

**SPECIAL MEETING OF THE COUNCIL OF THE CITY OF NOVI  
MONDAY, JANUARY 13, 2018 AT 9:00 A.M.  
POLICE TRAINING CENTER – 45125 TEN MILE ROAD**

**Mayor Gatt called the meeting to order at 9:00 A.M.**

**PLEDGE OF ALLEGIANCE**

**ROLL CALL:** Mayor Gatt, Mayor Pro Tem Staudt, Council Members Breen, Casey, Markham, Mutch, Wrobel

**ALSO PRESENT:** Peter Auger, City Manager  
Victor Cardenas, Assistant City Manager

**APPROVAL OF AGENDA:**

**CM 18-01-006 Moved by Casey, seconded by Wrobel; CARRIED UNANIMOUSLY**

**To approve the Agenda as presented.**

**Roll call vote on CM 18-01-006**                      **Yeas: Staudt, Breen, Casey, Markham, Mutch,  
Wrobel, Gatt**  
**Nays: None**

**AUDIENCE COMMENT: NONE**

**PURPOSE OF THE MEETING**

Mr. Auger explained that the goal setting was broken into four categories, with short term and long term goals for each. Mayor Gatt said they will go around the table and each Council Member will have the opportunity to voice their thoughts about goals for the next year.

**1. Initial City Council Member Roundtable Thoughts**

Member Markham said she didn't have a lot of comments. She was proud of how well Novi has been run and the progress that has been made in many areas. She wanted that to continue. The areas close to her heart were being able to move people around the community. She would be happy to see goals focused in that direction. She said in terms of long term goals, she would like to look at long term needs and redevelopment. She also said indoor recreation and cultural and performing arts were a weakness.

Member Mutch encouraged his fellow Council Members to make the goals as specific and actionable as possible. Oftentimes they go through this process and get ideas out there, but over time he has noticed the goals that get completed in a timely manner were specific. He said it helps administration to move goals forward. He wanted to get a handle on long term challenges and opportunities they have as a City. There are some challenges they know about, like pension liabilities, but there are others like infrastructure that need attention. He said over the upcoming year they need to get a better handle on long term liabilities so that during next year's budget process they

know what they need to tackle long term. He wanted to encourage development where infrastructure was already in place as well as look at long term trends. He spoke about the changes happening in the retail sector and how they need to understand how that could affect the City. He spoke about autonomous vehicles and the impact they could have on infrastructure needs. He specifically wanted to see visible progress on CIP funded initiatives. The money is coming from the voters and he wanted to make sure the City completed projects that were visible to public otherwise people will question where those dollars have gone. He suggested they focus on key gaps in pathways, such as Beck Road between 11 Mile and Grand River. He pointed out that by completing that section, it would create a loop for the ITC trail. He said that was important because a significant amount of the ITC trail doesn't have direct access to neighborhoods.

Mayor Pro Tem Staudt said this was his tenth early budget input session and each time they have different agendas. He said this was the first time he didn't have a huge agenda of his own. He said they have a lot of projects ready to go like the DPS building, Lakeshore Park and the ITC Trail. He said they have unlimited opportunities for economic development. He echoed the previous speaker about moving forward everything they've started in order to get things done. He wanted to focus on completing projects. He said Novi is a great place and the envy of other communities.

Member Casey said the previous speakers covered the same topics she was going to discuss. She pointed out that last year they discussed a desire to see planning on long term goals. She wanted to have a conversation about how they should manage long term goals because they haven't been consistent about holding themselves accountable. She had a strong interest in long term planning and strategic thinking. She looked back at long term goals over the last few years and resurrected them as short term goals this year.

Member Wrobel agreed and said the budget process gets easier every year. He said in the short term he wanted to focus on what was planned last year. He said they discuss it, but now they need to act on it. He said the City was in great shape financially so it was time to act.

Member Breen said she was excited about the process. She thanked her fellow Council Members and the citizens for voicing what they want to see.

Mayor Gatt said this was his fifteenth goal setting session and it was much easier than it has been in the past. He said he was very proud of Novi and the City Councils over the last 15 years. He said even though they don't agree on everything, they all want the best for Novi. He said the City can only be as great as it is safe and he felt safety was the number one priority. They need to pay attention to the needs of the Police, Fire and DPS. He also spoke about the Novi Road Cemetery and how it was in a state of disrepair and needed to be addressed. He said Beck Road was also an issue and needed to be addressed. He said Novi is the envy of most communities in southeast Michigan and that's not by accident. It has happened due to the planning that

Council and City staff has done. He hoped they could come together over the next 12 months to get things done. He mentioned transportation and the different ideas that have been discussed in terms of moving people around the City. He said it was time to to follow through and not just talk about it.

Mr. Cardenas said they will be using Group Map to identify short and long term goals. Council had the ability to anonymously enter goals in ahead of time. He explained they will have one more opportunity to add goals, and then they will vote. They consider short term to be one to two years and long term to be three to seven years.

## **2. Early Budget Input Work Session**

There was discussion of both long and short term goals for each of the four categories. Council then ranked the top goals (see attached).

Mayor Gatt said this was the quickest and more efficient goal setting he has been a part of. Mr. Auger thanked Council for all the effort they put forth by entering their goals ahead of time. He also thanked staff for being present.

**ADJOURNMENT** – There being no further business to come before Council, the meeting was adjourned at 10:11 A. M.

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Cortney Hanson, City Clerk

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Robert J. Gatt, Mayor

Transcribed by Cortney Hanson, City Clerk

Date approved: January 22, 2018



## GroupMap Report

### Nurture public services that residents want and value.

Idea	Grouped Ideas	Votes
<b>SHORT-TERM: Nurture public services that residents want and value.</b>		
<b>Expand senior transit</b>	Establish free senior transportation within the city	6
<b>Work with Twelve oaks, west oaks, Novi Town Center and Twelve Mile Corssing at Fountain Walk to establish circulator trolley for customers to reduce driving between centers</b>		6
<b>Direct Walkable Novi Committee to identify critical sidewalk/pathway gaps for 2018 - 19 budget with focus on connections to new ITC trail segments and completing major corridors (including CIP millage funding up to \$1.5 million)</b>		4
Develop more effective ways to communicate with residents in regards to new proposed projects within City		3
Install small natural play area and water feature at Pavilion Shore Park as outlined in original design		3
Acquire 100 acres of protected woodlands		3
Place outdoor skating rink at new water tower park		2
Accelerate funding of park improvements in 2018 - 19 budget using CIP millage (up to \$1,000,000 additional in funding)		2
Evaluate need for additional senior citizen housing and determine if Novi wants to continue to provide these types of facilities or leave to private companies (move from last year's long term)		2
Continue to work with Novi Rotary and other groups to upgrade Rotary Park with potential splash pad		1
Develop a strategy to address infrastructure needs of older portions of the City		1
Sponsor community oriented groups that provide valuable services or projects to the city like Novi Concert Band, Chorales and Walled Lake Civic Fund		1
Work with school district to acquire rights to use the Bosco property.		1
Get Rid of this Pepsi nonsense and bring in the Coke Vending machines		
Establish bike sharing program at each major Park - ITC, Lakeshore, Civic Center		
<b>LONG-TERM: Nurture public services that residents want and value.</b>		
<b>Develop a plan to expand and improve Beck Road</b>	Develop timeframe to start Beck Road 8mile to Grand River improvement	7
	Create 5 year Beck Road improvement Plan	
<b>Evaluate need for additional senior citizen housing and determine if Novi wants to continue to provide these types of facilities or leave to private companies</b>		4
<b>Work with Road Commission to develop a plan of improvements for 10 Mile road corridor that improves traffic flow but respects residential areas.</b>		4
Additional indoor athletic facilities		3
Identify locations and develop a program for community gardens.		1
Build a splash pad and outdoor ice rink in Novi		1
Upgrade pathways along south side of 10 Mile Road from Haggerty to Napier to provide ITC Trail-like experience.		1
Assess costs/benefits of Novi taking over three main county roads (10 Mile, Grand River, Novi).		
Build a bicycle/pedestrian bridge over I-96 at Beck Road		
Develop funding mechanism to complete sidewalk gaps in front of existing commercial/apartment properties (Special Assessment Districts, etc.)		





## GroupMap Report

### Operate a world-class sustainable local government.

Idea	Grouped Ideas	Votes
<b>SHORT-TERM: Operate a world-class sustainable local government.</b>		
<b>One-stop location on web site for project information (rezonings, new development, etc)</b>		<b>5</b>
<b>Establish renewable energy goals for 2020 and 2025. Evaluate City building strategies and equipment capabilities, to reduce fossil fuel consumption where practical within Novi government operations. Support education and other efforts to help residents reduce their carbon footprint (moved up from Long Term)</b>	Create a Community Energy Plan for City Operations and Residential Services (Holland)	<b>4</b>
Use internal resources to identify long-term opportunities and challenges that will impact the city (economic trends, structural liabilities, etc.)		3
Develop a new approach to zoning for neighborhoods around Walled Lake to recognize historical development and reduce/eliminate the need for ZBA variances for improvements (form based code for		3
Create rental property registration and inspection program		3
Shorten timelines for completing CIP projects and hold staff and administration accountable.		3
Create a searchable online database of all City expenditures (move from last year's long term)		2
Create standalone mobile device city app		2
Expand Ambassador Academy to twice a year		1
Review all vacant/underutilized properties in City that are suitable for development and recommend, where appropriate, land use changes with a priority on locations in CIA boundaries and/or where existing infrastructure can support higher intensity uses.		
Continue development of staff through appropriate training opportunities		
<b>LONG-TERM: Operate a world-class sustainable local government.</b>		
<b>Use internal resources (staff) to identify long-term opportunities and challenges that will impact the city (economic trends, structural liabilities, etc.) and develop a strategy to address</b>		<b>5</b>
<b>Analyze land uses to identify which developments will generate the most taxes and encourage those through zoning changes and incentives</b>		<b>5</b>
30% of energy usage of City assets to be renewable, non-fossil fuels by 2025		2
Charter amendment to require voter approval before selling city park land		1
Make charter/ordinance changes to permit private road SADs		1
Make Charter and ordinance changes to permit private road SADs		



## GroupMap Report

Value and build a desirable and vibrant community for residents and businesses alike now and into the future.

Idea	Votes
<b>SHORT-TERM: Value and build a desirable and vibrant community for residents and businesses alike now and into the future.</b>	
<b>Develop city app that will allow residents to quickly see proposed projects and zoning changes using geo-location, pay utility bills, upcoming City events</b>	<b>4</b>
<b>Repair Novi Road Cemetery to make it accessible to everyone. Roads need repairs, etc. Bring it up to world-class specifications.</b>	<b>4</b>
<b>Complete a comprehensive wildlife habitat study to ensure all future developments account for the environment, noting last study done in 1993</b>	<b>4</b>
Finalize an agreement for school district property/Bosco at 11 and Beck and fund first phase of improvements (CIP Millage)	3
Revamp drain millage to expand purpose to include funding preservation of natural areas and acquisition of park land (move up from last year's long term)	3
Sponsor community groups/organizations like Novi Concert Band, Chorales and Walled Lake Civic Fund that provide valuable services/events to our residents	2
Permanently protect high quality woodlands using Tree Fund dollars. Goal: Protect at least 50 acres	2
2018 - \$200 MM in new corporate development	2
Place at least one Barr sculpture at high-visibility location (NW corner of 10 and Beck has platform for artwork)	2
Evaluate spotlight timing on Novi Road from Main Street to 12 Mile Road to optimize flow.	1
Move goal to create plan for upgrading all of our major commercial corridors from last year's long term to this year's short term	1
Review ordinance to ensure that ride sharing services can safely operate in the City	0
<b>LONG-TERM: Value and build a desirable and vibrant community for residents and businesses alike now and into the future.</b>	
<b>Develop and fund specific improvement plans for older neighborhoods in SE Novi that promote community stability and neighborhood values</b>	<b>7</b>
<b>Establish a plan to revitalize Meadowbrook and 10 Mile retail area</b>	<b>4</b>
<b>Revamp drain millage to expand purpose to include funding preservation of natural areas and acquisition of park land</b>	<b>4</b>
<b>Create walkable all seasons urban park at water tower site with summertime modern splash pad and winter ice rink</b>	<b>4</b>
Build a Cultural and Recreational Center	3
Create a plan for upgrading all of Novi's major commercial corridors with streetlights, landscaping, etc.	2
Acquire active parkland suitable for athletic fields north of I-96	1
Evaluate Shawood Lake and all off shooting canals and rehabilitate as necessary	1
Establish task force to plan for redevelopment of retail spaces if/when big box vacancies happen.	1
Encourage a satellite campus for a major university	1
Partner with private businesses to fund landscaping improvements to 12 Mile /M5 interchange	





# GroupMap Report

## Invest properly in being a Safe Community at all times for all people.

Idea	Grouped Ideas	Votes
<b>SHORT-TERM: Invest properly in being a Safe Community at all times for all people.</b>		
<b>Update "dangerous intersections" report with specific recommendations and incorporate into CIP</b>		<b>5</b>
<b>Add requisite number of police officers to meet changing public safety needs and population growth.</b>		<b>4</b>
Add ONE ADDITIONAL POLICE OFFICER in fiscal year 18-19	Add one police officer for street patrol	3
Require rental property registration and inspection using collaborative effort between property owners, renters and city		3
Install streetlights/lighting on West Park Rd, Novi & Old Novi Rd noting increased wildlife crossings to be accounted for		2
Add a school crossing guard at Deerfield Elementary		2
Ensure all signals in City operate in the same manner (e.g. Left turn precedes green light)		1
Additional transport vehicles so all stations can transport when EMS is unavailable		1
Install traffic signal on 12 Mile outside Liberty Park subdivision		0
Purchase two transport vehicles for backup.		0

<b>LONG-TERM: Invest properly in being a Safe Community at all times for all people.</b>		
<b>Work with RCOC to widen 10 Mile to a minimum of 3 lanes from Haggerty to Napier.</b>		<b>7</b>
<b>Work with appropriate jurisdiction to make improvements to top 12 high crash intersections over 5 years (signals, streetlights, etc.).</b>		<b>5</b>
Require rental property registration and inspection using collaborative effort between property owners, renters and city		3
Evaluate alternative locations for Fire Station #3 (Nine Mile and RR tracks) and fund new station		3
Do an ICMA study on public safety to better understand future staffing level needs		1
Complete Police Department staffing study to determine appropriate levels of staffing based on crime stats and policing goals.		1
Add One Additional Police Officer in fee 19-20		1