\$	222,730	\$ 3,931,762
Parking Lots	\$	740,957	\$	-	\$	167,930	\$	-	\$	-	\$	107,111	\$ 1,015,998
Buildings & Property	\$	448,174	\$	1,293,698	\$	1,319,225	Ş	1,198,901	\$	601,707	\$	500,863	\$ 5,362,568
Machinery & Equipment	\$	603,532	\$	721,846	\$	767,050	\$	3,216,834	\$	1,683,717	\$	615,070	\$ 7,608,049
Technology	\$	-	\$	-	\$	309,201	\$	206,783	\$	-	\$	714,103	\$ 1,230,087
	\$	19,790,066	\$	20,961,914	\$	18,510,533	\$	22,467,987	\$	20,078,767	\$	37,804,625	\$ 139,613,892

### **CIP Expenditures by Category**

The CIP categories mentioned in this table are defined on the following pages and include graphs to help illustrate the total dollar amount budgeted within each category over the next six years.



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#### City of Novi

Capital Improvement Program FY 2025-26 Budget

#### https://www.arcgis.com/apps/dashboards/c3ad159d6ad547298e2da3407996a79e

						I	BUDGET	PROJE	CTED	FORECAST				
	Department	ID #	Project Name	CIP Category	GL Fund #	FY	7 2025-26 YR 1	FY 2026-27 YR 2	FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Total Bu	udget
1	441.10 DPW - Engineering	162-07	Beck Road Widening (11 Mile Road to Grand River Avenue aka Providence Drive/Central Park Boulevard) (including signal modernization @ 11 Mile Road & updated DTE lighting) secured outside funding \$4.7M; net of city costs	Roads	MAJOR STREET 202	\$	3,662,247	\$-	\$-	ş -	\$ -	ş -	\$ 3	3,662,247
2	441.10 DPW - Engineering	ENG093	West Park Drive Rehabilitation (12 Mile Road to Pontiac Trail) secured funding (1.7M); net of city costs	Roads	MAJOR STREET 202	\$	2,998,348	\$ -	\$-	ş -	\$-	ş -	\$ 2	2,998,348
3	441.10 DPW - Engineering	102-01	Neighborhood Roads Rehabilitation, Repaving, and Reconstruction Program	Roads	LOCAL STREET 203	\$	2,815,718	\$ 4,500,000	\$ 3,656,689	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 28	8,972,407
4	441.10 DPW - Engineering	ENG081	NRP - Village Wood Road (Cranbrooke Drive to Haggerty Road) and Section 25 Storm Drainage Improvements; includes sidewalk construction - Street Fund portion; budgeted as part of the NRP	Roads	LOCAL STREET 203	\$	1,684,282	ş -	\$-	ş -	\$-	ş -	\$ 1	1,684,282
5	441.10 DPW - Engineering	ENG081	Village Wood Road (Cranbrooke Drive to Haggerty Road) and Section 25 Storm Drainage Improvements; includes sidewalk construction - Drain Fund portion	Roads	DRAIN FUND 211	\$	236,750	ş -	\$ -	ş -	ş -	ş -	\$	236,750
6	441.10 DPW - Engineering	ENG016	13 Mile Road Rehabilitation (M-5 to Haggerty) secured outside funding 523K; net of city costs	Roads	MAJOR STREET 202	\$	725,642	ş -	\$ -	ş -	ş -	ş -	\$	725,642
7	441.20 DPW - Field Ops	ENG068	Neighborhood Sidewalk Repair Program	Sidewalks & Pathways	MUNICIPAL STREET 204	\$	650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 3	3,900,000
8	441.20 DPW - Field Ops	ENG107	Storm Sewer/Road Improvement - Meadowbrook (9 Mile to 10 Mile) Street Fund portion	Roads	MAJOR STREET 202	\$	-	\$ 1,400,000	\$ -	ş -	ş -	\$-	\$ 1	1,400,000
9	441.20 DPW - Field Ops	ENG107	Storm Sewer/Road Improvement - Meadowbrook (9 Mile to 10 Mile) Drain Fund portion	Storm Sewer & Drainage	DRAIN FUND 211	Ş	-	\$ 1,063,945	\$ -	ş -	ş -	\$-	\$ 1	1,063,945
10	441.10 DPW - Engineering	ENG100	12 Mile Road Rehabilitation (Novi Rd to city limits/ Farmington Road)- RCOC; estimated city share; construction estimated for 2026	Roads	MUNICIPAL STREET 204	\$	385,109	\$-	ş -	ş -	ş -	ş -	\$	385,109
11	441.10 DPW - Engineering	162-01	12 M le Road W den ng Beck Road to D xon Road and Reconstruct on D xon Road to Nov Road) RCOC; estimated city share - design/ROW \$1.5M & construction net \$3.5M; advancing \$1.4M for one FY (design currently underway; construction estimated for	Roads	MUNICIPAL STREET 204	\$	-	\$ 3,500,000	\$ -	ş -	ş -	ş -	\$ 3	3,500,000
12	441.10 DPW - Engineering	ENG074	Novi Road Pavement Preservation Overlay (13 Mile Road to 14 Mile Road)	Roads	MAJOR STREET 202	\$	-	\$ 1,056,490	\$ -	ş -	ş -	ş -	\$ 1	1,056,490
13	441.10 DPW - Engineering	ENG109	11 Mile and Taft Roads Roundabout Construction- secured outside funding \$1.4M; net of city costs	Roads	MAJOR STREET 202	\$	-	\$ 515,869	\$ -	ş -	ş -	ş -	\$	515,869
14	441.10 DPW - Engineering	ENG097	Ashbury Bridge Rehabilitation (over Middle Rouge River)- Drain Fund portion	Roads	DRAIN FUND 211	\$	-	\$ 422,343	\$ -	ş -	ş -	ş -	\$	422,343
15	441.10 DPW - Engineering	ENG097	Ashbury Bridge Rehabilitation (over Middle Rouge River)- Street Fund portion	Roads	LOCAL STREET 203	\$	-	\$ 287,009	\$ -	ş -	ş -	ş -	\$	287,009
16	441.20 DPW - Field Ops	ENG027	Boardwalk Repair and Replacement Program	Sidewalks & Pathways	MUNICIPAL STREET 204	\$	-	\$ 274,224	\$ 3,217,717	ş -	\$ 250,000	\$ 2,750,000	\$ 6	6,491,941



#### City of Novi

Capital Improvement Program FY 2025-26 Budget

#### https://www.arcgis.com/apps/dashboards/c3ad159d6ad547298e2da3407996a79e

cityomov						BUDGET	PROJE	CTED		FORECAST		
	Department	ID #	Project Name	CIP Category	GL Fund #	FY 2025-26 YR 1	FY 2026-27 YR 2	FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Total Budget
17	441.10 DPW - Engineering	ENG080	NRP - Willowbrook Estates No. 3 Road Reconstruction and Storm Drainage Improvements (Glen Ridge Court, Rock Hill Lane, Maude Lea Circle, Ripple Creek Road) - Street Fund portion; budgeted as part of the NRP	Roads	LOCAL STREET 203	ş -	ş -	\$ 2,343,311	ş -	s - s	-	\$ 2,343,311
18	441.10 DPW - Engineering	ENG080	Willowbrook Estates No. 3 Road Reconstruction and Section 25 Storm Drainage Improvements (Glen Ridge Court, Rock Hill Lane, Maude Lea Circle, Ripple Creek Road) - Drain Fund portion	Roads	DRAIN FUND 211	ş -	ş -	\$ 784,190	\$-	\$ - \$		\$ 784,190
19	441.10 DPW - Engineering	132-26	11 Mile Road Rehabilitation (Wixom Road to Beck Road) includes Segment 52a pathway connection to ITC Trail; net of design	Roads	MAJOR STREET 202	ş -	ş -	\$ 1,514,025	ş -	ş - ş	-	\$ 1,514,025
20	441.10 DPW - Engineering	102-04 & ENG037	13 Mile Road Rehabilitation (Old Novi Road to Novi Road) & Old Novi Road Rehabilitation (Novi Road to 13 Mile Road)	Roads	MAJOR STREET 202	ş -	ş -	\$ 737,000	\$ 1,695,546	s - s	-	\$ 2,432,546
21	441.10 DPW - Engineering	ENG017	Seeley Road Rehabilitation (Grand River Avenue to 11 Mile Road)	Roads	MAJOR STREET 202	ş -	ş -	ş -	\$ 962,243	s - s	-	\$ 962,243
22	441.10 DPW - Engineering	ENG101	Grand River Ave Rehabilitation (Novi Road to Haggerty Road)- RCOC, estimated city share	Roads	MUNICIPAL STREET 204	ş -	ş -	\$ -	\$ 646,250	s - s	-	\$ 646,250
23	441.10 DPW - Engineering	ENG030	Segment 66 Grand River Avenue (South side; Sixth Gate to Main Street) - 8' Pathway	Sidewalks & Pathways	MUNICIPAL STREET 204	ş -	ş -	\$-	\$ 146,661	s - s	-	\$ 146,661
24	441.10 DPW - Engineering	ENG106	9 Mile and Napier Roads Roundabout- RCOC; estimated city share	Roads	MUNICIPAL STREET 204	\$-	ş -	\$-	\$ 118,250	s - s	-	\$ 118,250
25	441.10 DPW - Engineering	ENG102	Donelson Drive Rehabilitation (West Oaks Drive to 12 Mile Road)	Roads	MAJOR STREET 202	\$-	ş -	\$-	\$-	\$ 489,057 \$	-	\$ 489,057
26	441.10 DPW - Engineering	112-01	Sixth Gate Reconstruction (Paul Bunyan to Grand River Avenue) net of design	Roads	LOCAL STREET 203	ş -	\$-	\$-	\$-	\$ 484,421 \$		\$ 484,421
27	441.10 DPW - Engineering	ENG103	12 Mile Road Corridor Streetscape Improvements (Beck Road to Haggerty Road)	Roads	MUNICIPAL STREET 204	ş -	\$-	\$-	\$-	\$ - \$	9,321,934	\$ 9,321,934
28 7	52.00 PRCS - Admin	ENG065	ITC Trail / Bosco Fields Connector14' Boardwalk & 10' Sidewalk; contingent on acquiring property from NCSD (less engineering and design)	Sidewalks & Pathways	MUNICIPAL STREET 204	\$ 518,405	\$-	\$-	\$-	\$ - \$	-	\$ 518,405
29	441.10 DPW - Engineering	ENG069	Segment 4020 (Off-road paved) Meadowbrook Road (Village Wood Lake Park to Chattman Drive) - 5' sidewalk & 8' pathway along with boardwalk over wetlands	Sidewalks & Pathways	MUNICIPAL STREET 204	\$-	\$-	\$-	\$-	\$ - \$	414,602	\$ 414,602
30	441.10 DPW - Engineering	ENG070	Segment 101c &104b Napier Road (East side; ITC Community Sports Park entrance drive to Villa Barr Art Park) - 8' Pathway	Sidewalks & Pathways	MUNICIPAL STREET 204	ş -	\$-	\$-	\$-	\$-\$	377,598	\$ 377,598
31	441.10 DPW - Engineering	093-10	Streambank Stabilization - Middle Rouge River (along Rotary Park)	Storm Sewer & Drainage	DRAIN FUND 211	\$ 834,401	\$-	\$-	\$-	\$ - \$	-	\$ 834,401
32	441.10 DPW - Engineering	ENG095	Median Drainage Improvements Novi Road (12-13 Mile)	Storm Sewer & Drainage	DRAIN FUND 211	\$ 514,282	ş -	\$-	ş -	s - s	-	\$ 514,282
33	441.10 DPW - Engineering	ENG050	Basin Cleanout - Bishop Creek Regional (north of 11 Mile Road; west of Meadowbrook Road)	Storm Sewer & Drainage	DRAIN FUND 211	\$ 161,249	\$ 1,735,798	\$-	ş -	s - s	-	\$ 1,897,047
34	441.10 DPW - Engineering	ENG094	Culvert Bridge Replacement - 9 Mile @ Center Street over Thornton Creek	Storm Sewer & Drainage	DRAIN FUND 211	ş -	s -	\$ 344,195	\$ 3,920,931	s - s	-	\$ 4,265,126
35	441.10 DPW - Engineering	ENG108	Basin Culvert Replacement - Taft Regional (north of Grand River Ave; east of Taft Road)	Storm Sewer & Drainage	DRAIN FUND 211	ş -	ş -	\$-	ş -	\$ 1,242,362 \$		\$ 1,242,362
36	441.10 DPW - Engineering	153-02	Storm Drainage Improvements- Section 25	Storm Sewer & Drainage	DRAIN FUND 211	\$-	ş -	\$-	ş -	s - s	13,630,614	\$ 13,630,614



#### City of Novi

Capital Improvement Program

#### FY 2025-26 Budget

#### https://www.arcgis.com/apps/dashboards/c3ad159d6ad547298e2da3407996a79e

cityofnovi						BUDGET	PROJE	CTED		FORECAST		
	Department	ID #	Project Name	CIP Category	GL Fund #	FY 2025-26 YR 1	FY 2026-27 YR 2	FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Total Budget
37	536.00 Water and Sewer	WTS036	Asbestos-Cement (AC) Water Main Replacement	Water Distribution	WATER AND SEWER 592	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 15,000,000
38	536.00 Water and Sewer	WTS027	Sanitary Sewer Rehabilitation - Meadowbrook Glens Subdivision	Sanitary Sewer	WATER AND SEWER 592	\$-	\$ 776,692	\$-	\$-	\$-	\$ -	\$ 776,692
39	536.00 Water and Sewer	091-11	Master Meter and Water Main Installation (Future NV-06 Connection)- 14 Mile Road to Haggerty Corridor Corporate Park II	Water Distribution	WATER AND SEWER 592	\$-	ş -	\$-	\$-	\$ 3,143,461	ş -	\$ 3,143,461
40	536.00 Water and Sewer	091-06	PRV (Pressure Reducing Value) Redistricting- Decommission at 12 Mile/ Meadowbrook & Installation at 13 Mile/ Novi	Water Distribution	WATER AND SEWER 592	ş -	ş -	\$-	\$-	\$ 1,305,568	\$ -	\$ 1,305,568
41	441.10 DPW - Engineering	ENG085	Asphalt Pathways Reconstruction (pathways throughout park; including concrete replacement & addition of drainage structures near the pavilion) and Parking Lot Rehab - Ella Mae Power Park	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	\$ 310,970	ş -	ş -	\$-	ş -	ş -	\$ 310,970
42 7	52.00 PRCS - Admin	PRC055	Rotary Park Pedestrian Bridge (support coming)	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	\$ -	\$ 200,000	\$-	\$-	\$-	s -	\$ 200,000
43 7	52.00 PRCS - Admin	PRC061	Novi Water Tower Park & R/C Raceway	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	\$ 64,000	\$-	ş -	\$-	s -	\$ 64,000
44	265.00 IS - Facility Management	FAC046	Building Generator (NEW) & Generator Technology Solution (GenTracker) - Lakeshore Park	Buildings & Property	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	ş -	\$-	\$-	\$-	\$ 89,550	\$ 89,550
45 7	52.00 PRCS - Admin	PRC059	Lakeshore Park South Playground Replacement (support coming)	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	\$ -	\$-	\$ 200,000	\$-	\$-	\$-	\$ 200,000
46 7	52.00 PRCS - Admin	LOT020	Parking Lot Reconstruction - Rotary Park	Parking Lots	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	\$-	\$ 167,930	\$-	\$-	\$-	\$ 167,930
47 7	52.00 PRCS - Admin	ENG104	City Facilities Exterior ADA Updates - Parks	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	ş -	\$-	\$ 775,588	\$-	\$-	\$ 775,588
48 7	52.00 PRCS - Admin	PRC058	Ella Mae Power Park East Playground Replacement (support coming)	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	ş -	\$-	\$ 230,000	\$-	s -	\$ 230,000
49 7	52.00 PRCS - Admin	PRC060	Rotary Park Playground Replacement (support coming)	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	ş -	ş -	\$ 200,000	\$ -	\$-	\$ 200,000
50 7	52.00 PRCS - Admin	ENG086	Field Drainage & Pavilion - Wildlife Woods Park	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	ş -	ş -	\$-	\$ 753,914	\$-	\$ 753,914
51 7	52.00 PRCS - Admin	PRC054	Lakeshore Beach - Eastern Wall Rehab	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	ş -	ş -	\$-	\$ 458,000	\$-	\$ 458,000
52 7	52.00 PRCS - Admin	PRC053	Tennis Court Reconstruction - ITC Park (2 courts) & Rotary Park (2 courts)	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	\$-	ş -	\$-	\$ 350,000	\$-	\$ 350,000
53 7	52.00 PRCS - Admin	ENG087a	Parking Lot Repaving - Remote Control (RC) Raceway (Area 1)	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	ş -	ş -	ş -	\$ -	\$ 166,560	ş -	\$ 166,560
54 7	52.00 PRCS - Admin	PRC056	Churchill Crossing Park Nature Trails (support coming)	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	\$ -	\$ -	ş -	\$ -	\$ -	\$ 150,000	\$ 150,000
55 7	52.00 PRCS - Admin	ENG052b	Cemetery Enhancement Project - fencing install	Parks, Recreation, & Cultural Services	PARKS, RECREATION, AND CULTURAL SERVICES 208	\$ -	\$ -	ş -	\$ -	\$ -	\$ 72,730	\$ 72,730
56	570.00 - Ice Arena	ICE016	Parking Lot Improvements & Exterior ADA Updates - Ice Arena	Parking Lots	ICE ARENA 570	\$ 740,957	\$ -	\$-	\$-	ş -	ş -	\$ 740,957



Capital Improvement Program FY 2025-26 Budget

cityofno	1.015					BUDGET	PROJE	CTED		FORECAST		
	Department	ID #	Project Name	CIP Category	GL Fund #	FY 2025-26 YR 1	FY 2026-27 YR 2	FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Total Budget
57	570.00 - Ice Arena	ICE030	Exterior Doors and Interior Doors	Buildings & Property	ICE ARENA 570	\$-	\$ 60,000	\$-	\$-	\$ - \$	-	\$ 60,000
58	570.00 - Ice Arena	ICE007	Public Address System replacement (2; one for each rink) - Ice Arena	Buildings & Property	ICE ARENA 570	ş -	\$ 25,330	\$ -	ş -	\$ - \$	-	\$ 25,330
59	570.00 - Ice Arena	ICE027	Replace Bay Doors	Buildings & Property	ICE ARENA 570	ş -	\$ -	\$ 75,000	ş -	\$ - \$	-	\$ 75,000
60	570.00 - Ice Arena	ICE028	Replacement Flooring in Downstairs	Buildings & Property	ICE ARENA 570	\$-	\$ -	\$-	\$ 175,000	\$ - \$	-	\$ 175,000
61	570.00 - Ice Arena	ICE029	Carpet Replacement and Office Cubicle	Buildings & Property	ICE ARENA 570	\$-	\$ -	\$-	\$ 150,000	\$ - \$	-	\$ 150,000
62	570.00 - Ice Arena	ICE026	Replace Boards and Glass in both rinks	Buildings & Property	ICE ARENA 570	\$-	ş -	ş -	ş -	\$ 550,000 \$	-	\$ 550,000
63	441.10 DPW - Engineering	ENG105	City Facilities Exterior ADA Updates - Fire Stations	Parking Lots	GENERAL FUND 101	\$-	ş -	\$-	\$-	ş - ş	107,111	\$ 107,111
64	441.20 DPW - Field Ops	FLD043	Material Storage at DPW (General Fund portion 75%)	Buildings & Property	GENERAL FUND 101	\$ 110,500	ş -	\$-	\$-	\$ - \$	-	\$ 110,500
65	536.00 Water and Sewer	WTS031	Generator Replacement - Hudson Pump Station	Buildings & Property	WATER AND SEWER 592	\$ 92,568	\$-	ş -	ş -	\$ - \$	-	\$ 92,568
66	574.00 - Meadowbrook Commons	SNR017	Air conditioning units (98) Replacements - MC Main Building	Buildings & Property	SENIOR HOUSING 574	\$ 80,000	\$-	\$-	\$-	\$ - \$	-	\$ 80,000
67	265.10 IS - Park Maintenance	FPM007	Park Building Generator at ITC Community Sports Park & GenTrac Technology	Buildings & Property	GENERAL FUND 101	\$ 64,266	\$-	ş -	ş -	\$ - \$	-	\$ 64,266
68	574.00 - Meadowbrook Commons	COR006	Elevator Cab Replacements (2) - Meadowbrook Commons	Buildings & Property	SENIOR HOUSING 574	\$ 64,000	\$-	ş -	ş -	\$ - \$	-	\$ 64,000
69	536.00 Water and Sewer	FLD043	Material Storage at DPW (Water & Sewer Fund portion 25%)	Buildings & Property	WATER AND SEWER 592	\$ 36,840	ş -	ş -	ş -	\$ - \$	-	\$ 36,840
70	574.00 - Meadowbrook Commons	SNR027	Apartment Upgrades (kitchens, bathrooms, lighting, etc).	Buildings & Property	SENIOR HOUSING 574	\$-	\$ 377,350	\$-	ş -	\$ - \$	-	\$ 377,350
71	574.00 - Meadowbrook Commons	SNR018	Ranch (60) and Apartment (115) Appliance Upgrades/Replacements - Meadowbrook Commons	Buildings & Property	SENIOR HOUSING 574	ş -	\$ 328,188	ş -	ş -	s - s	-	\$ 328,188
72	574.00 - Meadowbrook Commons	SNR019	Ranch Updates (kitchen, bathrooms, lighting, etc)	Buildings & Property	SENIOR HOUSING 574	ş -	\$ 225,000	ş -	ş -	s - s	-	\$ 225,000
73	265.00 IS - Facility Management	FAC047	Building Generator (NEW) & Generator Technology Solution (GenTracker) - Gun Range Training Center	Buildings & Property	GUN RANGE FACILITY 409	\$-	\$ 111,190	ş -	ş -	ş - ş	-	\$ 111,190
74	265.00 IS - Facility Management	FAC043	LED Lighting Upgrade (25 fixtures) - Civic Center Parking Lot	Buildings & Property	GENERAL FUND 101	ş -	\$ 97,240	ş -	ş -	ş - ş	-	\$ 97,240
75	574.00 - Meadowbrook Commons	SNR022	Common Area, Parlor, & Meeting Room Upgrades (furniture, lighting, flooring/carpet, televisions, etc.) - Meadowbrook Commons	Buildings & Property	SENIOR HOUSING 574	\$ -	\$ 69,400	ş -	ş -	s - s	-	\$ 69,400
76	228.00 IS - Technology	FAC041	Building Generator Replacement (including \$30,000 enclosure expansion) & Generator Technology Solution (GenTracker) - Civic Center	Buildings & Property	GENERAL FUND 101	\$-	ş -	\$ 495,660	ş -	\$ - \$	-	\$ 495,660



Capital Improvement Program

#### FY 2025-26 Budget

cityofno	vi.org					BUDGET	PROJE	CTED		FORECAST		
	Department	ID #	Project Name	CIP Category	GL Fund #	FY 2025-26 YR 1	FY 2026-27 YR 2	FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Total Budget
77	574.00 - Meadowbrook Commons	SRN029	Modernization elevator system	Buildings & Property	SENIOR HOUSING 574	ş -	\$-	\$ 398,000	\$-	\$ - \$	-	\$ 398,000
78	Meadowbrook	SNR012	Fire Panel Replacement - Meadowbrook Commons	Buildings & Property	SENIOR HOUSING 574	ş -	\$-	\$ 133,730	\$-	\$ - \$	-	\$ 133,730
79	574.00 - Meadowbrook Commons	SNR028	Permanent Restroom at Pickleball Courts	Buildings & Property	SENIOR HOUSING 574	\$-	\$-	\$ 100,000	\$-	\$ - \$	-	\$ 100,000
80	265.00 IS - Facility Management	FAC045	Building Generator (NEW); includes south parking lot gate & Generator Technology Solution (Gentrack) - Parks Maintenance Office/Garage @ DPW	Buildings & Property	GENERAL FUND 101	\$ -	\$ -	\$ 66,500	\$ -	s - s	-	\$ 66,50
81	265.00 IS - Facility Management	FAC050	Flooring Replacement (epoxy; Garage Bay) - Fire Station 4	Buildings & Property	GENERAL FUND 101	\$ -	ş -	\$ 50,335	\$-	s - s	-	\$ 50,33
82	574.00 - Meadowbrook Commons	SNR023	Court Yard (fireplace, grill, furniture)/Senior Center (outdoor patio, windows, projector, lighting) upgrade	Buildings & Property	SENIOR HOUSING 574	ş -	ş -	ş -	\$ 585,000	s - s	-	\$ 585,00
83	574.00 - Meadowbrook Commons	SRN031	Flat top roof replacement	Buildings & Property	SENIOR HOUSING 574	ş -	ş -	\$-	\$ 99,346	s - s	-	\$ 99,34
84	265.00 IS - Facility Management	FAC029	Building Generator (NEW) & Generator Technology Solution (GenTracker) - Fire Station #5	Buildings & Property	GENERAL FUND 101	\$-	ş -	ş -	\$ 55,375	s - s	-	\$ 55,37
85	265.00 IS - Facility Management	FAC055	PMGM Garage Concrete Floor Replacement	Buildings & Property	GENERAL FUND 101	\$-	ş -	ş -	\$ 54,470	s - s	-	\$ 54,47
86	265.00 IS - Facility Management	FAC056	DPW Wash Bay Heating & Venting Improvements	Buildings & Property	GENERAL FUND 101	\$-	ş -	ş -	\$ 48,224	ş - ş	-	\$ 48,22
87	265.00 IS - Facility Management	FAC049	Flooring Replacement (epoxy; Garage Bay) - Fire Station 2	Buildings & Property	GENERAL FUND 101	ş -	ş -	ş -	\$ 31,486	ş - ş	-	\$ 31,48
88	265.00 IS - Facility Management	FAC054	Civic Center Four Quarters Flooring Replacement	Buildings & Property	GENERAL FUND 101	ş -	ş -	ş -	\$-	\$ 51,707 \$	-	\$ 51,70
89	265.00 IS - Facility Management	FAC030	Solar Panel Installation - DPW	Buildings & Property	GENERAL FUND 101	ş -	ş -	ş -	\$-	ş - ş	194,590	\$ 194,59
90	265.00 IS - Facility Management	FAC032	Solar Panel Installation - Civic Center	Buildings & Property	GENERAL FUND 101	ş -	ş -	ş -	\$-	ş - ş	170,409	\$ 170,40
91	265.00 IS - Facility Management	FAC042	LED Lighting Upgrade (14 fixtures) - Police Station Parking Lot	Buildings & Property	GENERAL FUND 101	ş -	ş -	ş -	\$-	ş - ş	46,314	\$ 46,31
92	441.30 DPW - Fleet Asset	FLT018	Single-axle RDS body truck with underbody scraper and wing plow (replace #613; 2012 International)	Machinery & Equipment	GENERAL FUND 101	\$ 318,492	ş -	ş -	\$-	ş - ş	-	\$ 318,49
93	303.00 Gun Range	POL026	Gun Range Shooting Lanes Upgrade	Machinery & Equipment	GUN RANGE FACILITY 409	\$ 167,500	ş -	ş -	\$-	ş - ş	-	\$ 167,50
94	570.00 - Ice Arena	ICE023	Zamboni Replacement (2 of 2) - Ice Arena (every 10 years)	Machinery & Equipment	ICE ARENA 570	\$ 117,540	\$ -	ş -	\$-	ş - ş	-	\$ 117,54
95	441.30 DPW - Fleet Asset	FLT021	Tandem Axle RDS body truck with underbody scraper and wing plow (replace #637; 2012 International)	Machinery & Equipment	GENERAL FUND 101	\$-	\$ 353,246	ş -	\$ -	ş - ş	-	\$ 353,24
96	215.00 City Clerk	CCK003	Election Equipment - Required Update	Machinery & Equipment	GENERAL FUND 101	\$-	\$ 250,000	ş -	\$-	ş - ş	-	\$ 250,00
97	301.00 Police	POL025	Rifles (28 replacements); net amt - estimated trade-in \$18,900 replace every 5 years	Machinery & Equipment	GENERAL FUND 101	ş -	\$ 72,400	\$ -	ş -	ş - ş		\$ 72,40



Capital Improvement Program

#### FY 2025-26 Budget

cityofnovi.	.org					BUDGET	PROJ	CTED		FORECAST		
	Department	ID #	Project Name	CIP Category	GL Fund #	FY 2025-26 YR 1	FY 2026-27 YR 2	FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Total Budget
98	265.10 IS - Park Maintenance	FPM008	Electric Zero Turn Mower	Machinery & Equipment	GENERAL FUND 101	ş -	\$ 46,200	s - s	; _ s	; -	ş -	\$ 46,200
99 4	441.30 DPW - Fleet Asset	FLT020	Street Sweeper (replace #606; 2021 Tymco)	Machinery & Equipment	DRAIN FUND 211	ş -	ş -	\$ 356,490 \$	; - ;	; -	\$ -	\$ 356,490
100	441.30 DPW - Fleet Asset	FLT023	One-Ton Dump Truck with Front Plow and Swamp loader (replace #654; 2016 Ford F-550 Swamp loader)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	\$ 148,440 \$	- s	<b>;</b> -	s -	\$ 148,440
101	336.00 Fire	FIR036	Pump Operator Simulator - located at Fire Station #4	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	\$ 112,270 \$	; - ;	; -		\$ 112,270
102	536.00 Water and Sewer	FLT022	Excavator (replace #729; 2012 John Deere 85D)	Machinery & Equipment	WATER AND SEWER 592	ş -	ş -	\$ 101,830 \$	- s	; -	s -	\$ 101,830
103	336.00 Fire	FIR032	Turn-Out Gear Washer/Extractor & Dryer Replacements and Secondary Stackable Washer/Dryer Replacement - Fire Station #4 (every 5 years)	Machinery & Equipment	GENERAL FUND 101	\$-	\$-	\$ 48,020 \$	; - ;	; -	\$-	\$ 48,020
104	336.00 Fire	FIR019	Engine (replace #334; 2013 HME)	Machinery & Equipment	CAPITAL IMPROVEMENT PROGRAM (CIP) FUND 401	ş -	ş -	ş - ş	1,800,289	; -	ş -	\$ 1,800,289
105	336.00 Fire	FLT029	Squad / Ambulance (replace #314, Squad 1)	Machinery & Equipment	GENERAL FUND 101	\$-	\$-	\$ - \$	482,434	; -	\$-	\$ 482,434
106	441.30 DPW - Fleet Asset	FLT026	Single-axle RDS body truck w/ underbody scraper & wing plow (replace #682; 2013 International)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	\$ - \$	348,025	; -	\$-	\$ 348,025
107	301.00 Police	POL027	Body Cameras and In-Car Cameras Replacement (5 Year Replacement Schedule)	Machinery & Equipment	GENERAL FUND 101	\$-	ş -	ş - ş	245,850	<b>245,850</b>	\$ 245,850	\$ 737,550
108	441.30 DPW - Fleet Asset	FLT008	Skid Steer Attachments for Shoulder Maintenance - Roller & Road Widener (new)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	ş - ş	147,040	; -	ş -	\$ 147,040
109	441.30 DPW - Fleet Asset	FLT024	Four-Ton Hot Patcher (replace #672; 2017 Spaulding Four-Ton)	Machinery & Equipment	GENERAL FUND 101	\$ -	\$-	\$ - \$	45,230	; -	\$-	\$ 45,230
110	265.10 IS - Park Maintenance	FPM010	ABI Force Infield Groomer	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	ş - ş	41,861	; -	\$-	\$ 41,861
111	441.30 DPW - Fleet Asset	FLT025	Two-Ton Hot Patcher (replace #671; 2017 Spaulding Two-Ton)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	\$ - \$	38,783	; -	\$-	\$ 38,783
112	265.10 IS - Park Maintenance	FPM011	Bosco Fields Irrigation Controller	Machinery & Equipment	GENERAL FUND 101	\$-	ş -	ş - ş	37,243	; -	\$-	\$ 37,243
113	265.10 IS - Park Maintenance	FPM009	Robotic Field Painter	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	ş - ş	30,079	; -	\$ -	\$ 30,079
114	336.00 Fire	FIR037	Self-Contained Breathing Apparatus (SCBA) Equipment Replacement (10 Year Replacement Schedule)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	ş - ş	; - <b>;</b>	524,520	\$ -	\$ 524,520
115	336.00 Fire	FLT030	Squad / Ambulance (replace #315, Squad 2)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	\$ - \$	; <u> </u>	506,556	\$ -	\$ 506,556
116	441.30 DPW - Fleet Asset	FLT027	Single-axle RDS body truck with underbody scraper & wing plow (replace #652; 2014 International)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	\$ - \$	; - <u></u>	358,466	ş -	\$ 358,466
117	228.00 IS - Technology	IFT007	Firewall Replacement - Network - Civic Center (replace every 6 years)	Machinery & Equipment	GENERAL FUND 101	ş -	ş -	ş - ş	· - •	<b>48,325</b>	ş -	\$ 48,325
118	441.30 DPW - Fleet Asset	FLT028	Single-axle RDS body truck with underbody scraper & wing plow (replace #609; 2017 International)	Machinery & Equipment	GENERAL FUND 101	\$-	\$-	\$ - \$	s	; -	\$ 369,220	\$ 369,220
119	228.00 IS - Technology	IFT012	OnBase Subscription	Technology	GENERAL FUND 101	\$-	\$-	\$ 159,031 \$	- s	; -	ş -	\$ 159,031
120	228.00 IS - Technology	IFT003	Server Replacement - Virtual Servers Infrastructure (VSI) - Civic Center - 6 servers & 2 switches (every 6 years)	Technology	GENERAL FUND 101	ş -	ş -	\$ 150,170 \$		; -	ş -	\$ 150,170



## City of Novi Capital Improvement Program

#### FY 2025-26 Budget

						BUDGET		PROJE	CTED	FORECAST			
	Department	ID #	Project Name	CIP Category	GL Fund #	FY 2025-26 YR 1		FY 2026-27 YR 2	FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Total Budget
121	228.00 IS - Technology	IFT013	Cityworks Cloud Migration	Technology	GENERAL FUND 101	\$ -	\$	-	ş -	\$ 162,269	9 \$ -	\$ -	\$ 162,269
122	228.00 IS - Technology	IFT006	Server Replacement - Telephone (every 6 years)	Technology	GENERAL FUND 101	ş -	\$	-	ş -	\$ 44,514	4 \$ -	ş -	\$ 44,514
123	228.00 IS - Technology	IFT011	BS&A Software Cloud Migration	Technology	GENERAL FUND 101	\$ -	\$	-	ş -	ş -	\$ -	\$ 603,556	\$ 603,556
124	301.00 Police	IFT010	Server Replacement - Cameras - Police Building (replace every 6 years)	Technology	GENERAL FUND 101	\$ -	\$	-	ş -	\$ -	\$ -	\$ 110,547	\$ 110,547
·				2		\$ 19,790,06	6\$	20,961,914	\$ 18,510,533	\$ 22,467,987	7 \$ 20,078,76	7 \$ 37,804,625	\$ 139,613,892

Capital Improvement Program

## FY 2025-26 Budget

#### https://www.arcgis.com/apps/dashboards/c3ad159d6ad547298e2da3407996a79e

cityomovi.org						BUDGET	PR	OJECT	IED		FORECAST			
Department	ID #	Project Name	CIP Category	GL Fund #		FY 2025-26 YR 1	FY 2026-27 YR 2		FY 2027-28 YR 3	FY 2028-29 YR 4	FY 2029-30 YR 5	FY 2030-31 YR 6	Toto	al Budget
				GENERAL FUND 101	\$	493,258	\$ 819,0	86 \$	5 1,230,426	\$ 1,812,883	\$ 1,735,424	\$ 1,847,597	Ş	7,938,674
				MAJOR STREET 202	\$	7,386,237	\$ 2,972,3	59 \$	5 2,251,025	\$ 2,657,789	\$ 489,057	\$ -	\$	15,756,467
				LOCAL STREET 203	Ş	4,500,000	\$ 4,787,0	09 \$	6,000,000	\$ 6,000,000	\$ 6,484,421	\$ 6,000,000	\$	33,771,430
				MUNICIPAL STREET 204	\$	1,553,514	\$ 4,424,2	24 \$	3,867,717	\$ 1,561,161	\$ 900,000	\$ 13,514,134	\$	25,820,750
				PARKS, RECREATION, AND CULTURAL SERVICES 208	\$	310,970	\$ 264,0	00 \$	367,930	\$ 1,205,588	\$ 1,728,474	\$ 312,280	\$	4,189,242
				DRAIN FUND 211	\$	1,746,682	\$ 3,222,0	86 \$	5 1,484,875	\$ 3,920,931	\$ 1,242,362	\$ 13,630,614	\$	25,247,550
				CAPITAL IMPROVEMENT PROGRAM (CIP) FUND 401	\$	-	\$ -	\$	; <u>-</u>	\$ 1,800,289	\$ -	ş -	\$	1,800,289
				GUN RANGE FACILITY 409	\$	167,500	\$ 111,1	90 \$	; -	ş -	\$ -	\$-	\$	278,690
				ICE ARENA 570	\$	858,497	\$ 85,3	30 \$	5 75,000	\$ 325,000	\$ 550,000	ş -	\$	1,893,827
				WATER AND SEWER 592	\$	2,629,408	\$ 3,276,6	92 \$	5 2,601,830	\$ 2,500,000	\$ 6,949,029	\$ 2,500,000	\$	20,456,959
				SENIOR HOUSING 574	ş	144,000	\$ 999,9	38 \$	631,730	\$ 684,346	\$ -	ş -	\$	2,460,014
					\$	19,790,066	\$ 20,961,9	14 \$	18,510,533	\$ 22,467,987	\$ 20,078,767	\$ 37,804,625	Ş	139,613,892
						BUDGET FY 2025-26	PR FY 2026-27	OJECI	FY 2027-28	FY 2028-29	FORECAST FY 2029-30	FY 2030-31		
					6	YR 1	YR 2	11	YR 3	YR 4	YR 5	YR 6	1	al Budget
					ې د	12,508,096	\$ 11,681,7 \$ -				\$ 6,973,478 \$ -	\$ 15,321,934 \$ -	\$ \$	64,942,723 -
					\$	1,168,405		-						11,849,207
				ory	\$	1,509,932	\$ 2,799,7	43 \$	344,195	\$ 3,920,931	\$ 1,242,362	\$ 13,630,614	\$	23,447,777
				Categ	\$	-	\$ 776,6	92 \$	; -	\$-	ş -	\$ -	\$	776,692
				P by C	\$	2,500,000	\$ 2,500,0	00 \$	2,500,000	\$ 2,500,000	\$ 6,949,029	\$ 2,500,000	\$	19,449,029
				al CII	\$	310,970		00 \$			\$ 1,728,474			3,931,762
				Total	\$	740,957	\$-	\$	i 167,930	\$-	ş -	\$ 107,111	\$	1,015,998
					\$	448,174								5,362,568
					\$	603,532	\$ 721,8	46 \$	767,050	\$ 3,216,834	\$ 1,683,717	\$ 615,070	\$	7,608,049



\$

\$

-\$

19,790,066 \$

\$

-

20,961,914 \$

309,201 \$

18,510,533 \$

3,216,834 \$ 1,683,717 615,070 \$ 7,608,049 206,783 \$ 714,103 \$ 1,230,087 -S 22,467,987 \$ 20,078,767 \$ 37,804,625 \$ 139,613,892

# Debt

## Introduction

The City had twelve debt issues in 1999 and currently has one debt issue (excluding the debt reported in the enterprise funds). The City's current debt obligations are for capital infrastructure.

In addition to paying down debt through annual debt services payments, the City has taken advantage of both the decline in interest rates and its **excellent credit rating (AAA)** to obtain more favorable rates through refinancing – lowering interest expenditures and paying off debt sooner than anticipated.

Internal borrowing schedules have been included in this section.

	Euro din a	Debt	Debt Ser	vice Payments :	2025-26
Description of Debt	Funding Source	Outstanding 6/30/2025	Principal	Interest	Total
VOTED TAX GENERAL OBLIGATION DEBT FUNDS: 2016 Library Construction Bonds	Debt Service	2,730,000	1,340,000	75,700	1,415,700
Total Direct Debt Service		\$ 2,730,000	\$ 1,340,000	\$ 75,700	\$ 1,415,700
2015 Refunding Bonds-Senior Housing	Sr Housing	1,020,000	1,020,000	11,679	1,031,679
Total Debt Service		\$ 3,750,000	\$ 2,360,000	\$ 87,379	\$ 2,447,379

## **Debt Summary**

## 2016 Library Construction Debt Fund

This general obligation bond issue was approved by the voters in November 2007. Bonds issued in June 2008 and partially refinanced in 2016. The new Library is a two-story state-of-the-art facility with approximately 55,000 square feet.

\*The 2008 Library Construction Debt Fund Bonds were partially refinanced in Fiscal Year 2015-2016 to take advantage of lower interest rates available.

## 2015 Refunding Debt (Senior Housing Fund)

This issue was used for refunding bonds issued for the balance of the 1999 Building Authority (Senior Complex) Bonds.

\*The Senior Housing 2005 Refunding Building Authority Bonds were callable October 2015. The City refunded the bonds in Fiscal Year 2015-2016 to take advantage of lower interest rates available.

## Internal Borrowing Summary

	Eunding	Internal Borrowing	Internal Bor	rowing Paymen	ts 2025-26
Description of Internal Borrowing	Funding Source	Outstanding 6/30/2025	Principal	Interest	Total
Internal Fund Borrowing:					
Cooridor Improvement	CIA Fund	1,704,325	735,315	50,000	785,315
Capital Improvement	CIP Fund	2,800,000	700,000	84,000	784,000
Total Internal Borrowing		\$ 4,504,325	\$ 1,435,315	\$ 134,000	\$ 1,569,315

## Internal Borrowing—Corridor Improvement Authority (CIA) Fund)

The City of Novi created a Corridor Improvement Authority (CIA) in January 2018 as a funding mechanism for corridor improvements on either side of Grand River Avenue from Wixom Road to Haggerty Road. A CIA is authorized under the Corridor Improvement Authority Act (PA 280 of 2005) and is governed by a Board of Directors whose primary purpose is to correct and prevent deterioration and promote economic growth within the corridor. In March 2020, the CIA board and City Council approved interfund borrowing between the CIA and the Special Assessment Capital Improvement Fund. The CIA will repay the internal borrowing with it's annual tax captures. While the CIA Fund is not included in the budget document, the Special Assessment Fund's budget is included and displays the interest income from the borrowing.

## Internal Borrowing—Capital Improvement Program (CIP) Fund

This internal borrowing was approved by City Council on June 19, 2017, for the Capital Improvement Program (CIP) Fund to borrow internally using long-term capital reserves from other City funds in order to advance fund several significant capital improvements. The CIP Fund's purpose is to track activity related to the voter approved CIP millage which was passed on August 2, 2016. The first levy for this millage was July 1, 2017 and is not to exceed the annual rate of 1.0 mills for a period of 10 years. The City has opted to repay the internal borrowings over the life of the ten year levy.

# Principal & Interest Payments to Maturity

Fiscal Year Ending	Principal (less interest earnings & fund balance appropriations)	Interest	Total*	Projected Taxable Value** (in thousands)	Estimated Millage Rate for Debt Service
2026 2027	1,340,000 1,390,000 \$ 2,730,000	75,700 27,800 \$ 103,500	\$ 1,415,700 1,417,800 2,833,500	5,001,492 5,152,000	0.3471 0.0868
*Total debt s	Average Annual	·	\$ 1,416,750		

## **General Obligation Bonds**

## Internal Borrowing

Fiscal Year Ending	Principal (less interest earnings & fund balance appropriations)	Interest		Total					
2026	1,435,315	93,000		1,528,315					
2027	2,936,004	15,000		2,951,004					
2028	133,006	4,000		137,006					
	\$ 4,504,325	\$ 112,000	\$	4,616,325					
Average Annual Requirement: \$ 1,538,775									
			Ψ	.,,					

# Bond Rating History Unlimited Tax General Obligation Bonds

	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
S&P	AAA	AA+								
Moody's	Aal	Aa2	Aa2							

Standard & Poors	Moody's Investor Services	Fitch
***AAA	Aaa	AAA
AA+	***Aa1	AA+
AA-	Aa2	AA-
A+	Aa3	A+
А	A1	А
A-	A2	A-
BBB+	A3	BBB+
BBB-	Baal	BBB-
BB+	Baa2	BB+
BB	Baa3	BB
BB-	Bal	BB-
B+	Ba2	B+
В	Ba3	В
В-	B1	B-
CCC+	B2	CCC+
CCC-	B3	CCC-
	Caal	CC
	Caa2	С
	Caa3	DDD
	Ca	DD
	С	D
City of Novi's rating		

## **Computation of Legal Debt Margin**

City Charter and Public Act 279 of 1909 (as amended) provide that the net indebtedness of the City shall not be in excess of 10% of the State Equalized Valuation of all real and personal property in the City, plus assessed value equivalent of Act 198 specific tax levies.

Obligations which are not included in the computation of legal debt margin are:

- Special Assessment Bonds;
- Mortgage Bonds;
- Michigan Transportation Bonds;
- Revenue Bonds;
- Bonds issued, or contracts or assessment obligations, incurred, to comply with an order of the Water Services Commission (now the Department of Environmental Quality) or a court of competent jurisdiction;
- Other obligations incurred for water supply, sewage, drainage or refuse disposal projects necessary to protect the public health by abating pollution.

Under Michigan law, the maximum debt Novi can issue is \$652,073,379. The City's current debt applicable to this limit is \$3,750,000 or 0.57% of the amount allowed.

Legal	Debt Marg	in	
2025 State Equalized Valuation (SEV)			\$ 6,558,233,790
Debt Applicable to Debt Limit, at July 1, 2025			
Debt Limit (10% of State Equalized Valuation)			\$ 655,823,379
Total Bonded Debt Outstanding	\$	3,750,000	
Less: Special Assessment Bonds		-	
Total Amount of Debt Applicable to Limit			 3,750,000
Legal Debt Margin Available			\$ 652,073,379
Net Debt subject to lin	nit as perce	ent of Debt Limit:	0.57%

## Additional Limits Set by City Council

As of July 1, 2013, the Debt Policy approved by the City Council in March 2013 puts forth these additional debt limits:

- The City's net bonded indebtedness incurred for all public purposes should not exceed \$2,500 per capita. (this page)
- Debt service payments are limited to 20% of the combined operating and debt-service fund expenditures. (see following page)
- Municipal securities issued for capital improvement purposes shall not exceed 5% of the state equalized valuation of the property assessed in the City of Novi. (see following page)

Total Net Bonded Indebtedness	s Should Not	Exceed \$2,500 Pe	r Capita	
Population				68,080
Debt Applicable to Debt Limit, at July 1, 2025				
Debt Limit (\$2,500 per capita)			\$	170,200,000
Total Bonded Debt Outstanding	\$	3,750,000		
Less: Special Assessment Bonds		-		
Total Amount of Debt Applicable to Limit				3,750,000
Debt Margin Available			\$	166,450,000
Net Debt subject to lir	nit as perce	nt of Debt Limit:		2.20%

Debt Service Payment Should Not Ex Debt-Service F		· · · · · · · · · · · · · · · · · · ·	erating ar	nd
FY 2025-26 Estimated Operating and Debt-Servic	e Fund Ex	penditures	\$	46,860,388
Debt Applicable to Debt Limit, at July 1, 2025				
Debt Limit (20% of Operating and Debt-Service E	xpenditur	es)	\$	9,372,078
Total Bonded Debt Service Payments	\$	2,447,379		
Less: Special Assessment Bonds		-		
Total Amount of Debt Applicable to Limit				2,447,379
Debt Margin Available			\$	6,924,699
Net Debt subject to limit	t as perce	nt of Debt Limit:		26.11%

Municipal securities shall not exc	ceed 5% o	f the State Equalize	ed Value	•
2025 State Equalized Valuation (SEV)			\$	6,558,233,790
Debt Applicable to Debt Limit, at July 1, 2025				
Debt Limit (5% of State Equalized Valuation)			\$	327,911,690
Total Bonded Debt Outstanding	\$	3,750,000		
Less: Special Assessment Bonds		-		
Total Amount of Debt Applicable to Limit				3,750,000
Legal Debt Margin Available			\$	324,161,690
Net Debt subject to lim	it as perce	nt of Debt Limit:		1.1 <b>4</b> %

# DEPARTMENTAL INFORMATION

# Position Summary Schedule (full-time staff)

The City of Novi employs full-time staff in various capacities. The costs for these employees are budgeted within their respective departments. The proposed FY 2025-26 Budget includes one new position; engineering technician to support the neighborhood side walk repair program. Total head count will be 284.

	2023-24 Amended Budget	2024-25 Adopted Budget	2024-25 Amended Budget	2025-26 Adopted Budget
Total From Other Funds	49.25	49.00	50.00	50.00
Total General Fund	232.75	233.00	233.00	234.00
TOTAL	282.0	282.0	283.00	284.00



The personnel summary on the following page reflects all budgeted full-time personnel, including filled and vacant positions.

# FY 2025-2026 FT Personnel Position Count Worksheet

	2023-24	2024-25	2024-25	2025-26	INCREASE
	AMENDED BUDGET	ADOPTED BUDGET	AMENDED BUDGET	ADOPTED BUDGET	(DECREASE)
CITY MANAGER'S OFFICE	3.00	3.00	3.00	3.00	-
FINANCIAL SERVICES					
FINANCE DEPARTMENT	5.0	5.0	5.0	5.0	-
TREASURY DEPARTMENT	3.25	3.25	3.25	3.25	
	8.25	8.25	8.25	8.25	-
CITY CLERK	5.0	5.0	5.0	5.0	-
INTEGRATED SOLUTIONS					
TECHNOLOGY DEPARTMENT	8.0	8.0	8.0	8.0	-
	4.0	4.0	4.0	4.0	-
FACILITY MANAGEMENT - PARKS MAINTENANCE	8.0	8.0	8.0	8.0	
	20.0	20.0	20.0	20.0	-
ASSESSING	5.0	5.0	5.0	5.0	-
HUMAN RESOURCES	5.0	5.0	5.0	5.0	-
PUBLIC SAFETY					
POLICE DEPARTMENT	98.0	98.0	98.0	98.0	-
FIRE DEPARTMENT	30.0				
	128.0	128.0	128.0	128.0	-
COMMUNITY DEVELOPMENT					
BUILDING DEPARTMENT	17.0	17.0	17.0	17.0	-
PLANNING DEPARTMENT	6.0	6.0	6.0	6.0	
	23.0	23.0	23.0	23.0	-
DEPARTMENT OF PUBLIC WORKS (DPW) ADMINISTRATION	2.0	2.0	2.0	2.0	
ENGINEERING DIVISION	2.0 5.5	5.75	2.0 5.75	2.0 6.75	- 1.00
FIELD OPERATIONS DIVISION	18.0	18.0	18.00	18.00	-
FLEET ASSET DIVISION	4.0	4.0	4.0	4.0	_
	29.5	29.8	29.8	30.75	1.00
COMMUNITY RELATIONS					
ADMINISTRATION	3.0	3.0	3.0	3.0	-
STUDIO 6	2.0	2.0	2.0	2.0	
	5.0	5.0	5.0	5.0	-
ECONOMIC DEVELOPMENT	1.0	1.0	1.0	1.0	-
TOTAL GENERAL FUND	232.75	233.00	233.00	234.00	1.00

PARKS, RECREATION & CULTURAL SERVICES DEPARTMENT	ATION & CULTURA	L SERVICES FUNL			
ADMINISTRATION	3.0	3.0	3.0	3.0	-
RECREATION DEPARTMENT OLDER ADULT SERVICES DEPARTMENT	5.0 3.0	5.0 3.0	5.0 4.0	5.0 4.0	-
TOTAL PARKS, RECREATION & CULTURAL SERVICES FUND	11.0	11.0	12.0	12.0	-
	TREE FUND				
FORESTRY DEPARTMENT	1.0	0.75	0.75	0.75	-
W	ATER AND SEWER I	UND			
WATER AND SEWER DEPARTMENT	14.25	14.25	14.25	14.25	-
TOTAL FUNDS (not including Library)	259.0	259.0	260.0	261.0	1.0

	LIBRARY FUND	14			
LIBRARY	23.0	23.0	23.0	23.0	-
TOTAL ALL FUNDS	282.0	282.0	283.0	284.00	1.0

# **Department Descriptions**

The City of Novi has 25 General Fund departments that are accounted for separately within the fund, including the City's contracted legal firm, Novi Youth Assistance, and Historical Commission.

## Mayor and City Council

The Mayor and six City Council members are elected by Novi residents and are responsible for setting policy, adopting laws, approving budgets, and overseeing City operations. They appoint the City Manager to carry out administrative functions not otherwise directed by the City Charter or ordinance.

## **City Manager**

The City Manager leads the daily operations of the City, ensuring ethical, transparent, and effective governance while fostering community partnerships and citizen engagement.

## Financial Services: Finance Department

The Finance Department manages the City's accounting, budgeting, and financial reporting in compliance with legal and professional standards. It supports City operations by providing accurate financial analysis, planning, and oversight.

## Financial Services: Treasury

The Treasury Department handles all City revenue collections, tax billing and distribution, utility billing, and investment of public funds. It ensures secure, efficient financial services and continuously improves through staff development and updated procedures.

## **City Clerk**

The City Clerk's Office administers all elections in compliance with State and Federal law and maintains the City's official records, including Council minutes, contracts, and legal documents. It also manages FOIA requests, licensing, insurance records, passport services, and public meeting notices to ensure transparency and accessibility for residents.

## Integrated Solutions (IS): Technology

The Integrated Solutions Technology team manages the City's technology infrastructure, GIS services, software and hardware support, and ensures data-driven decision-making through interactive mapping and systems integration.

## Integrated Solutions (IS): Facility Management

The Facility Management Division ensures the operation, maintenance, and strategic development of all City-owned buildings. It supports safe, sustainable, and cost-effective facilities that serve residents and employees.

## Integrated Solutions (IS): Facility Management – Parks Maintenance

The Parks Maintenance Division maintains more than 1,700 acres of parkland and community spaces, including athletic fields, trails, and playgrounds. The team ensures Novi's parks remain clean, functional, and welcoming through professional service and collaboration.

### **Assessing Department**

The Assessing Department fairly and consistently values all taxable property in Novi, forming the basis for property tax revenue. It is committed to providing accurate, timely information and professional service to the public.



#### City Attorney, Insurance, and Claims

The City Attorney, contracted through Rosati, Schultz, Joppich & Amtsbuechler, P.C., provides legal counsel and representation to the City, its officials, and boards. Services include drafting ordinances, reviewing contracts, and advising on legal matters; the office does not represent or provide legal advice to the public.

#### **Human Resources**

The Human Resources Department supports all City departments by managing recruitment, training, labor relations, employee benefits, and wellness programs. HR fosters a dynamic, inclusive workplace culture while ensuring compliance with employment laws and promoting employee health and development.

#### **Public Safety: Police Department**

The Novi Police Department is committed to proactive, community-focused policing and delivering exceptional service using the latest technologies. Its Operations and Support Services Divisions handle emergency response, law enforcement, investigations, dispatch, records, and school safety partnerships.

#### **Public Safety: Fire Department**

The Novi Fire Department provides fire protection, emergency medical services, and public education through a combination of full-time, part-time, and paid-on-call staff. The Department focuses on life safety, property protection, code enforcement, training, and community outreach.

#### **Community Development – Building Department**

The Building Division supports safe, high-quality development through plan review, permits, and inspections for both residential and commercial projects. The team prioritizes excellent customer service, professional development, and interdepartmental collaboration.

#### **Community Development – Planning Department**

The Planning Department implements Novi's vision for smart growth and development, balancing residential and commercial needs. It manages zoning, long-range planning, non-motorized transportation improvements, and updates to ensure community livability.

#### Department of Public Works (DPW)

DPW ensures the health and safety of the Novi community by maintaining streets, utilities, fleet assets, forestry, and infrastructure. Its dedicated staff delivers timely, responsive service across Engineering, Field Operations, Water & Sewer, and more.

#### **Community Relations – Administration**

Community Relations strengthens connections between the City and its residents and businesses through transparent communication, marketing, and engagement. The team also leads events and programs that foster civic pride and employee appreciation.

## Community Relations – Studio 6

Studio 6 produces video content to inform and engage residents across multiple platforms, showcasing City services, initiatives, and events. As of July 1, 2022, its operations are funded through the City's General Fund.

#### **Economic Development**

The Economic Development team works to strengthen Novi's financial base by attracting, retaining, and expanding businesses while positioning the City as a vibrant and welcoming destination for investment.

#### **Novi Youth Assistance**

Novi Youth Assistance is a nonprofit organization focused on early intervention, offering support programs for local youth and families through a partnership between Oakland County, the City of Novi, and the Novi Community School District.

#### **Historical Commission**

The Novi Historical Commission promotes awareness and appreciation of the City's 180+ year history through public programs, exhibits, and partnerships with local institutions, operating from its space in the Novi Public Library.

### Parks, Recreation, and Cultural Services (PRCS)

PRCS delivers exceptional recreational, cultural, and older adult programs that enhance community well-being, with strategic guidance from advisory boards and commissions and services spanning administration, programming, and senior engagement.

#### Library

The Novi Public Library supports the community's educational, informational, and cultural needs by offering inclusive access to resources, programs, and services in a safe and welcoming environment.

### Ice Arena

The Novi Ice Arena is a self-sustaining facility offering a range of ice-related programs, leagues, and events, managed by a third-party vendor and serving as a community hub for recreational and competitive skating.

### Senior Housing – Meadowbrook Commons

Meadowbrook Commons provides independent, market-rate housing for adults 55+, with on-site services and programs that promote active, healthy aging in a vibrant community setting, operating independently from the City's General Fund.



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## **Income Characteristics**

City of Novi's median household income is \$104,597.

INCOME	<u>2000 Ce</u>	nsus	<u>2010 Ce</u>	<u>nsus</u>	<u>2022 /</u>	<u>ACS</u>
CATEGORIES	Est	%	Est	%	Est	%
Less than \$10,000	321	2%	735	4%	1,162	4%
\$10,000 to \$14,999	399	2%	523	3%	297	1%
\$15,000 to \$24,999	1,095	6%	1,468	7%	1,568	6%
\$25,000 to \$34,999	1,695	9%	1,761	9%	324	1%
\$35,000 to \$49,999	2,454	13%	2,088	10%	1,676	6%
\$50,000 to \$74,999	3,818	20%	3,868	20%	4,541	17%
\$75,000 to \$99,999	2,948	16%	2,868	15%	3,595	14%
\$100,000 to \$149,999	3,374	18%	3,808	19%	5,108	19%
\$150,000 or more	2,670	14%	2,633	13%	8,784	33%
Total Households	18,774	100%	19,752	100%	27,029	100%

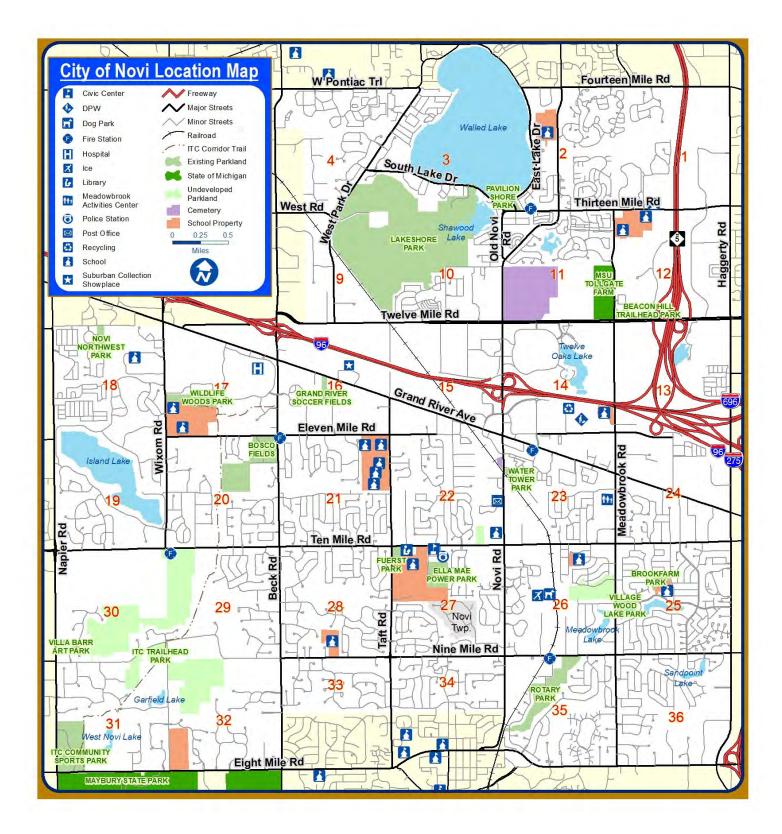
## Housing Characteristics

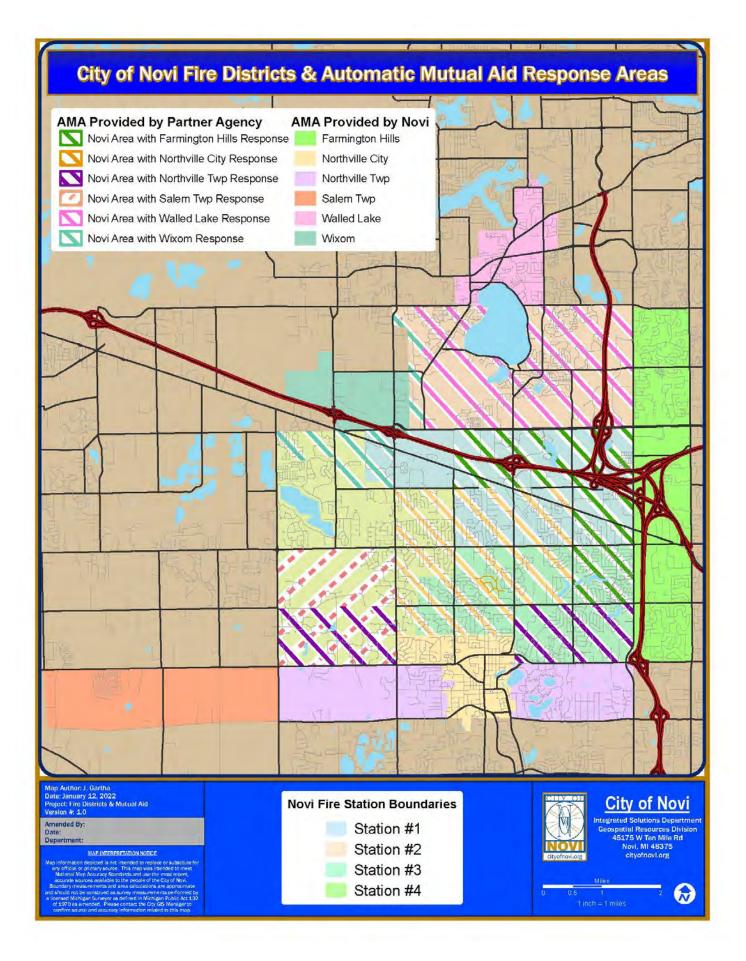
City of Novi has 29,611 total housing units and about half of those are one-family detached units.

STRUCTURE TYPE	<u>2022</u>	ACS	<u>2010 (</u>	<u>Census</u>	2000 (	<u>2000 Census</u>			
SIRUCIURE ITFE	Estimate	Percentage	Estimate	Percentage	Estimate	Percentage			
One-Family Detached	14,763	50%	12,015	50%	10,059	51%			
One-Family Attached	4,600	16%	2,604	11%	1,938	10%			
Two-Family / Duplex	384	1%	40	0%	95	0%			
Multi-Unit Apartments	8,345	28%	8,172	34%	5,947	30%			
Moble Homes	1,519	5%	1,238	5%	1,684	9%			
Other Units	-	0%	-	0%	-	0%			
Total Housing Units	29,611	100%	24,069	100%	19,723	100%			

HOUSING TENURE	<u>2022</u>	ACS	<u>2010 C</u>	Census	2000 Census			
	Estimate	Percentage	Estimate	Percentage	Estimate	Percentage		
Owner Occupied Units	17,372 59%		14,978	62%	13,734	70%		
Renter Occupied Units	9,657 33%		7,280	30%	5,418	27%		
Vacant Units	2,627 8%		1,968	8%	925	3%		
Total Housing Units	29,656	100%	24,226	24,226 100%		100%		
Median Housing Value (in Dollars)	\$418	3,800	\$318	,765	\$236	5,800		
Median Contract Rent (in Dollars)	\$1,	801	\$1,	161	\$746			

Source: U.S. Census Bureau - AND - 2022 American Community Survey 1-Year Estimates.





City of Novi an	d National Compa	rison: City	Demograp	hics for Bei	nchmarkin	g (2022 Am	erican Co	ommunity S	urvey 5-Ye	ar Estimate	es unless of	herwise no	ted)				
		Carlsbad,	Cary,	Greenville,	Lewisville,	North Richland	Novi,	Olathe,	Orland Park,	Redmond,	Rochester	Rock Hill,	Roswell,	Average	Standard	Minimum	Maximum
01.01.0		CA	NC	NC	TX	Hills, TX	MI	KS	L	WA	Hills, MI	SC	GA		Deviation		
City Size (square miles)		39.12	55.44	26.30	42.47	18.20	31.28	60.42	22.27	17.24	32.91	43.16	42.00	35.90	13.22	17.24	60.42
Population density (people	e per sq. mile)	2,933	3,154	3,342	2,944	3,852	2,106	2,352	2,620	4,277	2,311	1,718	2,209	2,818	720	1,718	4,277
City Size (acres)		25,037	35,482	16,832	27,181	11,648	20,019	38,669	14,253	11,034	21,062	27,622	26,880	22,977	8,459	11,034	38,669
Population density (people	e per acre)	4.58	4.93	5.22	4.60	6.02	3.29	3.68	4.09	6.68	3.61	2.69	3.45	4.40	1.12	2.69	6.68
POPULATION														_			
2022 ACS 5-Year Estimate		114,745	174,880	87,894	125,028	70,114	65,870	142,114	58,345	73,728	76,041	74,170	92,770	96,308	34,137	58,345	174,880
2020 Census		114,746	174,721	87,521	111,822	69,917	66,243	141,290	58,703	73,256	76,300	74,372	92,833	95,144	33,233	58,703	174,721
% Change (2018-2020) 2018 ACS 5-Year Estimate		0.9% 113,670	7.0%	-4.0% 91,207	6.7% 104,789	0.2% 69,800	11.1% 59,625	3.9% 135,986	-0.7% 59,100	15.9% 63,197	3.1% 74,011	3.4% 71,903	-1.5% 94,257	3.8% 91,734	5.4% 31,401	-4.0% 59,100	15.9% 163,266
% Change (2010-2020)		8.9%	29.2%	3.5%	17.3%	10.4%	20.0%	135,788	3.4%	35.3%	74,011	12.4%	5.1%	13.8%	9.7%	3.4%	35.3%
		105,328	135,234	84,554	95,290	63,343	55,224	12.2/0	56,767	54,144	70,995	66,154	88,346	83,438	26,381	54,144	135,234
2010 Census		· · ·												63,436 24%			
% Change (2000-2010) 2000 Census		34.6% 78,247	43.1% 94,536	39.8% 60,476	22.6%	13.9% 55,635	16.1% 47,579	35.4% 92,962	11.1% 51,077	19.6% 45,256	3.2% 68,825	32.9% 49,765	11.4% 79,334	66,786	13% 16,836	3.2% 45,256	43.1% 94,536
% Change (1990-2000)		24.0%	115.6%	34.5%	67.1%	21.2%	47,577	46.7%	43.0%	45,256	11.4%	47,785	65.5%	43%	28%	45,256	115.6%
1990 Census		63,126	43,858	44,972	46,521	45,895	32,998	63,352	35,720	35,800	61,766	41,643	47,923	46,965	10,162	32,998	63,352
DEMOGRAPHICS (2022 Am	nerican Com <u>munity Surv</u>			,2	. 5,021	.3,010		- 5,002	- 3,7 20	- 2,000	- 1,7 50	,••	,.20			,	
Median Age of Population		42.4	39.4	26.9	34.2	38.7	40.0	36.3	46.6	34.7	40.9	34.5	40.5	37.9	4.8	26.9	46.6
	Count	23,696	37,010	17,815	23,886	13,393	13,421	33,217	10,522	12,495	15,566	15,180	19,664	19,655	8,022	10,522	37,010
School Age Children (5 to 19)	Percentage	20,575	21.2%	20.3%	19.1%	19.1%	20.3%	23.4%	18.1%	17.0%	20.5%	20.5%	21.2%	20.1%	1.6%	17.0%	23.4%
16 Years and Over	Count	91,655	137,845	72,745	98,664	56,093	52,334	108,879	48,432	58,620	61,112	59,284	73,584	76,604	26,134	48,432	137,845
(see employment data)	Percentage	79.9%	78.8%	82.8%	78.9%	80.0%	79.5%	76.6%	83.0%	79.5%	80.4%	79.9%	79.3%	79.9%	1.6%	76.6%	83.0%
Senior Citizens	Count	20,446	23,020	8,797	11,266	11,668	9,837	17,940	13,922	8,103	13,635	10,630	13,972	13,603	4,473	8,103	23,020
(65 & over)	Percentage	17.8%	13.2%	10.0%	9.0%	16.6%	14.9%	12.6%	23.9%	11.0%	17.9%	14.3%	15.1%	14.7%	3.9%	9.0%	23.9%
	Count	85,150	107,467	44,217	67,626	51,982	39,798	115,524	48,803	37,337	58,300	40,583	63,296	63,340	25,239	37,337	115,524
Race - White	Percentage	74.2%	61.5%	50.3%	54.1%	74.1%	60.4%	81.3%	83.6%	50.6%	76.7%	54.7%	68.2%	66%	12%	50.3%	83.6%
Race - Black or African	Count	1,357	14,477	35,218	15,791	4,547	5,312	7,347	2,493	1,620	2,643	28,349	11,035	10,849	10,539	1,357	35,218
American	Percentage	1.2%	8.3%	40.1%	12.6%	6.5%	8.1%	5.2%	4.3%	2.2%	3.5%	38.2%	11.9%	11.8%	12.7%	1.2%	40.1%
Race - Asian	Count	11,098	36,530	2,530	17,409	2,500	16,728	5,855	3,068	28,244	10,425	1,174	4,172	11,644	10,782	1,174	36,530
Kace - Asian	Percentage	9.7%	20.9%	2.9%	13.9%	3.6%	25.4%	4.1%	5.3%	38.3%	13.7%	1.6%	4.5%	12.0%	10.8%	1.6%	38.3%
Race - Hispanic or Latino	Count	19,053	13,701	3,702	35,636	13,878	2,842	16,618	5,635	5,632	3,346	4,454	14,981	11,623	9,170	2,842	35,636
(of any race)	Percentage	16.6%	7.8%	4.2%	28.5%	19.8%	4.3%	11.7%	9.7%	7.6%	4.4%	6.0%	16.1%	11.4%	7.2%	4.2%	28.5%
% Bachelor's Degree or Hi Population 25 Years and C		59.5%	70.3%	39.3%	40.1%	35.8%	62.3%	50.9%	43.2%	73.2%	60.0%	33.2%	63.4%	52.6%	13.3%	33.2%	73.2%
HOUSING (2016 through 20		ity Survey 5-Ye	ar Estimates)														
% Owner Occupied Units		61.2%	66.8%	33.3%	41.6%	64.6%	67.9%	73.5%	85.3%	48.7%	77.8%	51.4%	70.2%	61.9%	14.7%	33.3%	85.3%
Average Family Size		3.04	3.15	2.83	3.26	3.08	3.10	3.21	3.09	3.03	3.08	3.06	3.13	3.09	0.10	2.83	3.26
Median Household Incom	e (2022 estimate)	\$134,139	\$125,317	\$47,485	\$82,006	\$88,656	\$110,588	\$108,077	\$97,365	\$155,287	\$115,968	\$60,807	\$122,924	\$104,052	\$29,407	\$47,485	\$155,287
Median Household Incom	e (2021 estimate)	\$119,302	\$113,782	\$44,064	\$71,953	\$80,932	\$100,311	\$100,849	\$89,491	\$147,006	\$106,398	\$55,706	\$111,214	\$95,084	\$27,388	\$44,064	\$147,006
% Change Household Inco	ome (2019-2022)	21.4%	19.7%	16.2%	27.2%	24.7%	12.8%	19.5%	7.8%	17.5%	23.4%	20.5%	23.3%	19.5%	5.1%	7.8%	27.2%
Median Household Incom	e (2020 estimate)	\$112,933	\$107,463	\$42,612	\$67,026	\$75,563	\$93,943	\$96,548	\$84,676	\$132,770	\$99,666	\$51,874	\$105,913	\$89,249	\$25,037	\$42,612	\$132,770
Median Household Incom		\$110,478	\$104,669	\$40,875	\$64,493	\$71,076	\$98,020		\$90,345	\$132,188	\$93,953	\$50,444	\$99,726	\$87,225		\$40,875	
Median Household Incom		\$107,172	\$101,079	\$37,471	\$63,056	\$68,146	\$92,410		\$88,585	\$123,449	\$90,961	\$46,792	\$93,006	\$83,120		\$37,471	\$123,449
Median Household Incom		\$97,145		\$35,069	\$57,549	\$63,537	\$86,193		\$85,580	\$107,341	\$83,507	\$41,291	\$84,959	\$76,373		\$35,069	
% Change Household Inco Median Home Value (2022		13.7%	10.6%	16.6%	12.1%	11.9%	13.7%	13.5%	5.6%	23.1%	12.5%	22.2%	17.4%	14.4%	4.7%	5.6%	23.1%
Owner Occupied Units Median Home Value (202		\$1,070,500	\$477,400	\$192,900	\$328,300	\$301,200	\$380,200		\$337,800	\$1,026,400	\$359,800	\$232,500	\$479,400	\$458,692		\$192,900	
Owner Occupied Units Median Home Value (2020		\$901,700	\$404,300	\$163,500	\$254,600	\$250,600	\$336,000		\$296,600	\$864,100	\$313,900	\$187,000	\$408,700	\$387,883		\$163,500	
Owner Occupied Units % Change Median Home		\$857,300	\$376,600	\$159,400	\$232,800	\$232,200	\$325,500		\$289,000	\$788,500	\$303,800	\$167,600	\$385,800	\$364,283		\$159,400	
Owner Occupied Units Median Home Value (201		31.4%	34.0%	19.7%	57.1%	47.8%	18.0%		17.4%	46.0%	22.0%	49.2%	27.9%	33.7%	13.0%	17.4%	
Owner Occupied Units		\$814,700	\$356,400	\$161,200	\$209,000	\$203,800	\$322,100	\$238,100	\$287,700	\$703,000	\$295,000	\$155,800	\$374,700	\$343,458	\$199,063	\$155,800	\$814,700
Median Home Value (201) Owner Occupied Units		\$770,100	\$337,700	\$155,100	\$190,300	\$186,500	\$309,000	\$224,000	\$283,500	\$631,700	\$283,200	\$147,800	\$355,900	\$322,900	\$183,657	\$147,800	\$770,100
Median Home Value (201) Owner Occupied Units		\$674,400	\$309,800	\$148,200	\$161,700	\$160,200	\$266,000	\$201,200	\$273,100	\$525,000	\$247,500	\$136,000	\$315,100	\$284,850	\$155,825	\$136,000	\$674,400
% Change Median Home Owner Occupied Units	Value (2016-2019)	20.8%	15.0%	8.8%	29.3%	27.2%	21.1%	18.3%	5.3%	33.9%	19.2%	14.6%	18.9%	19.4%	7.8%	5.3%	33.9%

City of Novi and	d National Compa	rison: City I	Demograp	hics for Bei	nchmarkin	g (2022 Arr	nerican Co	mmunity S	urvey 5-Ye	ar Estimate	es unless of	herwise no	ted)				
		Carlsbad, CA	Cary, NC	Greenville, NC	Lewisville, TX	North Richland Hills, TX	Novi, MI	Olathe, KS	Orland Park, IL	Redmond, WA	Rochester Hills, MI	Rock Hill, SC	Roswell, GA	Average	Standard Deviation	Minimum	Maximum
Median Gross Rent (2022 e	estimate)	\$2,477	\$1,538	\$933	\$1,455	\$1,465	\$1,584	\$1,229	\$1,396	\$2,299	\$1,497	\$1,193	\$1,619	\$1,557	\$416	\$933	\$2,477
Median Gross Rent (2021 e	estimate)	\$2,243	\$1,392	\$869	\$1,308	\$1,271	\$1,428	\$1,138	\$1,340	\$2,172	\$1,402	\$1,098	\$1,447	\$1,426	\$384	\$869	\$2,243
Median Gross Rent (2020 e	estimate)	\$2,054	\$1,312	\$823	\$1,228	\$1,209	\$1,352	\$1,070	\$1,203	\$2,009	\$1,311	\$1,017	\$1,361	\$1,329	\$348	\$823	\$2,054
% Change Median Gross R	Rent (2019-2022)	22.3%	23.4%	13.9%	20.2%	25.8%	17.6%	20.6%	13.2%	19.2%	16.3%	23.4%	26.4%	20.2%	4.1%	13.2%	26.4%
Median Gross Rent (2019 e	estimate)	\$2,025	\$1,246	\$819	\$1,210	\$1,165	\$1,347	\$1,019	\$1,233	\$1,929	\$1,287	\$967	\$1,281	\$1,294	\$339	\$819	\$2,025
Median Gross Rent (2018 e	estimate)	\$1,970	\$1,199	\$799	\$1,165	\$1,118	\$1,308	\$990	\$1,203	\$1,855	\$1,251	\$928	\$1,218	\$1,250	\$328	\$799	\$1,970
Median Gross Rent (2016 e	estimate)	\$1,830	\$1,084	\$742	\$1,026	\$993	\$1,143	\$919	\$1,117	\$1,617	\$1,148	\$846	\$1,096	\$1,130	\$294	\$742	\$1,830
% Change Median Gross R	· · · · · ·	10.7%	14.9%	10.4%	17. <b>9</b> %	17.3%	17.8%	10.9%	10.4%	1 <b>9.3</b> %	12.1%	14.3%	16. <b>9</b> %	14%	3%	10.4%	19.3%
Average Commute Length Workers 16 Years and olde		28.5	22.8	17.9	25.0	27.6	25.5	21.5	34.0	23.4	24.8	25.1	29.1	25.4	3.9	17.9	34.0
EMPLOYMENT CHARACTERI	ISTICS: Civilian Employe	d Population 1	6 Years and C	Over (2022 An	nerican Comr	munity Survey	5-Year Estima	ites)									
Total Number Employed		55,297	93,260	42,619	71,923	37,064	34,188	77,187	27,994	39,676	37,617	37,636	49,265	50,311	19,338	27,994	93,260
% Population Employed		60.3%	67.7%	58.6%	72.9%	66.1%	65.3%	70.9%	57.8%	67.7%	61.6%	63.5%	67.0%	64.9%	4.5%	57.8%	72.9%
Agriculture, Forestry, Fishing & Hunting, and	# of Employees	163	187	103	483	129	52	547	118	25	179	138	58	182	157	25	547
Mining	Percentage	0.3%	0.2%	0.2%	0.7%	0.3%	0.2%	0.7%	0.4%	0.1%	0.5%	0.4%	0.1%	0.3%	0.2%	0.1%	0.7%
Arts, Entertainment & Recreation,	# of Employees	5,595	6,517	5,580	6,662	3,253	2,556	5,588	1,658	1,794	2,739	3,931	4,861	4228	1725	1658	6,662
Accommodation & Food Service	Percentage	10.1%	7.0%	13.1%	9.3%	8.8%	7.5%	7.2%	5.9%	4.5%	7.3%	10.4%	9.9%	8.4%	2.2%	4.5%	13.1%
Construction	# of Employees	2,202	2,984	907	4,748	2,939	1,034	4,440	1,797	1,284	1,245	1,649	3,800	2,419	1,288	907	4,748
Pe	Percentage	4.0%	3.2%	2.1%	6.6%	7.9%	3.0%	5.8%	6.4%	3.2%	3.3%	4.4%	7.7%	4.8%	1. <b>9</b> %	2.1%	7.9%
Educational Services, #	# of Employees	9,686	19,094	14,281	12,985	6,887	6,990	17,937	7,813	4,458	7,527	8,821	8,395	10,406	4,429	4,458	19,094
Health Care & Social Assistance	Percentage	17.5%	20.5%	33.5%	18.1%	18.6%	20.4%	23.2%	27.9%	11.2%	20.0%	23.4%	17.0%	21.0%	5.4%	11.2%	33.5%
Finance & Insurance, and	# of Employees	5,284	7,311	2,300	7,920	2,675	2,458	7,376	2,247	1,986	3,092	2,502	4,609	4,147	2,174	1,986	7,920
Real Estate and Rental & Leasing	Percentage	9.6%	7.8%	5.4%	11.0%	7.2%	7.2%	9.6%	8.0%	5.0%	8.2%	6.6%	9.4%	7.9%	1.7%	5.0%	11.0%
	# of Employees	1,773	2,776	506	1,556	587	575	2,245	534	2,514	531	491	2,274	1,364	877	491	2,776
Information	Percentage	3.2%	3.0%	1.2%	2.2%	1.6%	1.7%	2.9%	1.9%	6.3%	1.4%	1.3%	4.6%	2.6%	1.5%	1.2%	6.3%
	# of Employees	7,491	9,720	3,477	6,127	3,128	8,859	7,165	2,378	2,725	9,806	4,447	3,398	5,727	2,690	2,378	9,806
Manufacturing	Percentage	13.5%	10.4%	8.2%	8.5%	8.4%	25.9%	9.3%	8.5%	6.9%	26.1%	11.8%	6.9%	12.0%	6.5%	6.9%	26.1%
Other Services	# of Employees	1,946	3,183	1,909	3,376	1,934	920	3,352	1,018	1,004	1,560	1,806	2,214	2,019	843	920	3,376
except Public Administration	Percentage	3.5%	3.4%	4.5%	4.7%	5.2%	2.7%	4.3%	3.6%	2.5%	4.1%	4.8%	4.5%	4.0%	0.8%	2.5%	5.2%
managemen, a	# of Employees	11,599	26,673	3,952	10,959	4,959	5,103	11,479	3,584	16,888	5,141	3,899	10,434	9,556	6,563	3,584	26,673
Administrative, and Waste Management Services	Percentage	21.0%	28.6%	9.3%	15.2%	13.4%	1 <b>4.9</b> %	14.9%	12.8%	42.6%	13.7%	10.4%	21.2%	18.2%	9.0%	9.3%	42.6%
	# of Employees	1,574	2,907	1,581	1,701	951	842	2,600	1,176	402	771	1041	762	1,359	727	402	2,907
Public Administration	Percentage	2.8%	3.1%	3.7%	2.4%	2.6%	2.5%	3.4%	4.2%	1.0%	2.0%	2.8%	1.5%	2.7%	0.9%	1.0%	4.2%
	# of Employees	4,939	7,063	5,637	8,840	4,873	2,816	8,355	2,875	4,870	3,398	4,982	4,624	5,273	1,866	2,816	8,840
Retail Trade	Percentage	8.9%	7.6%	13.2%	12.3%	13.1%	8.2%	10.8%	10.3%	12.3%	9.0%	13.2%	9.4%	10.7%	2.0%	7.6%	13.2%
Transportation and	# of Employees	1,413	3,138	1,545	4,731	3,417	983	4,018	2,078	1,055	820	2,260	2,154	2,301	1,215	820	4,731
Warehousing, and Utilities	Percentage	2.6%	3.4%	3.6%	6.6%	9.2%	2.9%	5.2%	7.4%	2.7%	2.2%	6.0%	4.4%	4.7%	2.1%	2.2%	9.2%
	# of Employees	1,632	1,707	841	1,835	1,332	1000	2,085	718	671	808	1,669	1,682	1,332	477	671	2,085
Wholesale Trade	Percentage	3.0%	1.8%	2.0%	2.6%	3.6%	2.9%	2.7%	2.6%	1.7%	2.1%	4.4%	3.4%	2.7%	0.8%	1.7%	4.4%
					,0	/-	,0	/0	,	,.	/0			,			,.

## Operating Indicators by Function/Program (Last Ten Fiscal Years)

Function/ program	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Election data										
Registered voters	39,341	38,706	39,706	40,661	40,720	41,877	45,457	46,161	46,822	47,530
Voters at polls	14,341	3,423	20,160	4,126	18,472	4,027	9,811	4,143	14,434	4,351
Absentee ballots	5,029	2,588	9,937	4,141	8,921	6,333	25,945	7,625	14,637	7,813
Percent voting	49%									27%
Police	,				/-		,.		/-	,,
Part A crimes	1,654	1,508	1,596	1,454	1,246	1,115	1,133	1,208	1,337	1,209
Part B crimes	622	638	577	1,128	1,009	808	474	525	618	426
Injury accidents	295	300	273	339	262	254	262	299	368	324
Property damage	1,037	1,084	1,174	1,413	1,446	1,457	904	1,607	1,448	1,630
Moving traffic violations	8,216	7,916	5,904	5,427	3,376	2,742	6,039	4,825	4,107	4,041
Parking violations	75		392	755	317	389	22	4,023	104	55
Adult arrests	2,574		1,965	2,101	1,996	1,306	955	810	926	936
Juvenile arrests	2,374									74
OUIL arrests	164								130	128
False alarms	2,164		2,074	1,885	1,312	1,847	2,290	1,929	1,666	480
Fire	2,104	2,074	2,074	1,000	1,312	1,04/	2,290	1,727	1,000	400
Fire incidents	110	104	70	0.5		00	100	00	100	0.4
Service incidents	113	124	78	95	84	80	133	98	109	84
Fire inspections conducted	457	642	502	543	720	687	616	1,910	2,356	3,024
Medical emergencies	3,108	2,898	2,944	2,322	2,057	2,945	4,048	2,581	2,390	2,727
Paid-on-call staff	3,811	3,784	4,064	4,175	4,439	4,516	4,566	5,246	5,708	5,924
	39	71	63	67	59	54	62	40	30	37
Parks and recreation										
Youth classes/clinics	1,584	1,475	1,577	1,790	2,172	1,801	2,011	2,618	3,167	2,852
Adult classes/clinics	1,244	549	3,268	2,750	2,856	2,201	823	2,593	3,599	5,220
Youth leagues	2,199	2,934	3,403	2,724	2,652	2,229	2,381	2,850	3,106	3,108
Adult leagues	5,300		3,630	4,373	3,549	2,319	3,217	3,423	3,556	3,976
Summer day camp	498	747	691	864	1,017	295	495	1,867	1,998	1,844
Lakeshore Park vehicle entry	14,391	1,007	14,320	10,285	N/A	N/A	N/A	N/A	N/A	N/A
Lakeshore Park attendance	35,978	37,488	37,217	25,713	N/A	N/A	N/A	N/A	N/A	N/A
Lakeshore Park picnic shelter rental	120	231	150	166	48	N/A	204	773	433	392
Senior citizens served (1)	79,172	77,687	66,845	65,395	73,015	58,587	50,261	78,623	70,914	90,680
Special event attendance	16,840	18,153	26,026	27,670	26,645	14,321	2,268	5,289	6,512	5,630
Civic Center Rentals	1,058	1,203	916	1,074	747	214	12	104	370	N/A
Civic Center Attendance	33,988	23,023	21,731	22,156	20,135	12,030	284	4,695	N/A	N/A
Novi Theaters - Cast	86		N/A	110	N/A	N/A	N/A	N/A	N/A	N/A
Novi Theaters - Audience	1,705		N/A	1,441	N/A	N/A	N/A	N/A	N/A	N/A
Library (2)	1,700	14/74	14/7	17-1-11	1,7,7,	10,70	10,70	14/7	14/7	14/74
Items circulated	734,643	793,991	833,558	812,025	857,854	719,842	952,505	822,947	836,089	855,872
Book collections	149,941	140,895	141,129	141,638	139,449	138,683	141,928	141,503	137,566	131,909
Audio/Video/CD collections	27,776	29,077	29,737	30,642	30,100	29,193	26,073	23,918	23,639	21,731
Periodical subscriptions										
Requests of Information	207	207	218	203	190	167	166	152	129	123
Youth Summer Reading	115,392	113,778	117,325	116,219	114,709	88,345	67,245	65,317	62,322	81,142
Program participants	2,584		2,362	2,465	2,029	1,338	1,918	2,050	1,956	1,355
Visitors	40,901	46,854	56,026	60,246	75,595	54,334	30,762	23,167		43,672
	392,047	404,979	424,401	488,778	463,818		178,569	348,353	388,677	390,728
Interlibrary loans Water and Sewer	105,588	112,016	115,222	111,236	102,655	74,748	129,224	89,439	90,016	94,113
Customers:										
Residential	13,946		14,220	14,411	13,648	13,856	13,794	14,161	14,250	14,840
Commercial	1,259	1,264	1,239	928	935	936	922	939	943	938
Water (in thousand gallons):										
Purchased from Detroit	1,835,567	2,276,389	2,349,960	2,298,596	2,144,615	2,212,444	2,328,828	2,239,768	2,392,407	2,203,864
Sold to residents	1,811,910	1,963,221	2,231,717	2,159,537	2,106,440	1,958,177	2,180,865	2,042,883	2,097,418	1,999,928
Rates:										
Fixed rate quarterly water	¢	¢ 00.00	¢ = = (	¢ = = = = = = = = =	¢	¢	¢	¢	¢ = ( 00	¢
charge	\$ 57.00	\$ 80.00	\$ 56.00	\$ 56.00	\$ 56.00	\$ 56.00	\$ 56.00	\$ 56.00	\$ 56.00	\$ 56.00
Additional usage per 1,000 gallons	\$ 4.13	\$ 3.05	\$ 3.20	\$ 3.20	\$ 3.26	\$ 3.33	\$ 3.43	\$ 3.43	\$ 3.73	\$ 3.95
Fixed rate quarterly sewer										
charge	\$ 6.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00
Sewer (per thousand gallons of										
water usage)	\$ 4.30	\$ 3.40	\$ 3.60	\$ 3.60	\$ 3.89	\$ 4.01	\$ 4.33	\$ 4.33	\$ 4.72	\$ 5.14
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Source: FY 2023-24 Comprehensive Annual Financial Report; pg 190-195

# Glossary

The Annual Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Annual Budget Document in understanding these terms, this glossary has been included.

Accrual Basis of Accounting: A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Activity: Cost center within a fund or department to which specific expenses are to be allocated.

Ad Valorem: Tax imposed at a percentage rate of the value as stated.

ADA: Abbreviation for Americans with Disabilities Act.

**Appropriation:** An authorization made by the City Council, which permits officials to incur obligations against, and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

Assessed Valuation: The estimated value placed upon real and personal property by the City Assessor. Assessed value is required to be at 50% of true cash value.

Assets: Property owned by the City, which has monetary value.

**Audit:** A systematic examination of resource utilization concluding in a written report. It is a test of management's internal controls and is intended to ascertain whether financial statements fairly present financial positions and results of operations.

BAR: Abbreviation for budget amendment request.

ACFR: Abbreviation for Annual Comprehensive Financial Report.

Base Budget: The budget predicted on maintaining the existing level of service.

**Bond (Debt Instrument):** A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital improvements.

**Budget (Operating):** A plan of financial operations embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term is also sometimes used to denote the officially approved expenditure ceiling under which the City and its departments operate.

**Budget Calendar:** The schedule of key dates or milestones that the City follows in the preparation and adoption of the budget.

**Budgetary Control:** The level at which expenditures cannot legally exceed the appropriated amounts.

**Budgeted Funds:** Funds that are planned for certain uses. The budget document that is submitted for Council approval is composed of budgeted funds.

**Capital Outlay:** A disbursement of money, which results in the acquisition of or addition to fixed assets. The item must have a purchase price greater than \$5,000 and have a useful life of more than one year.

**Cash Management:** The management of cash necessary to pay government services while investing idle cash in order to earn interest. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds safely in order to achieve the highest interest on temporary cash balances.

CIP: Abbreviation for Capital Improvement Program.

**Component Unit**: A governmental component unit is a legally separate organization for which the elected officials of the primary government are financially accountable.

**Contingency:** An estimated amount of funds needed for deficiency or emergency purposes. An annual appropriation to cover short falls in revenue and/or underestimation of expenditures. Under Michigan law, to be used contingencies must be moved to a more distinctive appropriation by a budget amendment.

**Contractual Services:** Items of expenditure from services that the City receives from an outside company. Heating and cooling mechanical services, maintenance, custodial services and support for the City owned telephone systems are examples of contractual services.

**CPI:** Abbreviation for Consumer Price Index. Renamed the Inflation Rate Multiplier (IRM).

Current Taxes: Taxes that are levied and due within one year.

**CVTRS:** Abbreviation for City, Village, and Township Revenue Sharing program.

**Debt Service:** The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

**Department:** A major administrative division of the City, which indicates overall management responsibility for an operation of a group of related operations within a functional area.

**Depreciation:** That portion of the cost of a capital asset, used during the year to provide service.

**Enterprise Fund:** A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. Enterprise funds are established for services such as water and sewer.

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year.

**Expenditure:** The cost of goods delivered and services rendered, whether paid or unpaid.

**Expense:** The cost of goods delivered and services rendered, whether paid or unpaid in the Enterprise Funds.

Fiduciary Fund: Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, organizations, other governments or other funds. **Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts for the purpose of carrying on specific activities or attaining certain objectives.

**Fund Balance:** The excess of an entity's assets over liabilities. A negative fund balance is sometimes called a deficit.

GAAP: Abbreviation for Generally Accepted Accounting Principles.

GASB: The Governmental Accounting Standards Board, which provides direction in accounting and reporting requirements for units of government.

**General Fund:** The largest fund within the City, the General Fund accounts for most of the financial resources of the government that may be used for any lawful purpose. General Fund revenues include property taxes, licenses and permits, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public works and general administration.

**General Obligation Bonds:** When the City pledges its full faith and credit to the repayment of the bonds it issues, those bonds are general obligation (G.O.) bonds. Issuance of these bonds requires a citywide election and is usually repaid by an ad valorem property tax levy.

**GFOA:** Acronym for Government Finance Officers Association. The purpose of the GFOA is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

GIS: Abbreviation for Geographic Information System.

**Governmental Fund:** Governmental funds are "used to account for activities primarily supported by taxes, grants, and similar revenue sources." Within the category of Governmental Funds, there are five types: General Fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

**Headlee Amendment:** The Headlee Amendment places an upper limit on the total amount of property taxes a city can collect in the fiscal year. This constitutional amendment limits the growth in taxable value attributed to market adjustment (excluding new construction) to the growth in the consumer price index (CPI). If this situation occurs, the operating millages, which are applied to the taxable value, must be reduced to compensate for any increase in excess of the CPI.

**Headlee Override:** A Headlee override is a vote by the electors to return the millage to the amount originally authorized via charter, state statute, or a vote of the people, and is necessary to counteract the effects of the Headlee Rollback.

**Headlee Rollback:** The term Headlee Rollback became part of municipal finance lexicon in 1978 with the passage of the Headlee Amendment to the Constitution of the State of Michigan of 1963. The Headlee Amendment requires a local unit of government to reduce its millage when annual growth on existing property is greater than the rate of inflation (IRM-CPI). As a consequence, the local unit's millage rate is "rolled back" so that the resulting growth in property tax revenue, community-wide, is not more than the rate of inflation.

Inflation Rate Multiplier (IRM): State of Michigan term for CPI computation in the Headlee computation.

Investment: Securities purchased and held for the production of income in the form of interest.

**Leveraged Funds:** Borrowed funds to reap a greater gain than is otherwise possible. Take on debt to achieve a goal faster than it is able to with equity capital alone.

Liabilities: Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

Litigation: The process of taking an argument between people or groups to a court of law.

Long Term Debt: Debt with a maturity of more than one year.

**Major Fund:** Major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

Maturities: The date on which the principal or stated values of investments or debt obligation mature and may be reclaimed.

**MERS:** The Michigan Municipal Employees Retirement System is a multiple- employer statewide public employee retirement plan created to provide retirement and survivor and disability benefits to local government employees.

Millage: A rate (as of taxation) expressed in mills per dollar.

MIOSHA: Abbreviation for Michigan Occupational Safety and Health Administration.

**MLGBC:** Acronym for the Michigan Local Government Benchmarking Consortium. MLGBC is a program designed to bring together cities, townships, villages and counties from across Michigan and produce meaningful and relevant performance measures for the purpose of benchmarking and multijurisdictional performance comparisons. Performance measures cover 14 service areas.

**Modified Accrual Basis of Accounting:** Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar obligations, which should be recognized when due.

**OPEB:** Abbreviation for Other Post-Employment Benefits.

**Other Charges:** An expenditure object within an activity, which includes professional services, utilities, rents, and training for example.

PASER: Abbreviation for Pavement Surface Evaluation and Rating System.

Per Capita Basis: Per unit population.

**Permanent Fund:** A permanent fund classified as a restricted true endowment fund. Put simply, a permanent fund may be used to generate and disburse money to those entitled to receive payments by qualification or agreement. The purpose of the fund is to summarize equity used to permanently generate payments to maintain some financial obligation. A permanent fund can also be defined if the money is used to report the status of a restricted financial resource. The resource is restricted in the sense that only earnings from the resource are used and not the principal.

**Personnel Services:** An expenditure object within an activity, which includes payroll and all fringe benefits.

**Proprietary Fund:** A proprietary fund is used in governmental accounting to account for activities that involve business-like interactions, either within the government or outside of it. These activities are similar to what would be found in the private sector, so the reporting resembles what would be used by a private business

**PRV:** Pressure Reducing Valve for maintaining water pressure levels.

**Revenue:** An addition to the assets of a fund, which does not increase a liability, does not represent the recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital in an enterprise.

**RRASOC:** Abbreviation for Regional Recycling Authority of South Oakland County.

**SEMCOG:** South East Michigan Council of Governments.

**SEV:** Abbreviation for State Equalized Value.

**Special Assessment Fund:** Special Assessment Funds are used to account for the construction and financing of public improvements benefiting a limited number of properties. Assessments are repaid over a number of years with interest.

**Supplies:** An expenditure object within an activity that includes all supplies that have a useful life of less than one year and/or a purchase price of less than \$1,000 dollars.

**Taxable Value:** This is a value used as a base for levying property taxes. It was established by a state constitutional amendment. Taxable value limits increases in value attributed to market adjustment. The increase is limited to the lesser of the actual increase, the rate of inflation as established by the consumer price index, or 5%. When property changes ownership, the value returns to 50% of true cash value.

**Transfers In/Out:** A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

**Trust and Agency Fund:** Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, organizations, other governments, or other funds.

Water and Sewer Fund: This enterprise fund is used to account for the provision of water and sewer services to the customer financed primarily by user charges.

# Fund Structure

Governmental Funds			
* General Fund	* Special Revenue Funds		
# 101 - General Fund	202 - Major Street		
	203 - Local Street		
	204 - Municipal Street		
Debt Service Fund	208 - Parks, Recreation, and Cultural Services		
371 - 2016 Library Construction Debt	211 - Drain		
	213 - Tree		
	226 - Rubbish Collection		
Capital Project Funds	262 - Forfeiture		
# 401 - Capital Improvement Program (CIP)	271 - Library		
409 - Gun Range Facility	272 - Library Contribution		
418 - Special Assessment Revolving	274 - Community Development Block Grant		
445- Public Improvement	284 - Opioid Settlement Fund		
463 - PEG Cable	281 - West Oak St. Street Lighting		
	286 - West Lake Drive Street Lighting		
	287 - Town Center St. Street Lighting		
Permanent Fund			
152 - Drain Perpetual Maintenance			

#### **Proprietary Funds Internal Service Fund Enterprise Funds** 570 - Ice Arena 677 - Self Insurance Health Care 574 - Senior Housing 592 - Water and Sewer **Component Units Fiduciary Funds** ^ 244 - Economic Development Corporation ^ Custodial Funds ^ 246 - Corridor Improvement Authority (CIA) 701 - Agency 703 - Tax Pension & Other Post Employment Benefit Trust Fund 737 - Retiree Health Care Benefits

\* Requires Budget

# Major Fund

^ Funds NOT Appropriated, but included in the audited financial statements

### **Appropriated Funds**

Annual budgets are legally adopted for the General Fund and Special Revenue Funds as required by the State's Uniform Budgeting and Accounting Act. In addition, although not required by law, budgets are prepared for the City's Debt Service, Capital Projects, Permanent, Enterprise, Internal Service, and Pension & Other Post Employment Benefit Trust Funds. These budgets are prepared for financial management and project control purposes.

# Fund Types

The accounts of the City are organized by funds and account groups, each of which is considered a separate accounting entity. Funds are established to segregate specific activities or objectives of a government in accordance with special regulations, restrictions or limitations. The various funds are grouped into generic fund types in four broad fund categories as follows:

## **Governmental Funds**

**General Fund:** The General Fund contains the records of the ordinary activities of the City that are not accounted for in another fund. General Fund activities are financed by revenue from general property taxes, state-shared revenue and other sources.

**Special Revenue Funds:** Special Revenue Funds are used to account for the proceeds of earmarked revenue from financing activities requiring separate accounting because of legal or regulatory provisions.

**Debt Service Funds:** Debt Service Funds are used to account for the annual payment of principal and interest concerning certain long-term debt other than debt payable from the operations of an enterprise fund.

**Capital Project Funds:** Capital Project Funds are used to account for the development of capital facilities other than those financed by the operations of the enterprise funds.

**Permanent Funds:** Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

## **Proprietary Funds**

**Enterprise Funds:** Enterprise Funds are used to account for the results of operations that provide a service to citizens financed by a user charge for the provision of that service. Besides normal operations, the Water and Sewer Fund provides for capital investment, which is funded by a one-time connection charge.

**Internal Service Funds:** Internal Service Funds are used to track goods or services shifted between departments on a cost reimbursement basis.

## Fiduciary Funds

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, organizations, other governments or other funds.

## Component Units

A governmental component unit is a legally separate organization for which the elected officials of the primary government are financially accountable.

## **Fund Descriptions**

**General Fund:** The General Fund is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund includes police, fire, planning, engineering, building inspection, neighborhood services, public works, assessing, and internal services such as information technology and finance. The two primary sources of revenue for this fund are general property taxes and State Shared Revenue. In addition, the General Fund also receives revenue from licenses and permits, grants, fines and forfeitures and interest on investments.

## SPECIAL REVENUE FUNDS

**Major Street Fund:** The Major Street Fund's purpose is to account for expenditures associated with the construction and maintenance needs of the Major Street portion (as defined by State Act 51) of the City's street network. Financing is primarily provided by the City's share of State gas and weight taxes.

**Local Street Fund:** The Local Street Fund's purpose is to account for expenditures associated with the construction and maintenance needs of the City's Local Streets. Financing is provided by the City's share of State gas and weight taxes and transfers from other funds.

**Municipal Street Fund:** The Municipal Street Fund is used to enhance the Major and Local Street Funds, and to provide matching funds for County roads. This fund accounts for a City Charter authorized property tax millage to supplement the Major and Local Street Funds that have limited resources due to the reliance on the State gas and weight tax.

**Parks, Recreation, and Cultural Services Fund:** The departments within this fund administer all parks, recreation and cultural services operations, including strategic direction, policy development, resource identification, and serves as the liaison to the Parks, Recreation and Cultural Services Commission and the Novi Parks Foundation.

**Drain Fund:** This fund includes a special property tax millage that was approved for the purpose of improving and maintaining the City's regional and arterial detention system.

**Tree Fund:** This fund was established to cover most of the cost of City tree replacement and future maintenance costs. Proceeds vary from year to year and come from fines, fees paid by developers and street tree maintenance charges pursuant to the City Charter and Code of Ordinances.

**Rubbish Collection Fund:** The Rubbish Collection Fund records the activity related to the City of Novi trash/recycle program which began in July 2016. The City bills for half of the annual service on the July tax bill and the balance of the service is placed on the December tax bill.

**Forfeiture Fund:** This fund records all receipts and expenditures relating to Federal, State, Local and OWI, forfeited and legally restricted, funds relating to narcotic trafficking, money laundering, State laws and ordinances.

**Library Fund:** Novi Public Library provides the resources and programs to support the educational, cultural, informational and recreational needs of its diverse community. The Library supports intellectual freedom and access to information resources for all, while maintaining the privacy of its patrons and providing a safe and secure environment. The Library is funded primarily from property taxes in accordance with a special City Charter millage.

**Library Contribution Fund:** In May 2004, the City of Novi's Library received a generous gift of \$1,000,000 from Charles and Myrtle Walker for use in the replacement or expansion of the then existing Library building. The Library Board also entered into a Library Building Fund Gift Agreement with the Walker family to encourage additional donations. The library has continued to receive donations. As of January 1, 2014, the restrictions on the use of these funds expired.

**Community Development Block Grant (CDBG) Fund:** This fund records federal grant monies passed through to the City from Oakland County. These funds are used to support the youth assistance program, minor home repair program, Haven, and emergency services.

**Opioid Settlement Fund**: The Opioid Settlement Fund is to account for the opioid settlement payments from opioid manufacturers, distributors, and pharmacies to settle various lawsuits against their companies across the US. The majority of funds must be spent on opioid remediation including; addressing the misuse and abuse of opioid products, treat or mitigate opioid use or related disorders and mitigate other alleged effects of, including on those injured as a result of, the opioid epidemic.

**Street Lighting (West Oaks Street) Fund:** This fund was established by a vote of the City Council to account for a special assessment levy to provide street lighting to West Oaks Street.

**Street Lighting (West Lake Drive) Fund:** This fund was established by a vote of the City Council to account for a special assessment levy to provide street lighting to West Lake Drive.

**Street Lighting (Town Center Street) Fund:** This fund was established by a vote of the City Council to account for a special assessment levy to provide street lighting to Town Center Street.

#### **DEBT FUNDS**

**2016 Library Construction Debt Fund:** This fund was established to account for annual debt service payments for a bond that was issued to construct a new library building. The annual debt service is paid from property tax collections authorized by a voter approved millage. The last debt service payment will be paid in fiscal year ending 2027.

#### PERMANENT FUNDS

**Drain Perpetual Maintenance Fund:** A citizen's committee has been established to oversee the building and maintenance of the drain system. This fund was initially created with allocations from the Drain Fund. Additional revenue has come from tap fees for properties connecting to regional systems. The intent is to build an investment base in which earnings will eventually cover the cost of maintaining the system and reduce or eliminate the need for the Drain Fund millage.

#### **CAPITAL PROJECT FUNDS**

**Capital Improvement Program (CIP) Fund:** The Capital Improvement Program (CIP) Fund's purpose is to track activity related to the voter approved CIP millage which was passed on August 2, 2016. This millage is not to exceed the annual rate of 1.0 mills for a period of 10 years. The uses of the CIP millage funds include but are not limited to parks and facilities, land acquisition, pathways, and apparatus (such as fire truck or heavy equipment). These funds shall not be used for operations or payroll. These funds shall include revenues from the sale of equipment, vehicles, and land originally purchased within this fund. The first levy for this millage was July 1, 2017.

**Gun Range Facility Fund:** As of July 1, 2014, the City Council has elected to place the gross revenue from users of the gun range facility (previously in the General Fund) into a separate capital project fund to be used toward planned future capital improvements.

**Special Assessment Revolving Fund:** This fund is used to account for the construction of capital assets funded in whole or part by long-term special assessment debt. The city has self-funded previous projects and has elected to maintain the cumulative interest as well as the initial General Fund contribution in this fund. All future uses of this fund will be determined as part of the city's annual capital improvement plan (CIP plan).

**PEG Cable Capital Fund:** As of September 2019, the revenues related to PEG Cable have been placed into this separate capital project fund to be used toward planned future capital improvements.

#### **ENTERPRISE FUNDS**

**Ice Arena Fund:** The Novi Ice Arena opened in 1998 to provide ice skating services to Novi residents and other local communities. The facility is self-supporting and strives to generate positive cash flow under contract with Suburban Arena Management – Novi LLC, a third party vendor.

**Senior Housing Fund:** Meadowbrook Commons is an older adult housing community owned by the City of Novi and managed by a contractual management company. Financing for this project was provided through bonds issued by the Building Authority. The total construction cost was \$12.5 million and all operational expenses and the bond debt retirement are covered by rental revenue.

**Water and Sewer Fund:** The City of Novi takes pride in providing safe and efficient water distribution and sanitary sewage collection systems. The City has taken steps to further improve infrastructure, as recommended by the Water Distribution Study and Master Plan Update, the sanitary sewer Capacity, Management, Operations and Maintenance Program (CMOM) and as otherwise determined to be necessary. These programs have allowed the City to fully examine the current operation of the City's utility-based infrastructure and provide recommendations for improvements to the water distribution and sanitary sewage collection systems.

#### **INTERNAL SERVICE FUNDS**

**Self Insurance Healthcare Fund:** This fund's purpose is to track any health insurance claims through a HAP administered plan as of January 1, 2020. Individual funds are charged premium based insurance rates called "illustrative rates" and the surplus at the end of the year remains in this fund and is used to offset future insurance costs (after claims reserve balances are met). The illustrative rates are adjusted annually by our insurance consultant based on current market rates and our specific claims history.

### FIDUCIARY FUNDS

**Retiree Health Care Benefits Fund:** The Retiree Health Care Benefits Fund accounts for medical benefits provided to retirees and is funded through contributions from the various funds of the City as a percentage of payroll.

### **COMPONENT UNITS**

**Economic Development Corporation Fund**: The Economic Development Corporation of the City of Novi (the "Corporation") was created to provide means and methods for the encouragement and assistance of industrial and commercial enterprises in relocating, purchasing, constructing, improving, or expanding within the City so as to provide needed services and facilities of such enterprises to the residents of the City. The Corporation's governing body is selected by the City Council. The Corporation is reported within the component unit column in the government-wide financial statements. It is reported in a separate column to emphasize that it is legally separate from the City. The Corporation does not issue a separate financial report.

**Corridor Improvement Authority (CIA) Fund:** The Corridor Improvement Authority of the City of Novi (the "CIA") was created by the City in January 2018 as a funding mechanism for corridor improvements on either side of Grand River Avenue from Wixom Road to Haggerty Road. A CIA is authorized under the Corridor Improvement Authority Act (PA 280 of 2005) and is governed by a Board of Directors whose primary purpose is to correct and prevent deterioration and promote economic growth within the corridor.

# FINANCIAL POLICIES

The City of Novi's financial policies provide a consistent framework for sound fiscal management. These long-standing principles guide City Council and administration in decision-making, support the development of a balanced budget, and help evaluate current operations and future initiatives regardless of changing economic conditions.

## Fund Balance Policies

On September 26, 2011, the City Council adopted by resolution the following fund balance/reserve policies:

- The City will establish a reserve to pay for expenditures as a result of unforeseen emergencies or for shortfalls caused by revenue declines.
- The City will seek to maintain a diversified and stable revenue system to shelter itself from short-run fluctuations in any one revenue source.
- The City will attempt to obtain additional revenue sources to insure a balanced budget.
- The City will follow an aggressive policy of collecting revenue.
- The City will establish all user charges and fees at a level considering the cost (operating, direct, indirect and capital) of providing the service.
- The City will establish reserves to comply with the terms and conditions of the debt instruments used to finance capital improvement projects.
- The City will review fund balance/reserves annually during the budget process.
- In the event the level of expenditures exceeds the estimated appropriations, the City will create a plan to replenish fund balance/reserves within three years by controlling operating expenditures, adjusting operations and/or dedicating excess or specific revenue sources.

## **General Fund**

For the General Fund, the reserve will be maintained at a minimum of approximately 25-33 percent of the budgeted expenditures as adopted by City Council Resolution, October 28, 2024. In the event that circumstances arise causing the fund balance to fall below 25%, a plan will be put in place to replenish the balance during the subsequent three years. Additional reserves can be designated for a specific purpose as identified by City Council during the budget process. Fund balance will be established to:

- Provide a fund or reserve to meet emergency
   FB as % of expense expenditures
- Provide cash to finance expenditures from the beginning of the budget year until general property taxes or other revenues are collected
- Demonstrate financial stability and therefore preserve or enhance its bond rating, thereby lowering debt issuance costs;
- Accumulate sufficient assets to make designated purchases;
- Avoid short-term borrowing and associated interest costs.

As part of the budget process excess fund balance may be used to reduce liabilities or fund expenditures of the next fiscal period.

FB as % of expenses	
25% or below	Action Required
<b>26</b> %	
<b>27</b> %	
<b>28</b> %	
<b>29</b> %	Target Range
<b>30</b> %	
<b>31</b> %	
<b>32</b> %	
33% or greater	Action Required

## Street Funds (Major, Local and Municipal Street)

The City's fund balance for the street funds will be established within a minimum range of 10-20%, individually and collectively amongst the three funds, to cover extraordinary maintenance events (i.e. unusual winter maintenance events, emergency reconstruction, etc.), and contingencies for budgeted construction projects. In addition, the City may establish a designation for capital projects in excess of \$1.5 million, to be completed in future years based on the capital improvement program.

## Parks, Recreation and Cultural Services Fund

The fund balance for the Parks, Recreation and Cultural Services Fund will be established within a minimum range of 12-22% of fund annual budgeted expenditures, since this fund is similar to the General Fund in terms of covering operations. This fund reports two major sources of revenue: special voted property tax millage and program revenue. The City may establish a designation for capital projects in excess of \$300,000; to be completed in future years based on the capital improvement program.

#### Tree Fund

The fund balance for the Tree Fund will be maintained at a minimum of \$500,000 for purposes of establishing a contingency or allowance in the event of some natural disaster impacting the City's tree inventory (e.g. severe storms, straight-winds; diseases; or infestations).

#### **Revenue Policies**

The City will estimate its annual revenue by a conservative, objective and analytical process.

The City will review fees and charges annually. It will attempt to design and/or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

Non-recurring revenue will be used only to fund non-recurring expenditures.

### **Capital Improvements Policies**

The City will develop a multi-year plan for capital improvements, update it annually and make all capital improvements identified in the plan to the extent possible. The City Charter was adopted with a low operating millage, with the understanding that major capital expenditures, if not otherwise provided for, would be financed by bond issues and related special millage.

The City's plan includes large capital purchases and construction projects costing more than \$25,000. A Capital Improvement Program, as defined in this document, includes real property expenditures greater than \$25,000 that have a life expectancy of at least five years and personal property items costing more than \$25,000 with a life expectancy of at least one year.

The City will maintain its physical assets at a level adequate to protect the City's capital investment and to reduce future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital plant and equipment from current revenues where possible.

The City will use the following criteria to evaluate the relative merit of each capital project:

- Projects specifically included in an approved replacement schedule will receive priority consideration.
- Projects will be evaluated as to the impact on the operating budget; those that reduce the cost of operations or energy consumption will receive priority consideration.

## Investment Policies

The City's investment objectives in priority order are: Safety, Liquidity, and Yield.

Disbursement, collection, and deposit of all funds will be managed to insure that all cash is invested promptly until needed.

The City will strive to maximize the return on the portfolio, with the primary objective of preserving capital by prudent investment practices.

For the City's complete investment policies please contact the Finance Department.

### **Debt Policies**

City of Novi, as a home rule unit, presently has a statutory limit on the amount of general obligation debt outstanding. The limit on the outstanding indebtedness cannot exceed 10% of the equalized assessed valuation.

The Debt Policy approved by the City Council in March 2013 puts forth these additional debt limits:

- The City's net bonded indebtedness incurred for all public purposes should not exceed \$2,500 per capita.
- Debt service payments are limited to 20% of the combined operating and debt-service fund expenditures.
- Municipal securities issued for capital improvement purposes shall not exceed 5% of the state equalized valuation of the property assessed in the City of Novi.

In addition, the City will maintain a sound relationship with all bond-rating agencies and will keep them informed about our current capital projects. General obligation debt will not be used for enterprise activities.

The maturity date for any debt may not exceed the reasonably expected useful life of the project so financed. Debt service for property tax supported obligations is structured to fit within the City's annual property tax levy budget for the repayment of principal and interest. When it is deemed to be in the best interest of the City, the City will consider refunding outstanding bonds.

Accounting, Auditing and Financial Reporting Policies

An independent audit will be performed annually.

The City will produce annual financial reports following Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

The City will maintain strong internal audit controls.

### Grant Policies

The City Manager's Office reviews and approves department requests to pursue grants.

Completed applications requiring a local match are presented for approval to City Council. The approval includes financing mechanism and required matching funds.

Upon notice of grant award City Council approves budget and formal acceptance.

The Finance Department works with the initiating department for proper reporting and program monitoring.

## Purchasing Policies

The Purchasing Division is responsible for the administration of the procurement process for the supplies, materials and equipment required for the operation and maintenance of the City's departments and facilities.

- Purchases will be made in accordance with federal, state and municipal requirements.
- Purchases will be made in an impartial, economical, competitive, and efficient manner.

**PURCHASES OR CONTRACTS UNDER \$5,000** For expenditures of less than \$5,000, Department Heads are authorized to make the purchase. It is the responsibility of the Department Head to ensure the quality of goods/services and that competitive prices are received. Verbal quotes are acceptable.

**PURCHASES OR CONTRACTS BETWEEN \$5,000 - \$24,999** For expenditures over \$5,000, it is the individual Department Head's responsibility to assure that a competitive price is received. At least three written quotations must be obtained, unless the Department Head can establish to the satisfaction of the Purchasing Department that there are not 3 qualified vendors, in which case as many quotations as can be secured are required. Quotations are to be maintained by the individual departments.

If you do not choose the lowest cost, you must include an explanation. Factors including, but not limited to, product quality, serviceability, delivery, and other considerations of a similar kind normally relevant to the exercise of good business judgment shall constitute sufficient and good cause on which to base such decisions.

**PURCHASES OR CONTRACTS OF \$25,000 AND OVER** Goods and services with a dollar value of \$25,000 or more shall be procured by the formal sealed bid process. Engineering services for projects that are awarded using the Agreement for Professional Engineering Services Public Projects to the prequalified firms on a rotating basis do not require formal sealed bids.

**CAPITAL PURCHASES** All Capital Purchases require PRIOR approval. CAPITAL is defined as: ANY ITEM WITH A COST OF \$25,000 OR MORE AND HAS A LIFE OF ONE (1) YEAR OR MORE. Capital purchases of \$25,000 or greater require a Purchase Order.

## Role of the Budget

The budget provides the annual financial plan for the management of the City's affairs. The document compiles the financial data needed to support Novi's comprehensive decision making/policy development process. This Budget is based on the City Council Strategic Goals, the Capital Improvements Program, the City's financial policies, past City Council direction, and City Manager and departmental review of operations.

### **Budget Strategy**

The current financial plan is based upon Council direction and current revenue constraints. These factors govern the stewardship of public funds and reflect the following principles:

- Basic services will be maintained at least at current levels and will be funded adequately.
- Program costs will reflect a true picture of the cost of operations. Depreciation will not be included in program costs (except in the enterprise funds) and some City-wide expenses will be separated from program expenditures for ease of administration.
- Program services will be provided in the most efficient method while meeting the needs of the public.
- Necessary infrastructure improvements will be undertaken to meet needs.
- Revenue will be estimated at realistic levels.

- Reserves will be programmed at appropriate levels to protect the City from future uncertainties.
- The budget will comply with provisions of the State Constitution, City Charter, Municipal Code and sound fiscal policy.

## Definition of Balanced Budget

A balanced budget is a basic budgetary constraint intended to ensure that the City does not spend beyond its means. On April 3, 2024, the Novi City Council defined a balanced budget to be one in which revenues equal expenses and staff must account for prior pull ahead items so that fund balance is not impacted by prior pull-ahead items.

## Impact of Capital Budget on the Operating Budget

As new policies and programs are approved, both the operating and capital budgets are impacted. For example, an increase in service levels approved as part of the operating budget would have long-term effects on the Capital Improvements Program. Conversely, a restrictive change to the use of long-term debt would slow capital programs.

Regardless of the difference between the operating and capital budgets, the two are interdependent. Budgetary policy states that all foreseeable operating costs related to capital projects be estimated and provided for as part of the review process associated with the Capital Improvements Program. In addition, departments are required to include costs associated with operating and maintaining capital projects that are requested for the upcoming year.

For additional information pertaining to the capital budget, please see the "Capital Improvements Program and Debt" section of this document.

### Legal Level of Budget Control

The annual adopted budget provides a basis of control over financial operations. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the approved budget. Activities of the General Fund and Special Revenue Funds are included in the annual approved budget. The level of budgetary control (that is the level at which expenditures cannot exceed the appropriated amount) is established by function within each individual fund.

### Independent Audit

State statutes and the City Charter require an annual audit of all accounts of the City by certified public accountants selected by the City Council. Rehmann Robson, LLC has fulfilled this requirement. The auditor's report is included in the City's Annual Comprehensive Financial Report (ACFR) and is available to the public.

	BUDGET CALENDAR
July - September	Departments compile Capital Improvement Program requests, Capital Outlay requests, Light-Duty Vehicle requests, and Service Improvement requests for Finance Department review
October	Departments data enter Operating Budgets in BSA General Ledger (including memberships & dues, conferences & workshops, and temporary salaries) for Finance Department review
November	Department Budget Meetings with City Manager's Office and Finance Department
January	<ul> <li>Capital Improvement Program (CIP) online database completed by Finance Department and GIS Department</li> <li>City Council Budget Goal Setting Session</li> <li>Library Provides 271 Fund, 272 Fund, and Historical Commission budgets to Finance</li> <li>CIP Committee Meeting</li> </ul>
February	<ul> <li>Finance compiles City Manager Recommended Budget Document for City Manager review</li> <li>Planning Commission Meeting - CIP Public Hearing and Adoption</li> </ul>
March	Finance provides City Manager Recommended Budget Document to Community Relations Department for editing and printing
April	<ul> <li>City Manager Recommended Budget Document provided to City Council for review</li> <li>City Council Budget Session(s)</li> <li>City Manager Recommended Budget Document updated by Finance Department to reflect City Council input from Budget Sessions</li> </ul>
Мау	<ul> <li>City Council Meeting - Budget Public Hearing</li> <li>City Council Meeting - Adoption of budget, adoption of millage rates, and acknowledgment of multi-year budget</li> </ul>
June	<ul> <li>Finance provides Adopted Budget Document to Community Relations Department for editing, printing, and inclusion on City website</li> <li>Adopted Capital Improvement Program (CIP) online database finalized by Finance Department and GIS Department</li> </ul>
	FY 2025-26 begins July 1, 2025 and ends June 30, 2026

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# ICMA CODE OF ETHICS

The mission of ICMA is to create excellence in local governance by developing and fostering professional local government management worldwide. To further this mission, certain principles, as enforced by the Rules of Procedure, shall govern the conduct of every member of ICMA, who shall:

- We believe professional management is essential to effective, efficient, equitable, and democratic local government.
- Affirm the dignity and worth of local government services and maintain a deep sense of social responsibility as a trusted public servant.
- Be dedicated to the highest ideals of honor and integrity in all public and personal relationships in order that the member may merit the respect and confidence of the elected officials, of other officials and employees, and of the public.
- Serve the best interests of all community members.
- Submit policy proposals to elected officials; provide them with facts, and technical and professional advice about policy options; and collaborate with them in setting goals for the community and organization.
- Recognize that elected representatives are accountable to their community for the decisions they make; members are responsible for implementing those decisions.
- Refrain from all political activities which undermine public confidence in professional administrators. Refrain from participation in the election of the members of the employing legislative body.
- Make it a duty continually to improve the member's professional ability and to develop the competence of associates in the use of management techniques.
- Keep the community informed on local government affairs. Encourage and facilitate active engagement and constructive communication between community members and all local government officials.
- Resist any encroachment on professional responsibilities, believing the member should be free to carry out official policies without interference, and handle each problem without discrimination on the basis of principle and justice.
- 11. Manage all personnel matters with fairness and impartiality.
- Public office is a public trust. A member shall not leverage his or her position for personal gain or benefit.

Adopted by the ICMA Executive Board in 1924, and most recently revised by the membership in April 2023.



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# **Declaration of Ideals**

Members of the International City/County Management Association dedicate themselves to the faithful stewardship of the public trust and embrace a shared ideal of management excellence.

The International City/County Management Association (ICMA) was founded with a commitment to the preservation of the values and integrity of representative local government and local democracy and a dedication to the promotion of efficient and effective management of public services. To fulfill the spirit of this commitment, ICMA works to maintain and enhance public trust and confidence in local government, to achieve equity and social justice, to affirm human dignity, and to improve the quality of life for the individual and the community. Members of ICMA dedicate themselves to the faithful stewardship of the public trust and embrace the following ideals of management excellence, seeking to:

- Provide an environment that ensures the continued existence and effectiveness of representative local government and promotes the understanding that democracy confers privileges and responsibilities on each citizen.
- Recognize the right of citizens to influence decisions that affect their well-being; advocate a forum for meaningful citizen participation and expression of the political process; and facilitate the clarification of community values and goals.
- Respect the special character and individuality of each community while recognizing the interdependence of communities and promoting coordination and cooperation.
- Seek balance in the policy formation process through the integration of the social, cultural, and physical characteristics of the community.
- Promote a balance between the needs to use and to preserve human, economic, and natural resources.
- Advocate equitable regulation and service delivery, recognizing that needs and expectations for public services may vary throughout the community.
- Develop a responsive, dynamic local government organization that continuously assesses its purpose and seeks the most effective techniques and technologies for serving the community.
- Affirm the intrinsic value of public service and create an environment that inspires excellence in management and fosters the professional and personal development of all employees.
- 9. Seek a balanced life through ongoing professional, intellectual, and emotional growth.
- Demonstrate commitment to professional ethics and ideals and support colleagues in the maintenance of these standards.
- Take actions to create diverse opportunities in housing, employment, and cultural activity in every community for all people.

## **RESOLUTION OF ADOPTION OF 2025 MILLAGE RATES**

WHEREAS, the City Council has agreed to keep the City's total millage rate of 10.5376 mills unchanged from last year (2024) levy and

WHEREAS, that these levies are being placed on a diversified tax base that has increased slightly as anticipated in the financial plan, and

WHEREAS, a public hearing was also held on May 5, 2025 on 2025 millage rates and the 2025-2026 budget,

**NOW THEREFORE, IT IS THEREFORE RESOLVED** that to finance the level of services established for the 2025-2026 fiscal-year, and to meet specific debt obligations of the City that the following millages are authorized to be spread:

General Operating	4.7390	
Public Act 359 - Advertising	0.0095	
Municipal Street	1.4162	
Public Safety	1.3485	
Parks and Recreation	0.3639	
Drain	0.6358	
Capital Improvement	0.9491	
Library	0.7285	
2008 Library Construction Debt	0.3471	

#### CERTIFICATION

I hereby certify that the foregoing is a true and complete copy of a resolution adopted by the City Council of the City of Novi, County of Oakland, and State of Michigan, at a regular meeting held this 5th day of May, 2025, and that public notice of said meeting was given pursuant to and in full compliance with Act No. 267, Public Acts of Michigan, 1976, and that the minutes of said meeting have been kept and made available to the public as required by said Act.

Cortney Hanson, City Clerk City of Novi

## RESOLUTION OF ADOPTION FISCAL-YEAR 2025-2026 BUDGET AND ACKNOWLEDGING THE MULTI-YEAR BUDGET INCLUDING PROJECTIONS OF FUTURE FISCAL-YEARS 2026-2027 AND 2027-2028

WHEREAS, the City Manager's recommended budget is based upon City Council's strategic themes and goals which were discussed, along with property tax projections from the City Assessor, and

**WHEREAS**, this budget has incorporated the CIP plan as approved by the City's Planning Commission at the public hearing held on February 26, 2025, and

**WHEREAS**, pursuant to Section 8.3 of the Novi City Charter, a detailed revenue and expenditure plan has been presented in accordance with all applicable City, State and Federal Statutes, and

WHEREAS, the City Council passed amendments to the recommended budget during the April 16, 2025 Special Budget Meeting, and

WHEREAS, a public hearing was also held on May 5, 2025 on the recommended budget, and

WHEREAS this budget takes into consideration the City's Multi-Year Budget and financial planning through fiscal-year 2027-2028, and

**NOW THEREFORE, IT IS THEREFORE RESOLVED** that the fiscal year 2025-26 attached budget is adopted and that the City Council acknowledges the Multi-Year Budget, Including Projections of Future Fiscal-Years 2026-2027 and 2027-2028 as part of this resolution.

#### CERTIFICATION

I hereby certify that the foregoing is a true and complete copy of a resolution adopted by the City Council of the City of Novi, County of Oakland, and State of Michigan, at a regular meeting held this 5<sup>th</sup> day of May, 2025, and that public notice of said meeting was given pursuant to and in full compliance with Act No. 267, Public Acts of Michigan, 1976, and that the minutes of said meeting have been kept and made available to the public as required by said Act.

sitney Hanson

Cortney Hanson, City Clerk City of Novi